

Amst.	10.15	10.15	10.15	10.15	10.15
Batav.	10.15	10.15	10.15	10.15	10.15
Bruss.	10.15	10.15	10.15	10.15	10.15
Frankf.	10.15	10.15	10.15	10.15	10.15
Genève	10.15	10.15	10.15	10.15	10.15
Lond.	10.15	10.15	10.15	10.15	10.15
Madrid	10.15	10.15	10.15	10.15	10.15
Paris	10.15	10.15	10.15	10.15	10.15
Rome	10.15	10.15	10.15	10.15	10.15
Stockh.	10.15	10.15	10.15	10.15	10.15
Vienna	10.15	10.15	10.15	10.15	10.15

No. 29,082

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Wednesday May 25 1983

The breakdown in Britain's defence consensus, Page 14



## NEWS SUMMARY

### GENERAL

#### Protest violence flares in Paris

Violence increased in central Paris yesterday when students and police clashed near the National Assembly at the opening of the debate on university reform. Students erected barricades, and police used tear gas. The violence had been expected, as protests have increased.

#### Soares seeks time

Portuguese Socialist leader Mario Soares has asked President Antonio Eanes to wait until the end of the week before asking him to form a government, so that he can have more time to frame a coalition agreement with the Social Democrats. Page 3

#### Norway reshuffle

Norway's minority Conservative Government may soon be reorganised to include members of the small Christian Democrat and Centre parties, whose support has kept the Government in office. Page 2

#### Brussels bomb attack

Armenian guerrillas said they had carried out a bomb attack on a Turkish travel office in Brussels.

#### Israel doctors back

Israeli doctors agreed on a limited return to work, but said there would be another all-out strike if their pay demands were not met soon.

#### Rebels' success

Guerrillas advancing from Honduras have cut off the Nicaraguan town of Jalapa after heavy fighting. Page 3

#### CIA disowns forecast

CIA director William Casey, in a rare public statement in Washington, denied forecasting that U.S.-backed rebels could overthrow Nicaragua's Sandinista government by the end of the year.

#### S. African warning

South Africa's United Nations delegate Kurt von Schröder, speaking in the Security Council on Namibia, said his country would pursue a tough line against terrorism, with its neighbours and the UN. It followed condemnation of the South African reprisal raid on Maputo.

#### Kidnapper scared

The kidnapper of a top Polish cyclist's eight-year-old daughter sent her home in a taxi because he was scared of the fuss made in newspapers, said Polish news agency Paf.

#### \$700m drug arrests

Ten people were arrested in the U.S. and two in Australia, charged with smuggling \$700m worth of marijuana into the U.S.

#### Radio Moscow hitch

Radio Moscow blamed announcer Vladimir Danchov for problems in which Afghans were praised for fighting against "Soviet invaders".

#### Briefly...

Brescia Italy: Fourteen people died when a coach carrying pilgrims to a shrine crashed.  
Queen Elizabeth and Prince Philip will be rowed into Stockholm harbour in a golden barge today on a state visit to Sweden.  
Jamaica: 18 Nicaraguans asked for asylum.

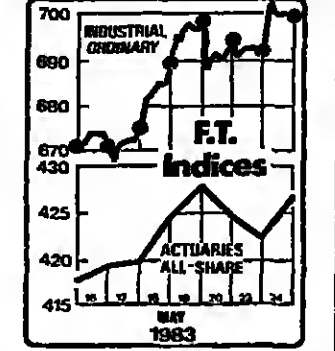
### BUSINESS

#### Election hopes push £ to peak

STERLING was boosted in foreign exchange markets to its highest overall rate since January by growing confidence in a Conservative general election victory. Its Bank of England trade-weighted index rose from 84.3 to 85.2. It went up 1.3c to \$1.569, to DM 3.91 (DM 3.87). FF 11.715 (FF 11.625), SwFr 3.265 (SwFr 3.24) and Y371 (Y367). Report, Page 16; currency movements, Page 36

WALL STREET closed sharply higher with the Dow Jones Industrial Average 18.48 ahead at 1219.04, on a volume of about 100m shares. The rally was led by blue chip and transportation shares. Money Markets, Page 29

GOLD rose \$3 in London to \$436.5. It closed at \$436.75 in Frankfurt and \$437.5 in Zurich. In New York, the Comex May settlement was \$437.1 (\$438.4). Page 33



LONDON: FT Industrial Ordinary index rose 7.4 to 693.5. Government Securities showed small increases. The FT Actuaries index gained 1 per cent to close at 426.84. Page 29, FT Share Information Service, Pages 30-35

STERLING rose 1.3c to \$1.569, and to DM 3.91 (DM 3.87). FF 11.715 (FF 11.625), SwFr 3.265 (SwFr 3.24) and Y371 (Y367). Its Bank of England trade-weighted index rose from 84.3 to 85.2. In New York it closed at \$1.569. Page 36

DOLLAR rose to DM 2.49 (DM 2.487), and Y236.3 (Y235.75), but fell to FF 1.47 (FF 1.4725) and SwFr 2.079 (SwFr 2.0815). Its trade weighting eased from 123.4 to 123.3. In New York it closed at \$2.495; FF 7.4895; SwFr 2.0785; and Y236.70. Page 36

HONG KONG dollar fell to a record low of 7.095 to the U.S. dollar. Page 4

TOKYO: Nikkei Dow index ended 34.87 at 8,563.51. Stock Exchange Index was 1.82 up at 630.83. Page 29. Leading prices, other exchanges, Page 32

NIGERIA: Western banks have reached broad agreement about rescheduling \$1.5bn debts, say New York banking sources.

U.S. CONSUMER price index rose by 0.6 per cent in April after five months in which it fell by an overall 0.2 per cent.

U.S. COMMERCE Secretary Malcolm Baldrige said he hoped talks next month would solve the textile trade dispute with China. Page 6

GRAIN: 1983 world production estimate is at least 65m tonnes below last year's record 1.7bn tonnes, said the International Wheat Council.

FIAT, the Italian motor-housed conglomerate announced 1982 net profits 14.4 per cent up at L171bn (\$75.1m). One third of its 1980-82 spending is earmarked for Lancia. Page 17

ICI, leading UK computer maker, reported first-half profits of £12.5m (\$19.8m), compared with a loss of £13.5m a year before. Lex, Page 16; Report, Page 8; Details Page 22

### BRETTON WOODS CALL 'PREMATURE'

## Regan confident exchange rate stability lies ahead

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON

THE REAGAN Administration yesterday expressed confidence that a new period of international exchange rate stability lay ahead with the emergence of non-inflationary recovery in a number of leading Western economies.

Mr Donald Regan, the U.S. Treasury Secretary, said such stability would remove the need for setting new fixed exchange rates for currencies, as called for by President François Mitterrand of France.

Mr George Shultz, the U.S. Secretary of State, said there was "a pretty good opportunity" for greater exchange rate stability because underlying international economic conditions were becoming more stable.

With inflation rates down and the beginnings of expansion appearing in the West, exchange rates were likely to show parallel stabilisation. He thought a "strong collaborative pattern" on economic policy would emerge from the Williamsburg economic summit next weekend.

At a pre-summit briefing Mr Regan was non-committal about the

### EXPORTS WARNING

Mrs Margaret Thatcher is expected to warn President Ronald Reagan in a private meeting during the Williamsburg summit that his proposed export controls could fracture the Western alliance. The British Prime Minister wants to discuss nuclear disarmament and pledge her support for U.S. strategy, if her Government is re-elected on June 9.

French President's proposal for a new Bretton Woods conference to re-examine the world's exchange rate system. The U.S. would take a position on the issue only after it had heard what M. Mitterrand had to say in Williamsburg.

He indicated, however, that he thought adequate monetary consultations were already taking place among the leading industrialised nations, and that the Bretton Woods proposal could be overtaken by events as currencies stabilised.

Mr Regan said calls for an immediate Bretton Woods-type conference were "premature" and that any such meeting would need long preparation. He pointed out that the original Bretton Woods conference in 1944 had taken three years to arrange and that more than 150 drafts of the final agreement had been considered during the preparations.

Reuter adds from Bonn: The Williamsburg talks will aim at co-ordinating foreign exchange intervention policies of the major industrialised countries, West German Government sources said.

The sources, who have been involved in working out the Williamsburg agenda, said the U.S. seemed ready to agree that there should be closely co-ordinated intervention to smooth out disorderly markets. Washington was not, however, in favour of such a policy to aid a single weak currency.

Thatcher to tackle Reagan at Williamsburg, Page 16; Editorial comment, Page 14; Wall Street feature, Page 5

## No EEC budget rebate for UK before elections

BY JOHN WYLES IN BRUSSELS

MR FRANCIS PYM, the British Foreign Secretary, finally conceded defeat last night in his Government's efforts to secure a rebate on the UK's 1983 payments to the EEC budget before the British general election on June 9.

Having 10 days ago put forward a proposal for a two-thirds cut in the UK's estimated payments to Brussels this year of \$1.6bn, Mr Pym yesterday ran into a wall of reluctance, built by France and Italy, to make any concessions without a reciprocal undertaking from the UK that it would be willing to allow an increase in the Community budget revenues.

The two issues - the 1983 rebate and future financing of the EEC - will be negotiated again by Community foreign ministers on June 13 in an attempt to prepare the ground for agreements at the heads-of-government summit in Stuttgart on June 17-19, recently postponed

from June 6-7 because of the UK election.

Mr Pym, anxious about the impact of yet another Brussels budget deadlock on British public opinion, called a full-scale press conference last night to assert that yesterday's discussions had been "very constructive." He said he had not arrived in Brussels really expecting to win a deal but his optimism was now such that he thought it likely that "we will get a finalised agreement at Stuttgart on the rebate."

Despite suggestions from other delegations that Mr Pym had appeared to modify British opposition to the European Commission's proposal to raise the 1 per cent value-added tax ceiling on EEC budget revenues, the Foreign Secretary emphasised that the Government's position remained unchanged.

He said he would not accept any linkage between the rebate and raising the 1 per cent ceiling, which is based on the EEC's right to spend

no more than 1 per cent of the value of retail sales in member states of a common basket of goods and services.

West Germany, as president of the EEC Council of Ministers, will now try to assemble the elements of a compromise package for discussion on June 13. Its basic problem remains how to reconcile Britain's insistence on an agreed rebate before the end of the month with pressure from most other member states for a positive orientation on raising the budget revenue ceiling.

British officials predict - but none too confidently - that once the election is out of the way, and assuming a Conservative victory, other governments will give way on the rebate in return for adoption by the Stuttgart summit of a procedural framework for urgently settling the long-term financing issue.

Continued on Page 16  
UK election coverage, Page 9

## P & O rejects 'derisory' bid from rival shipping group

BY CHARLES BATCHELOR IN LONDON

P&O, BRITAIN'S largest shipping company, yesterday rejected as derisory a £290m all-share takeover bid from Trafalgar House, the UK construction, property and transport group which owns the Cunard shipping line.

Trafalgar is offering five of its own ordinary shares for every £4 of P&O deferred stock. With Trafalgar's shares falling 5p yesterday to 163p ex-dividend, the offer valued each P&O deferred share at 203.75p. P&O's share price fell on news of the bid to 208p, rose later to 226p, but closed unchanged at 215p.

The Trafalgar offer, which had been widely expected since the company was forced last week to reveal that it had a 4.9 per cent holding in P&O, brings to three the number of major takeover bids launched so far this year.

BTR currently has a £680m offer on the table for Thomas Tilling and Hanson Trust has absorbed the UDS stores group for £230m.

The FT Industrial Ordinary share index yesterday mirrored the movement of the P&O share price, although the major direct influence was the performance of Wall Street on Monday. The index rose more than 10 points initially to reach 702.5. It fell back later, but was still 7.4 per cent up on the day at a new record closing of 693.8.

A successful takeover of P&O would leave the combined group with a dominant 10-15 per cent stake in the world cruise market, according to Mr Nigel Brookes, chairman of the Trafalgar group. It would bring together Cunard's highly profitable Queen Elizabeth 2 and P&O's Canberra as joint flagships of a 12-strong fleet of cruise liners. It could also have considerable implications for the large container vessel fleets in which both companies have an interest.

P&O has a 47 per cent stake in Overseas Containers (OCL).

Trafalgar has 42.5 per cent of Associated Container Transportation (Australia).

Trafalgar's Trollope & Colls and Cementation interests would join P&O's Bovis to form a major force in the contracting and construction industry.

Mr Brookes said he would not be surprised if the bid was referred to the Monopolies and Mergers Commission because of the amount of assets involved. P&O has a net asset value - challenged by Trafalgar as being too high - of £462m against Trafalgar's £227m.

"We would not regard this as a particular setback. My present inclination is to take the bid through a referral. There are lots of things in the two companies which are complementary, but very few overlap. The fit is almost uncanny."

Lex, Page 16; Editorial comment, Page 14; Money Markets, page 29

## Feldstein warns on money figures

By Anatole Kaletsky in Washington

THE REAGAN Administration is becoming increasingly concerned again about short-term movements in M-1, the nation's basic money supply. The Government's renewed anxiety follows a period in which its spokesmen have generally supported the Federal Reserve Board's efforts to persuade the markets that M-1 should be downplayed as a guide for monetary policy.

The primary concern in the White House is still to guard against monetary policy stifling economic recovery, but there is also disquiet about the possibility that the Fed may be putting too much emphasis on stabilising interest rates, rather than controlling monetary growth.

Mr Martin Feldstein, President Ronald Reagan's chief economic adviser, said yesterday that he was "nervous about the recent M-1 figures." These showed the measure of money supply jumping in the past two weeks by \$11.8bn - equivalent to nearly 2.3 per cent of the total amount of money currently circulating in the U.S. economy.

The concern was not just with the M-1 numbers, which were still subject to large distortions and highly uncertain seasonal adjustments. Mr Feldstein said. The worries that "monetary policy may get too expansive," were also being fed by the past few weeks' rapid growth of money-market deposit accounts, which would show up in the broader M-2 figures, due to be published early next month.

"The danger is that at some point, by keeping a primary focus on interest rates - as monetary policy may have been doing in the last few months - you can move back unintentionally towards a more inflationary course," Mr Feldstein said.

On Monday Mr Donald Regan, the Treasury Secretary, also expressed "concern, but not alarm" about the recent rate of money-supply growth and suggested that the Fed should reduce the growth rate of M-1 to 6 per cent for the rest of this year.

Nevertheless Mr Feldstein's comments, coming after Mr Regan's, may be significant because, unlike the Treasury Secretary, Mr Feldstein has been a consistent supporter of the Federal Reserve's policies. As a professional economist, he has never been aligned with the administration's "technical monetarists" such as Mr Beryl Sprinkel.

Money Markets, Page 29; Wall Street feature, Page 5; International Capital Markets, Page 23

## France in oil deal to settle Iraq contracts

BY DAVID HOUSEGO IN PARIS

FRANCE appears to have accepted substantial quantities of oil in settlement of about FF13bn (\$1.74bn) payments due from Iraq this year on civil and military contracts. That emerged yesterday after the announcement by the French External Affairs Ministry that the two countries had agreed on outstanding financial issues. Both sides declined to provide details except to describe the accord as "satisfactory."

The announcement followed a secretive 48-hour visit to Paris by Mr Tariq Aziz, the Iraqi Deputy Prime Minister, who saw M. Claude Cheysson, the French Foreign Minister, on Monday. It came after several months' tortuous negotiations as a result of Iraq's difficulties in meeting its bills because of the Gulf war and declining oil revenues.

Officials say the breakthrough in the negotiations came on Mr Aziz's previous visit to Paris about two weeks ago. He then offered France payment in oil for debts falling due this year. Previously, Iraq had proposed that France purchase oil from Saudi Arabia, receipts from which would be credited to Iraq's name. But that three-way deal never materialised.

Mr Aziz indirectly confirmed the new Iraqi offer during his previous visit when he said in an interview

that Iraq was proposing to sell France about 2.5m to 3.5m tons of oil. He claimed that that oil - believed to come from the Kirkuk fields - would settle some 80 per cent of the outstanding debt. The rest would be settled next year.

France has always remained reticent about the negotiations because of strong domestic opposition to providing favourable treatment for Iraq, which is seen as shielding Arab terrorist groups. It has also sought to safeguard the terms of any deal from commercial competitors. None the less, President François Mitterrand has strongly supported Iraq in its war against Iran. French oil companies, which presumably will be called on to import the Iraqi crude, yesterday declined knowledge of any potential purchases from Iraq.

The FF13bn due this year covers mainly military supplies. But Iraq's total debt to France is much larger. Iraq purchased some FF1.27bn of military equipment from France in 1981-82 (corresponding to about 40 per cent of French arms sales in those years) and signed civil contracts of a similar value. Coface, the government-backed export credit agency, has provided guarantees on some FF1.35bn of civil and military contracts to Iraq.

## Lloyds Intl. lowers loan growth targets

BY WILLIAM HALL IN NEW YORK

LYOYDS BANK International (LBI), one of the world's biggest international banks, has sharply reduced its planned lending growth this year, but still expects to increase overall international lending by the end of its financial year next September.

Mr Norman Jones, group chief executive of the Lloyds Bank Group - LBI's parent - said in New York yesterday that the cutback was not connected with the international debt crisis.

"It was not anything to do with rescheduling or the international scene," said Mr Jones, who stressed that the adjustment in the bank's lending targets was purely a result of the need to keep its capital and gearing ratios on target.

LBI, in common with other UK banks, does much of its business in dollars but has a capital base large

ly in sterling, so is adversely affected by the decline in the sterling exchange rate, which puts its capital ratios under pressure.

Mr Jones was responding to a query in the Wall Street Journal based on a leaked internal bank memorandum which showed that LBI had cut its planned lending targets in the current year by more than 55bn, or nearly a fifth.

LBI won a court injunction to block publication of the memorandum in Europe, but the U.S. edition of the paper published the material because it felt it was "clearly in the public interest."

Mr Jones LBI had taken the unilateral action of trying to block publication because "We received very much that this was an internal document which we regarded as having been stolen from us."

Continued on Page 16

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DAIICHI KANGYO BANK

## DKB ECONOMIC REPORT

May 1983: Vol. 12, No. 5

## Recessionary mood continues, but conditions are not ripe for stimulative steps in Japan

The quarter-to-quarter growth of Japan's real GNP last year declined gradually from a yearly rate of 8.0% in the April-June quarter to 3.8% in July-September and to 1.8% in October-December, according to the Economic Planning Agency. The slackening of GNP growth is attributable largely to a decrease in both public sector demand and exports. Private sector demand in the October-December quarter was firm, up 5.8% on a yearly basis over the preceding quarter.

On a customs-cleared dollar basis, seasonally adjusted exports, which began to trend downward in the April-June quarter of last year, climbed sharply in January this year but registered a slight dip in February, indicating that the downslide may have been broken. Yet exports have lost steam, and since September last year they have remained below the level of two years earlier. The value of export letters of credit received (on a dollar basis) has also been smaller than the previous year's for 14 consecutive months up to February this year. On a month-to-month basis, it increased from September through November last year but dipped again in December and rebounded in January.

Personal consumption expenditure, which propped up the low-growth economy in 1982, is gradually weakening. (In the 1982 calendar year, as much as 2.2 percentage points of the 3% real GNP growth were from personal consumption spending.) According to a survey by the Prime Minister's Office of household income and expenditure, real consumption expenditure of all worker households has gradually become stagnant: after quarterly rises of 4.0% in January-March and 0.4% in April-June, it dipped 1.1% in July-September quarter, causing consumption spending to slow down. The decrease is partly attributable to the leveling off of housewives' income from part-time jobs, which had increased 16.8% in January-June and 12.9% in July-September over the respective periods of 1981 and supported the household economy. The housewives' income faltered in the last three months of last year, showing a 3.2% decrease in November and a 0.3% increase in December after registering a 9.9% increase in October.

Because the prolonged stagnation of exports and sluggish personal consumption spending make it difficult to foresee the future of business, the private sector's zeal for plant and equipment investment is extremely low. According to the quarterly report on incorporated business compiled by the Finance Ministry, capital investment in the October-December quarter last year dipped 0.3% below the level of the same quarter of 1981. Plans for fiscal 1983 are expected to stay below the preceding year's.

According to the "Short-Term Economic Survey of Principal Enterprises" conducted by the Bank of Japan in February, plant and equipment investment made in fiscal 1982 by manufacturing and non-manufacturing industries was 4.8% and 2.6%, respectively, above the figures in the preceding year. As for fiscal 1983, investment by the manufacturing industry is expected to plunge sharply by 6.8% — the sharpest dip since 1978 — while that by the non-manufacturing industry is expected to increase 2.5% over 1982 (2.6% drop if the electric power industry is excluded). Overall, total industrial plant and equipment investment is expected to decrease 2.3% from the fiscal 1982 level.

As the corporate earnings environment has become severe, firms are even curtailing investment for R&D and to rationalization and labor-saving equipment as well as in new business development.

According to the same "Short-Term Economic Survey," corporate recurring profit before tax in the second half of fiscal 1982 was revised to an

increase of 7.3% from the 2.9% in the previous survey last November. The higher profit will come from reduction in payments for raw material and fuel consequent to the yen's appreciation. The earnings position of all other enterprises has actually worsened, and they have revised their profit projections downward. Thus operating profits of the principal enterprises in the first half of fiscal 1983 is projected to decrease by 6.7%.

Among the profit-related indicators of the principal manufacturing companies, the ratio of value added to sales dropped by 0.6% (from 21.2% in the first half of fiscal 1982 to 20.5% in the second half). Also showing drops were the ratio of personnel expenses to sales (a drop of 0.4%, from 11.20% to 10.75%) and the ratio of financial expenses to sales to 3.17% (from 3.42% to 3.17%). Despite these favorable factors, the ratio of operating profit to sales decreased slightly from 3.43% to 3.37% due to increased depreciation. Labor's relative share shrank a bit from 52.9% to 52.2%, although it remained at a far higher level than the 46.7% in the first half of fiscal 1980. It is presumed that corporate effort to retrench personnel expenses is still very strong.

Despite these dark spots to consumption and plant investment, GNP statistics show that private sector demand is relatively strong. This is probably due to vigorous housing investment, although there remains the problem of how to estimate service expenditures.

Construction starts in terms of floor space had been moving at a low level for one and a half years. But starting in autumn last year, construction in housing increased sharply while that of mining and manufacturing facilities decreased greatly. Brisk housing investment and stagnant plant and equipment investment are in striking contrast. The brisk home construction, however, should be regarded as a last-minute rush to beat the increase of the interest rate of Housing Loan Corporation loans (in terms of floor

space, home construction with private funds increased 1.4% while those financed by Housing Loan Corporation loans increased 39.0% in January over the previous year's level). Therefore, it is quite possible that the brisk housing construction is largely a temporary phenomenon.

As for monetary policy, the optimism felt in early January that the official discount rate might be lowered disappeared along with the weakening of the yen's exchange rate against the dollar from the ¥220s to the ¥230s level. In mid-March, however, comments began to appear in newspapers that even if the rate does not strengthen to the order of ¥220, a lowering of the official discount rate is possible as long as the exchange rate remains stable. However, the lowering of OPEC's oil price, the lowering of interest rates in Europe and the adjustment of the EMS rates all failed to bring about the expected appreciation of the yen. In addition, on the domestic front, the yield to subscribers of government bonds issued in March exceeded the yield of industrial bonds (government bonds 7.85%, AA industrial bonds 7.78%). This reversal of the yield rates is one of the factors contributing to expansion of the disparity between short- and long-term interest rates.

Aside from political considerations due to the approaching elections, economic conditions will not be ripe for adopting stimulative measures.

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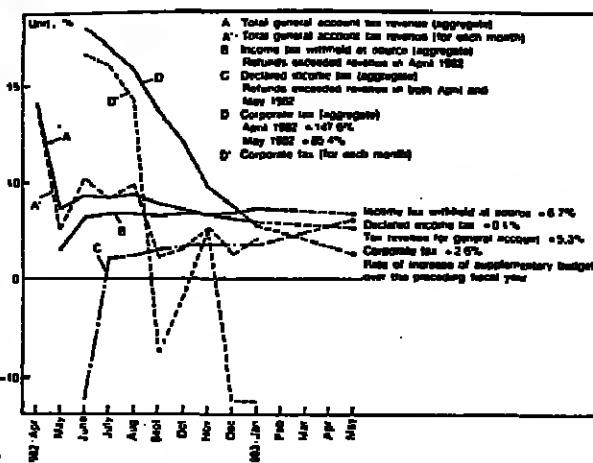
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RATE OF INCREASE IN MONTHLY TAX REVENUE OVER A YEAR AGO



space, home construction with private funds increased 1.4% while those financed by Housing Loan Corporation loans increased 39.0% in January over the previous year's level). Therefore, it is quite possible that the brisk housing construction is largely a temporary phenomenon.

## Difficulty in timing stimulative measures

In view of the state of the main demand components described above, poor corporate earnings and stable prices (domestic wholesale prices in February at the same level as the year before; consumer prices in the metropolitan Tokyo area in February up 2.5% over the year before), economic circles are anticipating measures to stimulate business.

But fiscal 1982 tax revenues have been diminishing month after month as shown in the figure above, and if this trend continues it would be difficult to secure enough tax revenue for the supplementary budget. The biggest reason for the problem in tax collection is the poor showing of corporate tax revenue. In and after September last year, with the exception of November, corporate tax revenue has been far below the previous year's levels. If this situation continues, it is feared that the anticipated 2.6% increase in corporate tax revenue over the previous fiscal year's may not be realized. Collections that are relatively safe bets are income tax

withheld at source, alcohol tax, commodity tax and excise tax on revenues. Those on the unreliable side are self-assessed income tax and gasoline tax. If there should be a tax revenue shortfall in fiscal 1982, it would be impossible to expect an income tax reduction in fiscal 1983.

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## EUROPEAN NEWS

## Italy's Radicals climb down into election race

BY JOHN PHILLIPS IN ROME

ITALY's flamboyant Radical Party yesterday announced in a surprising move that it will put up candidates in the Italian general election next month after all, but urged supporters out to vote for their libertarian grouping.

In a complicated volte-face, Sig Marco Pannella, leader of the small but vociferous party, apparently reneged on an earlier party congress vote in favour of boycotting the June 26-27 polls, instead calling on voters to spoil their ballot papers by writing specific slogans suggested by the Radicals.

Observers said the turnaround seemed motivated above all by financial considerations — the party relies heavily on the state subsidies its parliamentary group receives. Political experts also felt that with a boycott of elections, the party would have lost one of its principal vehicles for publicising its activities. The Radicals have consistently hit headlines in Italy after deploying noisy and sometimes violent filibustering tactics in parliament.

The Radicals' light-hearted approach to the election, apart from injecting some much-needed comic relief into an otherwise dull affair, has served to underline the widespread public apathy at the prospect of the coming contest.

An opinion poll conducted recently indicated that more than 80 per cent of Italians are against the ar-



Sig Marco Pannella: 'Don't vote for us'

speech, the silver-haired Sig Pannella yesterday declared that "no elections are democratic", adding that if any of his number are elected they would not participate in normal parliamentary life. "If any radicals were elected we would play in the 'non-parliament' according to rules that we would dictate ourselves," Sig Pannella said.

The Radicals have suggested voters should spoil their ballot papers with such slogans as "I am a worker" or "I am for peace." Whatever phrase is deemed appropriate, it now seems clear that the Radicals are to all intents and purposes back in the running for seats.

Their latest publicity stunt, in fact, may have improved their chances of enlarging on the 3.4 per cent share of the popular vote they won in the last general election in 1978.

Had the Radicals stuck to their original plan to withdraw from the election completely, some 1.5m votes would have been set free, probably to the benefit of the Communists and Socialists.

Founded in the 1950s, the Radicals took up the major civil rights issues of post-war Italy, leading the campaigns in favour of legalising abortion and divorce. Sig Pannella carved a name for himself with dramatic protests, including one staged in the Vatican gardens against anti-abortion legislation.

## Protest against tax measures

By Brendan Keenan in Dublin

WORKERS paraded with banners calling for tax equity outside the Irish Parliament as MPs began debate on the 1983 Finance Bill.

The Bill proposes new measures against tax evasion, including a requirement that businessmen and traders will have to put their tax reference number on any documents relating to amounts over £5 (£650).

A spokesman for the Irish Federation of the Self-Employed said the rules should apply to everyone, not just businessmen. A Government source recalled that, after a similar scheme was introduced for doctors in Portugal, many practitioners offered two rates, according to whether a receipt was required.

The powers of the Irish taxman to inspect the records of banks and building societies have also been increased to cover income tax issues. The authorities would require a court order in cases where evasion is suspected.

## New parties set to join Norwegian Government

BY FAY QJESTER IN OSLO

NORWAY'S minority Conservative Government may soon be reorganised to include members of the two small non-socialist parties — the Christian Democrats and the Centre (Agrarian) Party — whose parliamentary support has kept the Conservatives in office since the 1981 general election.

The leaders of the two parties met Prime Minister Kåre Willoch yesterday to discuss what Mr Willoch called "the further development of our co-operation."

A three-party coalition would have a majority in the Storting (parliament), with 79 seats out of 155. The Conservatives alone have only 53.

The meeting followed a speech a few days earlier by Centre Party chairman Johan J. Jakobsen calling for early talks about the formation of a coalition. He said the time had come for "changes in the form of co-operation between the three parties," and made it clear that these changes should lead to the

formation of a three-party government.

Until now, the Christian Democrats have been reluctant to join the coalition because they disagree with the present law on abortion. Their national congress last month decided, however, that they could do so "if a particularly difficult parliamentary situation should arise."

Since the two smaller parties disagree with the Government on several important issues now before the Storting, this condition could perhaps apply. Both Centre Party and Christian Democrat MPs are becoming disaffected with the present arrangement, which gives them responsibility — in voters' eyes — for Conservative Government decisions, without giving them any influence over policy.

The Conservatives have always claimed that they would welcome the creation of a coalition. It would mean, however, that several ministers in Mr Willoch's Cabinet would have to step down.

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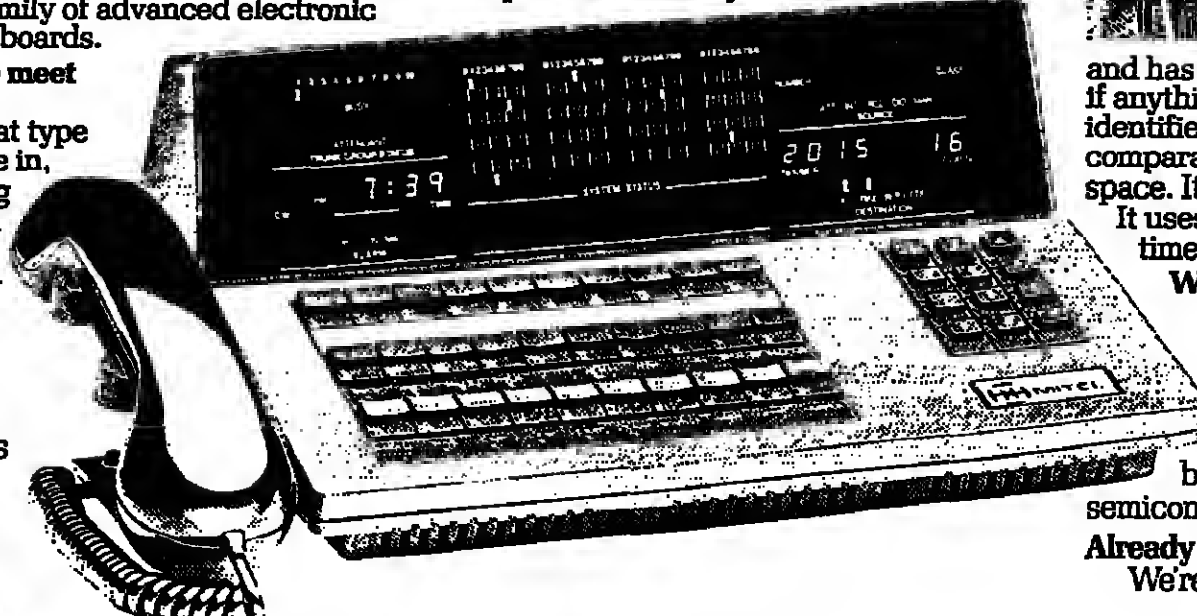
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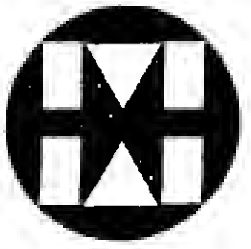
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## EUROPEAN NEWS

## Soares' bid for delay in forming government

By Diana Smith in Lisbon

SR MARIO SOARES, the leader of the Portuguese Socialist Party, has asked President Antonio Ramalho Eanes to wait until the end of this week before inviting him to form a government. Once a formal invitation is extended, a government must be formed rapidly.

He has requested the delay to give him time to reach a solid overall political agreement with the Social Democrats — rumoured to be in the April general election — before tackling the issue of apportioning ministerial portfolios.

Speaking after his encounter with the President, Sr Soares stated gravely that in view of "the national emergency through which we are living due to aggravation of our financial crisis, these political negotiations are not at all easy... although we have made major progress."

Sr Soares said that Portugal's financial situation has deteriorated in an increasingly worrying manner.

"We no longer count financial difficulties ahead in years — we count them in months, perhaps even weeks," he said. "We must take urgent, extremely grave measures be-



Sr Soares: "We have made major progress."

cause of our financial situation, and these call for national consensus. This means a minimum of joint responsibility among political parties regardless of whether they are in government or opposition."

Erosion of the country's external accounts by the strong U.S. dollar, international recession and loss of faith in government that led to mushroom growth of the black economy and serious trade imbalances, has caused serious cash flow problems this spring. These cannot really be resolved until a fully fledged government can devise a recovery programme.

Temporary relief should arrive by the week beginning June 6 when the Republic of Portugal should start to draw on the \$300m syndicated Euroloan whose signature is expected in the first few days of next month. Syndication of this loan closed early this week after a difficult sell-down.

David Tonge and Victor Walker report on the apparent breakdown in talks on the sale of an oil refinery  
Breach of promise, says Exxon, as Greek suitor shies away

EXXON is preparing to call off its Greek engagement. For the past 18 months it has been quietly discussing mulling off its loss-making refining operations in Northern Greece to the Greek Government. But at the last moment, the suitor has got cold feet, and Exxon has announced that its ageing daughter is now open to fresh offers.

One month ago it seemed that only the dowry remained to be settled. Greek officials had reached agreement in principle with Esso Pappas, the company's wholly-owned subsidiary in Greece, to buy its 3.5m tonne per year refinery, its petrochemical plants and its marketing operations. The company is believed to have reduced its asking price to between \$27m and \$30m. The Government seemed prepared to offer about two-thirds of this. At the end of last year, the net book value of Esso Pappas's assets was about \$70m.

But Mr William Brunger, chairman and managing director of Esso Pappas, has now told representatives of his 1,100 work force that he is forced to

conclude the Government is not willing to go ahead with the deal. The company, he warned, could be "forced to seek buyers for the separate parts of its business." The refinery has been closed for 20 days, the first time this has happened in its 17 years of operation.

Mr Evangelos Kouloumbis, Minister of Energy and Natural Resources, has rejected suggestions of indifference, insisting that negotiations are still going on. But the Government has failed to reply to two letters in which the company points out that for legal and other reasons, it must plan ahead.

Its operating permit expires at the end of 1983 and Esso Pappas seem keen to keep to this date. Greek law requires six months notice of closure while, if the plant is to stay open, there are decisions which need to be taken now.

Oil economists in Athens believe the Government has begun to question whether the parties were suited in the first place. Some voices on the Left have been arguing that the only way for a Socialist Government

to deal with a multi-national company is through expropriation — particularly when Mr Tom Pappas, the Greek American who founded the subsidiary, is widely remembered for his close relations with the colonels' dictatorship.

Others, on the Right, have been asking why Greece should buy a 17-year-old simple refinery when West Europe has an over-capacity of the more efficient complex conversion refineries.

Parts of the Greek Press have argued that the refinery should be closed down because

there is no problem in supplying Northern Greece with the 2m tonnes of oil products it needs every year. In the near future these products could come from the export refineries in the Athens area owned by the Latsis and Vardinoyannis shipping groups.

From around 1986, the area could draw on the state's 5m tonne per year Aspropyrgos refinery, its new \$300m cracking facilities should be on stream by then, and the plant should be producing around 3.5m tonnes per year of high-value light oil products compared with its present 2.6m

tonnes capacity. Greek demand for fuel oil is falling as major users, in particular the cement plants, convert to coal.

Exxon, needless to say, has a higher opinion of its daughter's charms. Oil economists argue that the refinery has a strong advantage because of the high unit costs involved in shipping oil products to Northern Greece in small tankers compared with the low cost of shipping crude to be processed in larger vessels.

Even more valuable they say, could be the surplus fuel oil produced in the Salomika refinery. Their view is that the new conversion unit at Aspropyrgos will require this as additional feedstock if it is to work most economically.

Closure of the refinery would cause severe problems for the chemical complex.

The units involved here are a 50,000-tonne-per-year PVC plant which covers 75 per cent of Greek requirements; a 120,000-tonne ammonia plant covering 85 per cent; a 70,000-tonne caustic soda and chlorine plant, covering between 70 and

100 per cent of the Greek market for caustic soda, liquid chlorine, hydrochloric acid and sodium hypochlorite; a 15,000-tonne steam cracker producing ethylene for sale to Ethyl, a nearby Salomika firm; and a 50,000-tonne solvent plant.

Most of these plants could be jeopardised and Mr Brunger has made clear that he is prepared to sell them piecemeal. Such a course of action would threaten around 700 jobs in an area where unemployment is already around 11 per cent, 3 per cent above the national urban average.

The disposal of Esso Pappas's marketing operations, which employ around 400 workers, should be less problematic.

Esso Pappas clearly believes that all these factors mean that its daughter should not be left on the shelf. It admits that its Salomika complex as a whole

lost nearly Dr5 450m (\$3.5m) last year and the refinery alone lost Dr5 272m. But it argues that if the refinery had worked purely as a domestic operation — as it would have done if it were state-owned — it would

have made an annual Dr5 500m profit.

However, the decision to shut the refinery, albeit briefly, is a clear sign that losses this year are likely to be far greater than last year.

In the past the refinery has processed 1m tonnes per year of its own crude to make products which are then sold to the Government and has benefited from a Government option to sell Esso up to 1m tonnes per year for refining into products which the government then buys. It has also refined Government-owned crude against payment of a refining fee. This year the Government has stopped the last two practices.

Esso Pappas thus finds itself able to sell only 20,000 barrels of products per day when for technical reasons it has to have a 40,000 barrel throughput to keep the refinery open.

All this has meant tense days for Mr Brunger and his team. It has also found that indecision, rather than malice is the chief problem of operating in Greece today.

## Romanian emigrant tax may go

By Leslie Collett in Berlin

PRESIDENT Nicolae Ceausescu of Romania had talks yesterday with the visiting West German politician, Herr Franz-Josef Strauss, amid signs that Bucharest may be prepared to drop its controversial tax on ethnic German and Jewish emigrants.

West German officials said talks have taken place about lifting the education tax on emigrants decided last November. The U.S. said it would cancel Romania's "most favoured nation" trade status on June 30 as a result.

During a visit to Washington last week, Mr Stefan Andrei, Romania's Foreign Minister, is said to have told U.S. leaders that his government is prepared to suspend collection of the tax which obliges emigrants with a higher education to reimburse the cost of it in hard currency.

Herr Hans-Dietrich Genscher, West Germany's Foreign Minister, said last weekend he was confident Bonn would succeed in helping the ethnic Germans with their problems. He had postponed a planned visit to Romania.

Some 300,000 ethnic Germans live in Romania and many of them want to emigrate to West Germany. The education tax is costing Romania a considerable amount of West German Government — guaranteed export credits. Bonn is said to have promised to reactivate the "Hermes" credit guarantees if Romania rescinds the tax.

Bucharest's main Western creditors — excluding West Germany — have recently rescheduled payment to 1985 of 60 per cent of the government-guaranteed credits

THE CITY of Liege is broke. Had it been a private corporation, the receiver would already be in. This month the city had no money to pay its 17,000 employees: they will receive their salaries from central government funds.

Liege is an extreme case, even by Belgian standards, but the city's plight points up a national problem. The indebtedness of the communes, the local authorities which cost Bfr 70bn (\$14m) in servicing alone last year has become a major political issue.

Total debts of Belgium's communes now stand at Bfr 400bn, of which Liege's share is Bfr 40bn. This represents a repayment burden, in interest and capital, of nearly a third of the city's budget. Its interest charges alone were Bfr 7bn last year, compared with Bfr 800m a decade ago.

The issue heightens regional tensions between the Flemish and French communities. The Flemish accuse French-speaking Liege of extravagance. At the same time, the poorer French-speaking part of Belgium is drawn into conflict with the central government in Brussels.

Other major cities — Antwerp, Brussels, Charleroi and Ghent — have the same debt problem, but to a lesser degree. It is the sort of problem which would be impossible in the UK, where it is against the law for a local authority to budget for a deficit. Liege has been running a deficit for half a century.

Under the British balanced budget system, if spending is to be higher than revenue, then the difference has to be raised through the rates. Central government keeps a lid on capital spending.

Belgian communes have much greater freedom and can

decide the scale of their own capital spending. Here lies the problem for Liege, which is so over-borrowed that it was frozen out of the capital markets at the end of 1981.

It is still paying off loans raised in 1987, and still complaining that Brussels did not pay for the rebuilding of bridges over the River Meuse after World War II. "There aren't many bridges in Brussels," one Liege official commented.

Borrowing by Liege and the other cities gathered pace in the 1960s and early 1970s, when funds were plentiful and ambi-

tions limitless. But interest rates began to rise and maturities to shorten. Liege's 1987 loan was at 2 per cent for 80 years — its last loan in 1981 was at 15.1 per cent for eight years.

There is no disagreement in Belgium that the communes were unlucky to be caught by the international recession which forced up interest rates. Central government is negotiating with the communes and regional governments on a scheme to subsidise interest charges and float a special loan to cope with local authority spending. Talks continue today.

## Belgian cities' debt burden becomes political issue

BY PAUL CHEESERIGHT IN BRUSSELS

This is part of a policy, however, which includes a decree that communes should have balanced budgets by 1988. Brussels is also prepared to take on certain charges — such as for hospitals — provided the communes produce viable plans to redress their finances.

But Liege is finding it difficult to convince Brussels that it is cutting costs enough. City officials accuse the central government of not providing the funds it has promised, and of loading on to the city extra responsibilities without providing the means to pay for them. Local taxes cannot rise further

without encouraging people to leave the city altogether, they say.

In Brussels, Liege is seen as badly managed — over-staffed with employees who are paid too much; an opera and an orchestra are not thought to be necessary. Different tiers of government have always found it difficult to decide responsibilities, but this argument has a sharp domestic political edge. The Liege authorities are to the left, the central government is to the right.

Liege wants the central government to take over its debt. It is the main town in

Wallonia, but according to Mr Charles-Ferdinand Nothomb, Minister of the Interior, "The language of the Walloon towns is not the language of Parliament. There, they are in a minority. Each time we try to make an effort for the big towns, the other communes say 'we were prudent, they were not' — if you do something for them you must do something for us."

Liege and other Walloon towns have "not yet begun the real crisis," Mr Nothomb says. That comment will not endear him to Liege's employees, who have already started demonstrating in the streets.

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## OVERSEAS NEWS

## Mozambique suffers South Africa's warning shots

BY MICHAEL HOLMAN IN MAPUTO

"AT THIS hour of destiny," declared the slogan on the wall of what was probably an African National Congress meeting hall in Maputo's suburb of Matola, "your country and your people need you." Embellished on another wall is "Umkhonto we sizwe"—the ANC term for their guerrilla army.

The dusty room is illuminated by a shaft of light from a gaping hole in the red tiled roof, the result of Monday's air raid on this leafy, run-down, semi-industrial suburb a few miles out of the capital, Maputo.

The slogan are faded, the rooms in the adjoining main house stripped of furniture, and a resident of the opposite house says that the "South Africans" had spent a year there but left three months ago.

In the course of a three-hour tour of houses and buildings hit in the raid—which killed six people (including two children)

and injured about 40—there was one other example of a dated ANC link. There was nothing that would bear out Pretoria's claims that it had successfully attacked ANC guerrilla targets including training and logistical centres and a command post.

Diplomats who toured the area on the afternoon of the raid have come to a similar conclusion. The first stop on the tour, accompanied by an interpreter from the Mozambique Ministry of Information, was a pock-marked, terracotta-roofed two-storey house. Alfonso Coutinho described the start of the attack when several South African air force Impala jet fighters swooped low over the bay shortly before 7.30 on Monday morning.

The target, it seems, was not the house, but the adjacent state-owned Sotomaiol jam and grapefruit juice factory. If the plant had anything to do with

EEC Foreign Ministers yesterday expressed "deep concern" at the growing violence in southern Africa following the Pretoria bombing and the South African attack on Maputo, John Wyles reports from Brussels.

Speaking on behalf of his colleagues, Herr Hans Dietrich Genscher, the West German Foreign Minister, said the Ten believed that the "necessary change" in

South Africa must be achieved through political dialogue and understanding. Australia, Zimbabwe and Zambia also joined in the international condemnation. President Daniel arap Moi of Kenya said the Organisation of African Unity (OAU) "vehemently condemned the constant violations, provocations and aggressions" of South Africa.

Further on, the whitewashed Spanish style houses of Francisco Morgandinho, director of the state-owned advertising company, has had its living room devastated by a rocket. He and his wife had left the house, but two children living nearby were injured. "They didn't run away from the planes," an elder brother explained. "They ran out and looked, shouting 'planes, planes'."

The tour showed two major potential targets were left unburned—the petrol refinery and farm which the jets overflew, and the road bridge across the River Matola, on the route to Swaziland and South Africa.

Secondly, the damage was comparatively slight, almost as if the attack was more a warning than retribution for the Pretoria bombing, in which 18 people died and more than 200 were injured.

What the South Africans have dramatically shown is the vulnerability of Maputo and its

suburbs to aerial attack. It is too soon to say what impact the raid will have on the intermittent negotiations over the thorny issue of ANC activities in Mozambique, continuing for several months now between Ministers from the two countries.

Although little has been said in public, it appears that President Samora Machel has agreed to keep a tight rein on ANC activities in Maputo, limiting their role to little more than a diplomatic post, and insisting that any transit camps are placed well to the north, near Nampula.

But what he may not be able to prevent, even if he were to want to, is infiltration of South Africa through routes which take the guerrillas via Maputo. First official reactions from Mozambique officials have been restrained, say diplomats here, indicating that the discussions with Pretoria could continue despite the raid.

## Begin survives vote of no confidence in economic policies

BY DAVID LENNON IN TEL AVIV

THE GOVERNMENT of Mr. Menachem Begin survived a motion of no confidence in the Knesset yesterday over its economic policy. The failure of its anti-inflationary policy, which has resulted in the deepening of the trade deficit, was singled out as the main target for criticism.

There was also much anger over the Government's handling of the three-month-long partial strike by the country's doctors, who complain their income has been seriously eroded by inflation.

The motion was tabled following the announcement that the April inflation rate was an all-time one-month record of 19.3 per cent. This leap brought the rate for the first four cent, equivalent to an annual rate of 160 per cent. Inflation last year was 131 per cent.

The public's growing lack of confidence in the Government's handling of the economy has been reflected in recent opinion polls, which revealed that its popularity is slipping. In the last month, the opposition Labour Party has drawn level in popularity with the ruling Likud Party, according to three opinion polls.

In an attempt to curb inflation, the Finance Minister, last September, instituted a policy of not permitting the shekel to depreciate by more than 5 per cent against the dollar last month. Previously, the shekel depreciated in line with the inflation rate.

But this has meant that imports have been cheaper, while exports have earned less for the Israeli producer. This is believed to have been a major contributing factor to the 35 per cent increase in the trade deficit in the first four months of the year, compared to the same

period in 1982. Despite pleas by the Manufacturers' Association, Mr. Aridor refused to alter his policy. This led to a gradual breakdown of relations between the industrialists and the Treasury over last month, with the association boycotting the Government's export-promotion activities.

Mr. Eli Hurvitz, the association's president, accused Mr. Aridor of being "inflexible and irresponsible," and warned that his policies would lead to an economic catastrophe. But at a meeting with Mr. Begin on Thursday, the country's leading industrialists failed to convince him of the Finance Minister's policies mistakes.

The trade deficit rose to more than US\$1.1bn in the first third of the year, compared to US\$787m in the same period last year. There has been an 8 per cent drop in exports, and a 9 per cent increase in imports, despite a US\$152m decline in oil imports in the January to April period.

Under Mr. Aridor, the economy has registered a major growth in the foreign debt, to US\$28bn at the end of last year, and a record balance of payments deficit of US\$4.6bn at the end of 1982. There has been a worsening of both these accounts in the first quarter of this year.

The opposition spokesman accused the Government of squandering the country's resources and using foreign aid to bolster its spendthrift ways, which were fuelling inflation and making economic independence more remote than ever.

But the Finance Minister rejected the criticism, insisting that the Government will continue the policy which has helped to keep the unemployment figure down to 5 per cent at a time when most of the Western world was suffering massive unemployment.

## Coups aggravates dispute over Equatorial Guinea's future

BY ROBERT DEL QUIRO

FRICITION between Paris and Madrid over the future of Equatorial Guinea, Spain's former colony in central Africa, is likely to be intensified by an attempted coup in the past week.

The country has been struggling for the past four years to repair the havoc wreaked by the rule of President Macias Nguema, who was overthrown in 1979 after mass executions of political opponents, religious persecution and progressive economic collapse.

Sr Fernando Moran, the Spanish Foreign Minister, yesterday flew to Malabo, the Guinean capital, following a government announcement that 80 military men had been arrested after trying to kill President Teodoro Obiang. The

coup attempt was the second since he came to power.

Sr Moran said before leaving Madrid that he would seek a trial for a soldier alleged to have been one of the plotters, if the soldier could not return to Spain with him. The soldier had sought refuge in the Spanish embassy.

The coup attempt seems likely to concentrate his mind anew on the importance of continuing to meet the wage bill of his 600-man Moroccan bodyguard, which at present is a charge on the Spanish taxpayer. Also, it underlines his need for support from a power with a proven record of military intervention on behalf of its friends in black Africa, a point emphasised by President Obiang's francophone neighbours.

France is pressing President Obiang to bring his state into the Central African Customs and Economic Union (Udeac) which groups four of

its francophone neighbours. He is being encouraged by his own uneasiness with the new Socialist administration in Madrid, which is reviewing its aid commitments—the country's main source of foreign exchange—and which, in the president's view, is paying too much heed to Guinean exiles.

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President Paul Biya of Cameroon, who like President Obiang is a member of the Fang people, wants stability on his southern flank while he keeps an eye on Chad to his north. President Omar Bongo of Gabon, to the south and east of Guinea, hopes a proper survey of Equatorial Guinea might turn up hydrocarbons to match those in his own country.

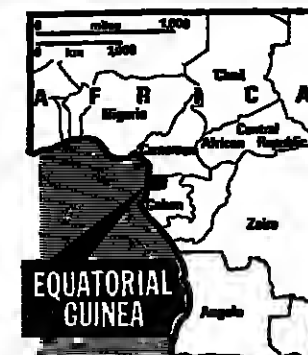
The U.S. ambassador in Malabo has also been urging President Obiang to sign up with Udeac. Washington believes France better than Spain, can prevent the Guineans resorting to the Soviet bloc given to Macias.

For Spain, therefore, this is a difficult moment. Officials in Madrid feel the French are being too brusque in seeking a change of Guinean allegiance.

Spain sees its only piece of prestige and leverage in central Africa disappearing, as France is only offering it associate status in the Central African States Bank (Beac) by which to keep a link with Equatorial Guinea.

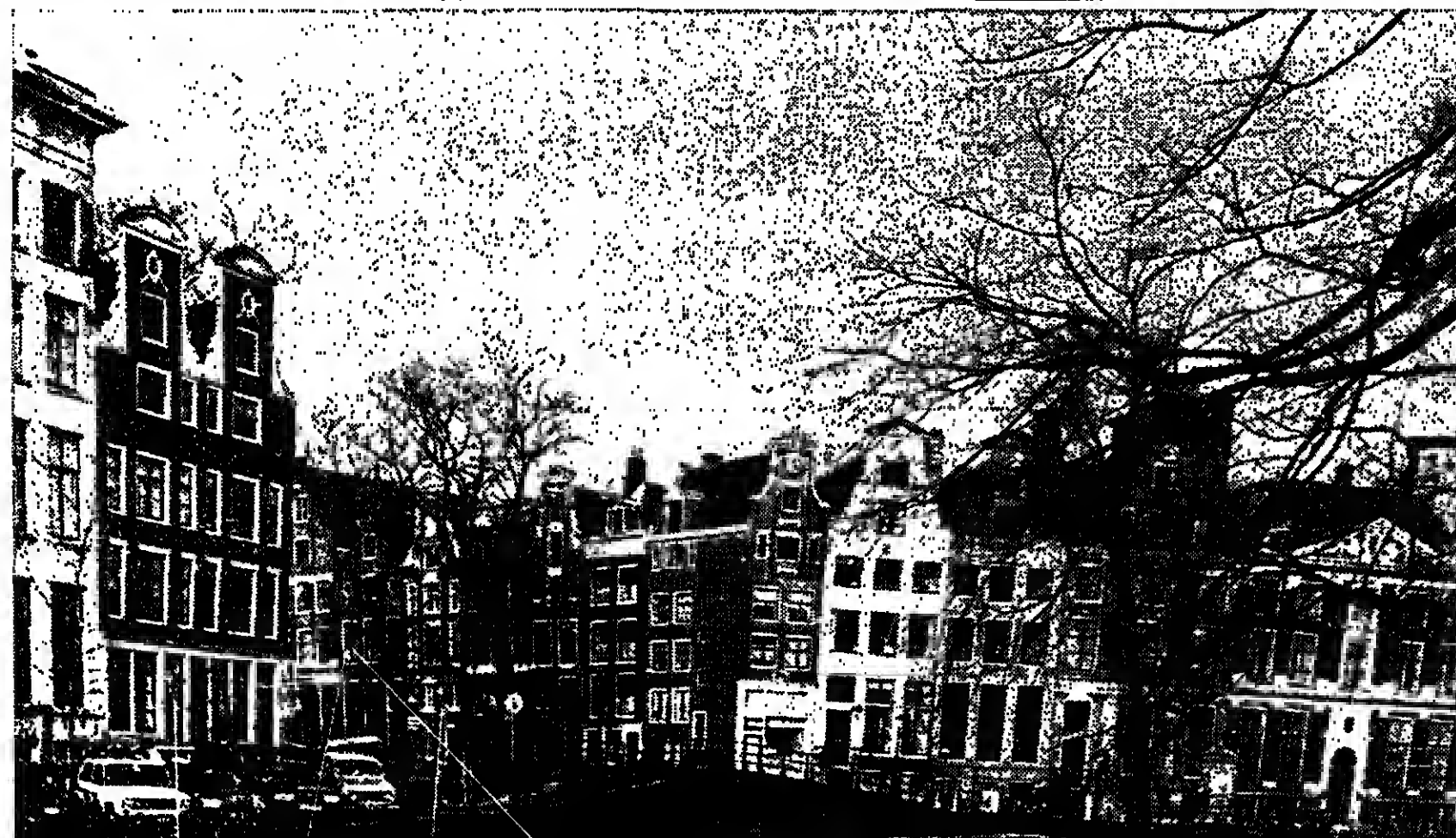
Beac, mainly run by French officials, controls the issue of currency in the four Udeac states (Cameroon, Gabon, Congo and the Central African Republic) and regulates their foreign trade. A first round of Guinean talks with Beac on how to finance the integration to Udeac has already taken place. The process is expected to conclude by the end of July. President Francois Mitterrand of France is to make a brief stop at Malabo on June 22.

Although Spain regards the country's \$15m (£9.8m) bal-



EQUATORIAL GUINEA

ance of payments deficit as small and would be prepared to cover it. France has promised this too. In addition, Spain's own ideas for a free port and an off-shore financial centre have so far failed to persuade President Obiang not to fall into step with France, with which he has signed a fisheries accord and a military aid pact.



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## Nimeiri sworn in

President Jaafar Nimeiri said yesterday that his armed forces crushed "sterily and forcefully" last week's mutiny by a southern Sudan military unit, AP reports from Khartoum. President Nimeiri, 53, spoke in a policy statement to parliament immediately after being sworn in for a third six-year term in office.

## India looks to U.S.

India has expressed interest in purchasing arms from the U.S., but American reticence to a transfer of technology makes it difficult to agree, an Indian Ministry spokesman said yesterday. Reuter reports from New Delhi. He was commenting on U.S. reports that India had shown interest in an arms package possibly worth \$1bn.

## Iran restates terms

President Ali Khamenei of Iran said the war with Iraq will continue until Iran's conditions are fulfilled. Iran's national news agency said yesterday, Reuter reports from Tehran. Speaking after a meeting of Iran's Supreme Defence Council, he said Tehran's terms for ending the war were the same now as they were at the start of the conflict in 1980.

## Pressure on Hong Kong to abolish interest tax

BY ROBERT COTTELL IN HONG KONG

THE continuing weakness of the Hong Kong dollar suggests that such a yield might in any case be reduced by a growing trend towards "swap" deposits. These are locally-held foreign currency deposits offset by a forward exchange cover, protecting the depositor from both exchange risk and interest tax.

● Hong Kong's manufacturing sector is pulling out of recession, according to the Government's first quarter economic report. Domestic exports in the first three months of 1983 grew by 2 per cent in real terms year-on-year, following four consecutive quarterly declines through 1982.

Anecdotal evidence from local bankers suggests that manufacturers' order books have continued to lengthen in recent weeks. Government officials also believe unemployment is to be declining from a nine-year high of 5.1 per cent in March.

## Notice of Redemption

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NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Fiscal Agency Agreement dated as of June 1, 1979 under which the above described Notes were issued, Pennwalt Overseas Finance N.V. has elected to redeem on June 24, 1983, pursuant to Section 5(b) of the Notes, all outstanding Notes of the said issue.

The Notes specified above are to be redeemed at Citibank, N.A., Receive and Deliver Department—5th Floor, 111 Wall Street, The City of New York, State of New York, and the main office of Citibank, N.A. in Amsterdam, Brussels, Frankfurt/Main, London (City Office), Paris, Citibank (Luxembourg) S.A., Luxembourg, Swiss Bank Corporation in Basel, or Credit Industriel d'Alsace et de Lorraine in Luxembourg as the Company's paying agents, and will become due and payable on June 24, 1983 at the redemption price of 100 percent of the principal amount thereof plus accrued interest on said principal amount to such date. Payment of the redemption price and accrued interest will aggregate \$1,006.23 for each \$1,000 in principal amount of Notes. On and after said date, interest on the said Notes will cease to accrue.

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For PENNWALT OVERSEAS FINANCE N.V.  
By CITIBANK, N.A.,  
Fiscal Agent

Dated: May 25, 1983



## Consumer prices in U.S. rose by 0.6% in April

BY ANATOLE KALETSKY IN WASHINGTON

THE U.S. consumer price index increased by 0.6 per cent in April after a period of five months in which prices fell by an overall total of 0.2 per cent.

The increase in the index, announced yesterday by the Labour Department, was exactly in line with market expectations, and was largely attributable to a sharp rise in energy prices. This rise was led by a 3.9 per cent jump in the price of petrol. Petrol prices had fallen in each of the past six months.

Although most of April's jump was due to a newly-introduced 5 cent a gallon excise tax, the U.S. inflation rate is unlikely to benefit from further falls in energy prices as the world oil market decline now shows signs of bottoming out.

The other major factor in April's price increase was an 0.5 per cent rise in the cost of housing, an element of the index which has declined or held steady for most of the past six months.

Much of this was also attributable to the switch in energy price trends, with natural gas prices, a major element in the house cost index, rising by 1.8 per cent.

Yesterday's index figures confirmed the expectations among economists that prices for 1983 as a whole will rise slightly faster than the 3.9 per cent rate recorded in 1982 which was helped by a fall in energy prices towards the end of last year.

However, there is no indication that the underlying trend in inflation is accelerating and forecasters are almost unanimous in predicting an inflation rate of between 4 per cent and 5 per cent this year.

In fact, the spread of inflation projections published in the latest blue chip survey of the private forecasters is from 2.2 per cent to 4.8 per cent.

In yesterday's statistics, the figures for "other goods and services" and for medical costs, which were rising much more rapidly than the index as a whole last year suggest a deceleration in the underlying rate of inflation.

For two months running, medical costs have risen by only 0.5 per cent after increases of about 1 per cent throughout last year.

Inflation in other goods and services was 0.7 per cent, compared with increases ranging from 1.2 to 1.7 per cent in the last three months of 1982.

## U.S. blacks discover the power of the ballot box

BY REGINALD DALE, U.S. EDITOR, IN WASHINGTON



Mr. Harold Washington

FIFTEEN YEARS after his death, America's blacks are discovering that the words of the Reverend Martin Luther King ring even more truly than they ever did in his lifetime. "The most important step that a person can take," said the Reverend King, "is that short walk to the ballot box."

Last month in Chicago, and again last week in Philadelphia, thousands of black voters took short walks in an unprecedented display of unity. As a result, Chicago now has its first black mayor, Mr. Harold Washington, and the voters of Philadelphia are likely to grant a similar accolade this autumn to Mr. Wilson Goode, who won the mayoral nomination in the Democratic primary.

The two contests were, on the surface, notably different. In an unpleasant campaign in Chicago, both covert and overt racism was an issue until the very end. Philadelphia, at least publicly, chose largely to ignore the racial overtones of their choice. But the two events are both products of a dramatic rise in black political power and political ambition which has now provoked a serious debate as to whether a black candidate should run for the Democratic Presidential nomination next year.

If Mr. Goode capitalises on the traditional black Democratic majority in Philadelphia, the nation's fourth largest city, he will join a growing band of black mayors who run more than 220 cities, including such major urban centres as Los Angeles, Atlanta, New Orleans, Detroit, Newark and Washington DC, as well as Chicago. Black state legislators have more than doubled, from under 170 to almost 350 in the last ten years.

If the main electoral successes so far have been only at local level—there are no black Senators or state Governors and only 21 in the House of Representatives—increasingly confident black leaders see no reason why they should stop there.

The growing non-white population of the major cities is becoming more activist, not least because of what it sees as the hardening economic and civil rights policies of the Reagan Administration. Near record unemployment has also caused more suffering in the poorer sections of society over the last two years. In the view of one Southern black leader, President Ronald Reagan is the greatest gift to the black voter registration drive since the Rev King.

There are two other key factors. First, with over 5,000 blacks now holding elected offices around the nation, there is a growing supply of black officials with the experience and organisation to aim for the higher rungs of the ladder. Secondly, blacks, like women voters, are beginning to feel that the Democratic Party has for too long taken them for granted—that their support is counted on in elections, but that thereafter they given only relatively lowly posts and their concerns are forgotten.

In the past, black voters have been criticised by their own leaders for being apathetic at election time. In the last Presidential elections in 1980, just over 50 per cent of black registered voters went to the polls, compared with over 60 per cent of whites.

By last November's mid-term elections, however, intensive registration drives had pushed up the black turnout by as much as 6 per cent. In February's Chicago Democratic primary, in which Mr. Wash-

ington ousted the incumbent, Mrs. Jane Byrne, black registration hit a record 75 per cent, and 69 per cent went to the polls.

More than half the country's 28m blacks still live in the South, which remains their power base, despite their growing strength in the cities. But with 11m registered voters, black already represent 10.5 per cent of the national electorate, and there are a further 6m blacks of voting age whom the new generation of activists want to mobilise by 1984.

The optimists believe that the number of black delegates at next year's Democratic convention in San Francisco could reach almost 800 out of a total of just under 4,000, and that black voters could even hold the margin of victory in up to 14 of 19 states that could swing the Presidential election.

Statistics like these, though they remain to be tested, together with the recent strength at the polls both have fuelled the controversial drive for a black Presidential candidate.

Few believe that such a candidate could actually become President, but there is considerable support for the idea of a "broker candidate," who might just win enough convention delegates to be able to clinch the Democratic nomination for the whole candidate judged most sympathetic to the black cause.

The idea has sharply split the black leadership. The Rev Jesse Jackson, the Chicago

activist, has already virtually declared his candidacy for the White House.

Other black leaders, like Mayor Andrew Young of Atlanta and Mayor Coleman Young of Detroit, think that such a bid would be suicidal. It would draw support away from the liberal white candidates who have previously had the strongest ties with the black movement, risk causing a rift between black and white Democrats and could also prove an embarrassing flop.

The debate is not over. But national politicians of both major parties are already beginning to sit up and take notice. Democratic Presidential hopefuls flocked to Chicago to



Mr. Wilson Goode

endorse Mr. Washington—admittedly rather late in the campaign—and Mr. Reagan has himself gone to considerable lengths recently to deny seemingly well-substantiated reports that he has already written off the black vote in 1984, after winning only 10 per cent of it in 1980.

The major question remains of how far black voter strength will be mobilised behind black candidates simply because they are black, as Mr. Washington's opponents suggested had happened in Chicago. That could risk polarising the electorate and rally otherwise divided white majorities behind white candidates for the same unquestioning reasons.

Given the circumstances, it would be astonishing if this did not happen fairly frequently—it certainly did in Chicago, and probably also in Philadelphia even if it remained below the surface. But one of the more significant new developments of the past two years has been that blacks are beginning to show that they can be viable candidates in white majority areas.

The lesson gradually emerging seems to be that whites are more comfortable with black leadership in areas where there is either an established black majority or only a small black population. Where there is an active and expanding black minority, the whites see blacks in authority as a greater threat.

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## Wall Street expects Fed to stand firm

BY PAUL TAYLOR IN NEW YORK

OVER THE past two weeks M1, the basic U.S. money supply measure, has increased by \$11.4bn (£7.3bn), short-term interest rates have risen by about a quarter of a percentage point and bond prices have plunged by five points.

The bond price collapse represents a sharp turnaround in market confidence and in Wall Street's immediate interest rate expectations. Only a few weeks ago Wall Street was geared up for another cut in the discount rate from its current level of 8.5 per cent.

Yesterday the Federal Reserve Board's policy-making Open Market Committee held its regular monthly meeting to review monetary policy in the face of these developments.

While there is a renewed feeling of nervousness in the credit markets, Wall Street's senior economists are taking a surprisingly consistent and relatively sanguine view of Fed policy.

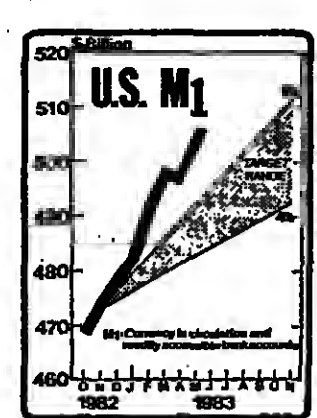
Few expect any dramatic change in the accommodative stance adopted by the Fed last October when it switched emphasis away from M1 and pursued a policy which led to a series of discount rate cuts.

However, as Mr Chuck Lieberman of Morgan Stanley points out: "The Fed is in a very uncomfortable position."

The particular dilemma facing the 12-person Open Market Committee and the Fed is that the signals it is receiving continue to be confusing. In addition, because of the budgetary impasse, it seems likely that monetary policy, and therefore the Fed, will be forced to continue to shoulder primary responsibility for attempting to engineer a steady and most importantly non-inflationary economic recovery.

M1 is now more than \$15bn over the top of the Fed's 4 per cent to 8 per cent target range. Nevertheless, the other two main money measures, M2 and M3, are inside their target ranges and likely to remain there.

Mr Philip Braverman of Chase Manhattan Bank says that despite faster growth in M1, M2, the main focus of Fed policy, "should only move to the low end of the market range while M3 should remain well within the targets."



U.S. M1

They view the prospect of continuing large federal budgeted deficits as a more serious longer term problem because deficits of \$200bn a year pose the threat of "overheating" in the credit markets with the treasury and the private sector competing for funds as the recovery gathers steam.

Despite the continuing flood of economic statistics, Wall Street's senior analysts believe recovery is a fragile animal in need of further encouragement. So far they suggest the pick-up in economic activity largely reflects the ending of inventory liquidation.

Most importantly Wall Street economists expect the U.S. annual inflation rate to stay in the 4.5 to 5 per cent range. Wall Street believes the recent hiccup in short-term rates is largely a reflection of temporary factors. Dr Henry Kaufman of Salomon Brothers says: "For the time being the positive forces favouring interest rate declines are not powerful enough to overwhelm the negative influences."

Most Wall Street economists believe the Fed probably cannot afford to change course at this stage—even if it wanted to. "If the Fed tightened at this point short-term interest rates would go back up to double-digit levels and the economic recovery would abort by the end of the summer," says Mr Irwin Kellner of Manufacturers Hanover Bank.

## Rebels surround town in northern Nicaragua

BY TIM COONE IN MANAGUA

JALAPA, an important agricultural centre in the north of Nicaragua has been cut off and its telephone links severed by right-wing counter-revolutionaries based in neighbouring Honduras, according to Nicaraguan military officials.

The town, capital of the department of Nueva Segovia, is besieged by a force estimated at 1,200. The left-wing Sandinista Government in Nicaragua has for months alleged that the invaders from Honduras have been secretly backed by the U.S. government.

Heavy fighting has been going on since the weekend. The Government claims to have killed 90 of the contras for the loss of 21 of their own troops.

A group of 24 foreign journalists, who had been covering the visit of four top Government officials to the now-besieged town were caught up in the fighting when an estimated force of 80 to 100 guerrillas ambushed the convoy in which they were travelling.

The group included Miss Karen de Young, foreign editor of the Washington Post, an editorial team from the U.S. weekly Time magazine and a Spanish television team.

One of the Time correspondents said: "It was only thanks to the professionalism of our Sandinista escorts that none of us were hurt."

He said it seemed the guerrillas were intent on wiping out the convoy but underestimated the strength of their military escort.

The convoy was escorted by 20 troops who beat off the attackers at the cost of two dead and six wounded. One of those injured was the official spokesman for the Ministry of Defence. Eleven of the ambushing force were apparently killed.

An ambush by another group of counter-revolutionaries in the same region last month resulted in the killing of 13 civilians, including a West German doctor and several nurses.



## WORLD TRADE NEWS

Andrew Whitley in Rio de Janeiro discusses a bid to use barter to stimulate exports

## Brazil seeks to recover lost markets

SR CARLOS VIACAVA, Brazil's chief trade representative, starts a tour of foreign capitals this week with the goal of recovering recently lost markets among the deeply indebted countries of Latin America and the newly hard-up oil exporting nations.

At each stop, he will pose a single, basic question to his hosts: "How can we increase our mutual trade (and clear up our payment arrears), while reducing hard currency payments as much as possible?"

With trade finance from Western banks proving so hard to obtain, especially in Latin America, Brazil is taking a lead in proposing a variety of imaginative counter-trade proposals.

Each of these cases will be treated on its merits," Sr Viacava said shortly before his departure for Argentina. Earlier this year the Government came to the conclusion that its \$8bn trade surplus target for 1983 was viable only if it could restore its exports to developing countries to the levels of two years ago. That meant tackling the payments problem.

Reducing the burden of Brazil's oil import bill, currently 52 per cent of total outlays, is another constant theme. Hence the concentration during the latest drive on a select group of countries: Venezuela, Mexico, Nigeria, Angola and Iran.

Counter-trade agreements with Angola and Iran are already in place. The accord

with Ayatollah Khomeini's Islamic republic has been working reasonably well for nearly a year. That with Angola, worth \$100m each year per year, was concluded only last month.

The key vehicles for Brazil in this trade are the big public and private trading companies. The largest, Interbras, which is an arm of the state oil company, said recently it hopes to export goods worth \$3bn this year, compared with \$2.7bn in 1982.

According to Sr Viacava, 60 per cent of the goods Mexico has committed itself to principle to buying from Brazil, under an agreement finalised during President Joao Figueiredo's visit last month, will be handled by state companies.

The goods include foodstuffs, petrochemicals, oil products and oil drilling equipment. In return, Mexican oil exports to Brazil are to be increased, initially from 60,000 barrels a day (b/d) to 80,000 b/d.

Interbras and Pemex, the Mexican state oil company, have agreed to establish a new joint company with headquarters in both Rio de Janeiro and Mexico City, to create a permanent channel for the boosted trade flows.

The special feature of the Mexican arrangement lies in the payments procedures. Accounts will be kept at the respective central banks and every three months the net debtor country will be reimbursed in U.S. dollars.

"Neither side can afford to finance the trade for longer

Guyana, starved of foreign exchange, is trying to barter its main export products—rice, timber and bauxite—for imports of cement, steel and machinery, a senior Government official said. Barter reports from Georgetown. Mr. Winston Murray, head of the Department of International Co-operation, said

it is not offering any preferential tariff treatment to those countries which accept barter-type packages.

The prospects of augmenting the present trickle of trade with Argentina through these methods are, ironically, limited by another consideration. Argentina is reportedly insisting on sight payments for wheat, its major export, whereas Brazil already has long-term wheat contracts with other suppliers on attractive, three-year credit terms.

Last September understandings were reached with Buenos Aires on the opening of reciprocal credit lines of \$100m each, by the two principal, state-owned commercial banks. The plan was not taken up at the time, but Sr Viacava is hoping to reactivate it on his trip.

Sr Jose Botafogo Goncalves, a top Planning Ministry official in Brasilia, acknowledged earlier this year that bilateral trade agreements of this sort would be limited to countries which had a single major item

required by Brazil, such as wheat or oil. But he also revealed that trilateral deals involving, for example, the Soviet Union and another European country, were being actively explored.

One example is the provision of equipment by British companies for Polish ships on order from Brazil, financed by British banks and guaranteed by the UK Export Credits Guarantee Department.

Brazilian trade with the Soviet bloc has fallen away badly over the past two years but later in the year the Brazilian foreign trade chief plans to travel to Moscow to try to boost the present annual trade of \$500m to \$700m.

In the case of Nigeria, which has virtually halted the import of Brazilian manufactured goods in recent months, particularly vehicles, another payments scheme is to be proposed shortly.

An account with a European bank would be opened into which Brazil would make all its payments for Nigerian oil in hard currency. These funds would be usable only for the purchase by Nigeria of Brazilian goods, or else would remain frozen for a two-year period.

The financial arrangements being suggested are certainly inventive; if they provided sufficient guarantees for each foreign trade partner to commit itself fully to the barter trade possibility, Brazil's access of a \$8bn trade surplus would already be in the bag.

## Baldrige hopeful on textile pact with China

PEKING—Mr Malcolm Baldrige, U.S. Commerce Secretary, said yesterday he hoped that talks early next month would solve the U.S.-China textile dispute that has led to a worsening of bilateral trade and political relations.

Asked about progress in the negotiations on new quotas for Chinese textile sales to the U.S. market, he said: "We have had six sessions. We came very close to agreement at the end of the last round."

The two sides had agreed to "have the seventh—and, I hope and think—the last round on June 6."

Without an agreement, the U.S. imposed its own limits in January designed to keep Chinese textile imports from growing beyond 1982 levels.

China protested by ordering a halt to purchases of U.S. cotton, soybeans and chemical fibres.

In the first quarter of this year, U.S. agricultural exports to China fell 45 per cent. Another irritant in U.S.-China trade relations is China's impatience with U.S. restrictions on exports of high technology that might have military uses.

Mr Baldrige said President Ronald Reagan's policy is to permit the sending of a significantly higher level of technology to China, but this policy still has to be translated into details.

## Unctad report criticises Gatt over trade terms

BY ANTHONY McDERMOTT IN GENEVA

THE GENERAL Agreement on Tariffs and Trade (Gatt) has come under strong criticism from the UN Conference on Trade and Development (Unctad) in a report to be delivered to the Belgrade international conference in June. The report was released yesterday.

Mr Gamani Corea, the Unctad Secretary-General, writes of the "best efforts" made at the Gatt ministerial session last November as "insufficient" in trying to establish better-observed terms for trade.

Elsewhere, he writes of "the access of developing countries to markets in the developed countries (being) progressively restricted" and criticises Gatt for not being able to control these moves.

"The efficacy of the system," established through the Institute of Tariffs under the auspices of Gatt in the 1950s and 1960s, "came to be progressively eroded, with a growing volume of trade being regulated outside the application of Gatt rules." This applies in particular in the agricultural sector.

The operations of the two Geneva-based organisations overlap but are coming into increasing conflict.

It has very much become the forum for the North-South economic dialogue. Gatt, by contrast, has 69 countries which include, besides market-economy countries, Czechoslovakia, Cuba, Hungary, Poland, Romania and Yugoslavia.

The attempts by Gatt through its members to have its agreements observed have been undermined by the recession. Apart from the criticism of Gatt, the Unctad Secretary-General's report to the Unctad VI conference in Belgrade, is conciliatory. It recognises that the development of emerging countries can only come about hand in hand with the recovery of the recession-hit industrialised countries.

But to add this, the report requests in particular that some \$30bn of Special Drawing Rights from the International Monetary Fund be made available over the next two years and that the Common Fund established by Unctad in 1976 to offset fluctuations in commodity prices and to support commodity exports, be fully refilled.

This is so that the loss in earnings from commodity exports—other than fuels—between 1981 and 1982 amounting to \$20bn for developing countries, could be countered.

## Japanese and Russians halt steel talks

TOKYO—Talks with the Soviet Union on supplying 15,000 tons of steel pipe have been broken off after Japanese steel makers held talks with the Soviet government to accept a Soviet demand for lower prices, Sumitomo Metal Industries said yesterday.

A group of four Japanese steel makers led by Sumitomo Metal Industries held talks with the Soviet government to accept a Soviet demand for lower prices, Sumitomo Metal Industries said yesterday.

The Soviet Union wanted shipment in July-September of the seamless pipe for oil digging projects, the officials said. The officials declined to disclose further details, including how much of a price cut the Soviet Union demanded.

The other three Japanese companies are Nippon Steel, Kawasaki Steel, and Nippon Kokan.

The Soviet Union has agreed in principle with the Australian Northbound Shipping Conference that low-priced Soviet containerage will voluntarily curb freight volumes from Japan, the economic newspaper, Nihon Keizai Shimbun reported yesterday.

Under the basic agreement, the volumes of cargoes from Japan by Soviet ships will be limited to 530 containers of 20 x 20 feet a month, accounting for 10 per cent of Australia-bound cargoes from Japan. The freightage charges will not be less than 10 percentage points below those set by the Conference or shipping groups governing freight regulations for the Australia-Japan routes.

## Canadian wood exports 'not subsidised'

WASHINGTON—The U.S. Commerce Department, upholding a preliminary finding, has ruled that Canada does not subsidise its lumber exports, the Department said.

The final decision means investigations of exports of Canadian softwood lumber and shingles will be terminated by the U.S. Commerce Department. The International Trade Commission, which was looking into whether the Canadian lumber was harming the U.S. industry.

The investigations were triggered by a complaint from about 350 U.S. companies in the wood business. An attorney for the group said it may appeal against the decision to the U.S. Court of International Trade.

Yesterday's final ruling is the same as a preliminary one issued on March 10. U.S. imports of Canadian lumber and the other wood products involved in the investigations totalled \$1.7bn (£1.1bn) last year.

## French Kier unit wins New Guinea contract

KIER International, a member of the French Kier Group has been awarded the contract for the design and construction of four tunnels valued at approximately £11m on the Ok Tedi project in Papua, New Guinea. This 16-month contract for Ok Tedi Mining forms part of Stage 1 of the overall development which involves all works necessary for the mining and production of gold in the remote Western Province of Papua New Guinea.

## Titech Europe opens £6m titanium castings plant

BY VIC TAPNER IN CHARLEROI

TITECH EUROPE, a joint venture between the Belgian Government and Titech International of the U.S., yesterday opened a Bfr 475m (£6m) titanium castings plant at Charleroi. It is claimed to be the biggest of its kind in the West.

At the same time, the company announced its first order, from Westland Aircraft of the UK. It is worth £70,000 for the provision of a weapon carrier on Lynx helicopters. Westland said further orders were likely to follow.

Titech expects the foundry to be in full production in five years' time. Estimated potential sales are between \$12m and \$20m a year.

The plant was built to meet the growing needs of the European market for titanium, particularly in the aerospace and marine industries.

The metal's qualities are lightness, high strength, resistance to corrosion, and its ability to withstand high temperatures.

The Belgian Government participated in the venture as part of plans to create high-tech jobs in the economically depressed Walloon region.

Mr Jean-Maurice Dehoussie, Minister-President of the region, said the project was "a step to the future."

Shares in Titech Europe are 55 per cent owned by the Belgian state, and 45 per cent by Titech International.

## Swiss machine export orders 'still insufficient'

BY JOHN WICKS IN ZURICH

EXPORT ORDERS received by the Swiss metals and machine-building industry remain unsatisfactory, according to a report issued by the Association of Swiss Machinery Manufacturers (VSM).

In the first quarter of this year, new foreign business was lower by 7.2 per cent than for the average of the four 1982 quarters.

The association says overall business has in recent months shown signs of becoming more stable—though at a low volume. It adds that there is no reason to expect an upswing in the immediate future.

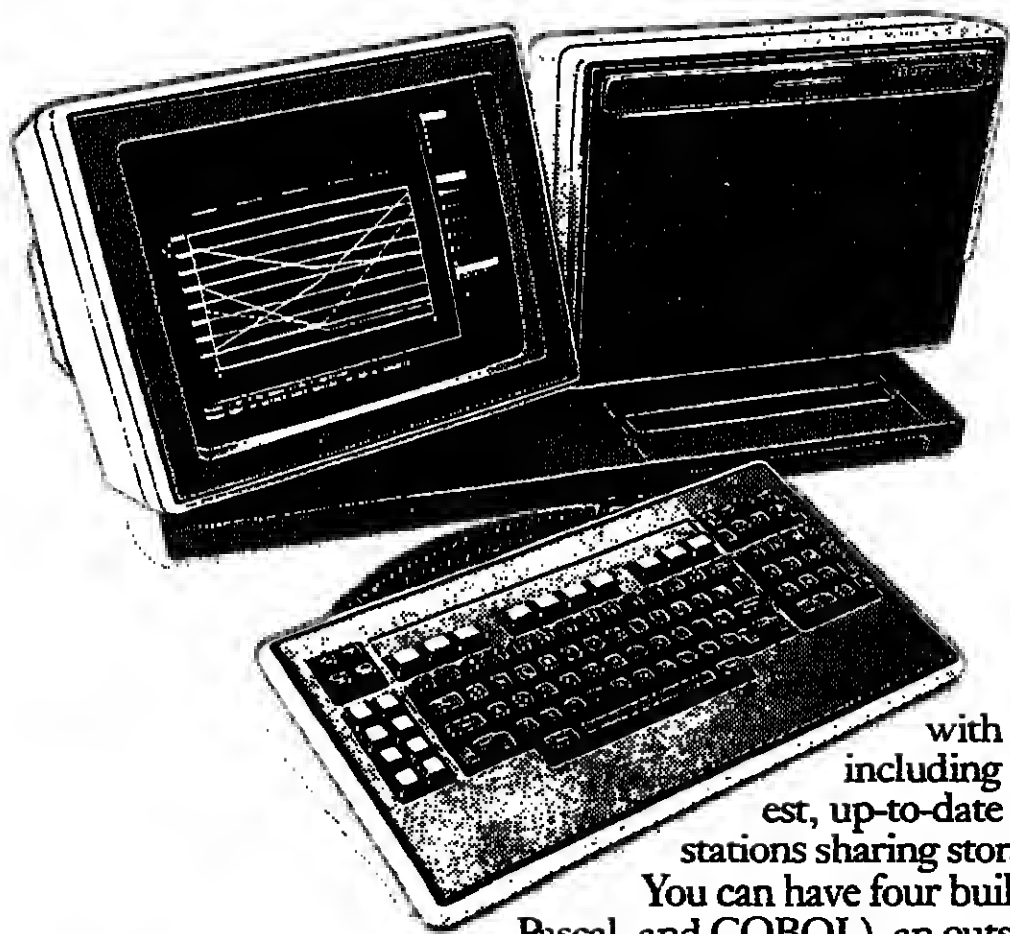
There are certain indications of economic recovery in important foreign markets, the report states, but the Swiss

machine-building industry is seen as benefiting from these only for a time-lag. "Considerable employment problems" are expected for the remainder of the year.

For the first time in three years, there has been a modest rise in work on hand to an average of 1.1 months' production equivalent.

Foreign orders for Swiss textiles surpassed domestic business last year, according to a report issued by three textile trade associations in Zurich. While new export orders booked by spinners and weavers rose 4.4 per cent over the year to SwFr 756.2m, Swiss clients ordered products worth only SwFr 742.5 or 11.3 per cent less than in 1981.

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## ENERGY REVIEW

## Nuclear power: a race against time in Scotland

By David Fishlock, Science Editor

FROM THE front seat in the helicopter circling at 600 feet it was clear that this was no ordinary British construction site. A dozen tall cranes towered above the square grey concrete building. Just beyond a 1,000-tonne cylinder of steel is poised to be swung into position deep in the huge concrete block.

All around construction materials are regimented in orderly piles, interspersed with small buildings used to store the more sensitive materials or to prefabricate and clean complex structures on site. "I judge my sites by two things: tea and tidiness," grins Mr William McAlpine, construction manager of Sir Robert McAlpine's Scottish projects. "Tidiness is worth a lot of money."

Torness, the new nuclear station for the South of Scotland Electricity Board, is McAlpine's biggest project in the UK at present. It has the civil engineering contract, worth about £200m. This includes the award-winning sea wall enclosing the triangle of 60 acres of reclaimed land at the mouth of the Forth, 30 miles south-east of Edinburgh.

Torness and its twin at Heysham, Lancashire, are Britain's latest nuclear power stations, started in 1980. They began six months apart, with the

Central Electricity Generating Board insisting on taking the lead role, says Mr Donald Miller, SSEB chairman. After three years the two projects are neck-and-neck. "The pattern across the site is that we are bang on target," Mr Miller claims. "Our task is easy," Mr McAlpine says, "because the client has set up the task right."

Torness, in a thinly-inhabited corner of the south of Scotland with few other than a cement works as neighbours, is an exposed and windswept site. Winter winds can whip the tower cranes round like weathercocks, burning out their motors, so construction is often held up by bad weather.

Nonetheless, employment at Torness is already well past its peak. The final shape of the concrete building to house twin advanced gas-cooled reactors (AGRs), Mr Miller estimates, will be reached by the end of the year. The SSEB has let contracts worth about £10m and paid for contracts worth about £280m. Mr Miller estimates that the AGR is the best investment the SSEB can make—today, or for the foreseeable future. Unlike the first five AGR stations, including the Hunterston B, the SSEB's first AGRs on the west coast, Torness is "very far from a jobbing operation."

Mr Miller claims that the new prefabrication techniques

against Heysham 2, backed by the much bigger resources of the CEBG and its engineering team at Barnwood. But more important to the SSEB engineers is their conviction that the AGR is fundamentally a sound and competitive nuclear system, which can be built as quickly as a pressurised water reactor. Another incentive—if one is needed—is that Torness is the main target of Scram, the Scottish Campaign to Resist the Atomic Menace. A new booklet from Scram asserts that the project has progressed "from folly to fiasco." It argues instead for an SSEB programme of combined heat and power (CHP). "Such a programme would avoid the dangers of nuclear power, economise on fuel, create much needed jobs, and heat our homes and workplaces more cheaply."

Mr Donald Miller, a Scottish engineer who made his reputation in hydro-power for the North of Scotland Electricity Board, is convinced that the AGR is the best investment the SSEB can make—today, or for the foreseeable future. Unlike the first five AGR stations, including the Hunterston B, the SSEB's first AGRs on the west coast, Torness is "very far from a jobbing operation."

Mr Miller claims that the new prefabrication techniques

## CHP—a new formula for district heating

"AT THE Torness inquiry, the SSEB said that district heating saved substantial amounts of energy, but they believed it was uneconomical... since then, no less than three independent studies have shown that the SSEB's judgment was unsound."

A new formula by which combined heat and power might be introduced in Scotland has just been put forward by the SSEB. CHP aims to use the energy wasted

in electricity generation in the form of hot water for district heating.

The new formula envisages schemes much smaller than those investigated so far under the Government-backed search for cities willing to pioneer large-scale CHP in Britain. Such a scheme would start life by using dedicated heat-only boilers, or by bringing near-boiling water by pipeline or barge from Scotland's big coastal stations, into Glasgow or Edinburgh. Such means would minimise the risks for the sponsor of having to make a major capital investment at the outset, with no guarantee that customers for district heating would appear fast enough ever to make the scheme

viable. Scotland offers two obstacles for enthusiasts for CHP, says Mr Donald Miller. They are the popularity of natural gas, and the relatively low rate of penetration of central heating in homes. He would like the SSEB to become a heat as well as electricity supplier. But he believes that someone else must shoulder the risks of investment in heat distribution, because market forces alone cannot ensure the SSEB of an adequate commercial return.

The SSEB, in collaboration with Kennedy and Donkin, the consulting engineers, has studied the merits of several possible CHP schemes for Scotland. They include fairly large schemes producing

400 Mw of heat for Glasgow and Edinburgh; and smaller schemes of half this size, which would embrace only about 17,000 homes.

The SSEB sets out its conclusions in a report which concludes that, even if interest is ignored, its schemes would not break even for 20 years or more. However, small-scale schemes for both Glasgow and Edinburgh offer rates of return "approaching those for the larger schemes, with significant reductions in capital commitment and negative cash flows, but with similar pay back periods."

Combined heat and power for district heating: a study of alternative schemes for Edinburgh and Glasgow. Available from the SSEB, Cathcart House, Speen Street, Glasgow G64 6EG. £2.

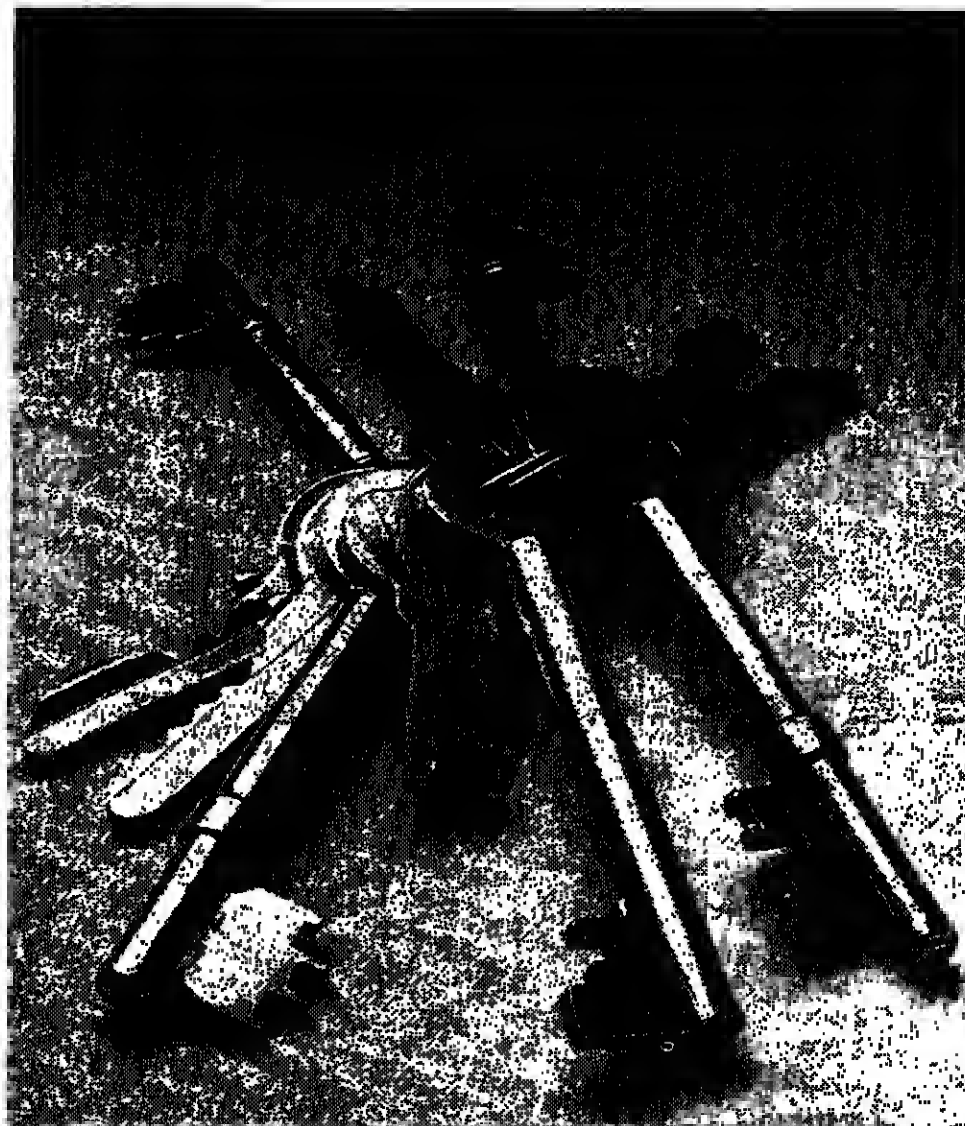
The problem was finally solved by armour-plating the insulation with stainless steel panels bolted to the steelwork. To cover the complex contours of the reactor completely these panels, and the multi-layer insulating foils they protect, were all fitted by hand to form a continuous gas-tight thermal shield.

For Torness, Darchem has developed novel manufacturing techniques to fashion the panels and foils, based on 3-D photogrammetry combined with numerical controlled machines to cut the metal. The thermal shield is thus factory-made with the precision of a jigsaw puzzle, each of the 20,000 pieces of which has its unique place in the reactor.

Donald Miller firmly believes that Torness will exceed its nameplate rating of 1,500 Mw. Already he rates it a 1,400 Mw station. He also believes that the SSEB's combined experience of its Hunterston B station and of nearly three years of Torness construction suggest that a new AGR could be substantially cheaper in present-day money than the £1,067m estimated for Torness in 1980. In fact, he claims that it could come within 10 per cent of the capital cost of megawatts from the British PWR.

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High Low	Ass. Int'l. Ind. Ord.	135	+1	10.0	8.9	10.3
158 129	Ass. Int'l. Ind. CULS	182	—	10.0	8.9	10.3
46 37	Alparing Group	28	—	10.0	8.9	10.3
46 37	Armstrong & Rhodes	28	—	10.0	8.9	10.3
945 187	Bardon Hill	345	—	11.4	3.3	14.5
150 100	CCI 11pc Conv. Pref.	145	—	10.0	8.9	10.3
270 210	Cinco Group	210	—	17.9	9.4	—
96 46	Deborah Services	46	—	6.0	13.0	3.0
97 77	Frank Hovell	77	—	3.7	9.2	10.5
86 79	Frank Hovell P. Ord	79	—	7.1	11.5	3.8
93 61	Frederick Parker	62	—	7.3	9.7	9.6
55 34	George Blair	34	—	15.7	9.0	—
100 74	Ind. Precision Castings	74	—	7.5	6.0	15.3
175 100	Isle Conv. Pref.	174	—	20.0	12.6	1.5
150 94	Jackson Group	150	—	5.7	6.5	2.7
225 111	James Burgess	111	—	11.4	10.1	5.0
260 148	Robert Jenkins	148	—	0.48	1.8	—
87 54	Servotons "A"	57	—	5.4	9.3	4.8
187 112	Tonday & Caville	112	—	17.1	5.5	4.1
29 21	Unicor Holdings	26	—	—	—	—
95 84	Walter Alexander	89	—	—	—	—
270 214	W. S. Yeates	214	—	—	—	—

Prices now available on Prestel page 48145.



## UK NEWS

# People Express unlikely to meet Friday deadline

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

THE CHANCES of People Express, the low-fare U.S. airline, being able to start its 699 one-way transatlantic air service between London Gatwick and Newark, New Jersey, this Friday now seem remote.

After two days of Anglo-U.S. talks, which ended yesterday at the Department of Trade, on a range of difficulties that have arisen under the Bermuda Two air agreement, the Department indicated that no decision had been taken on the service.

That service, in any event, was not a prime reason for the talks, which were more concerned with current UK efforts to halt U.S. anti-trust actions against British Airways and British Caledonian Airways for allegedly driving the now-defunct Laker Airways off the Atlantic route early last year.

Civil aviation executives on both

sides of the Atlantic, however, including People Express itself, now believe that the U.S. airline is being used as a pawn in the battle being fought between officials of the Department of Trade and the U.S. Government over various civil aviation difficulties.

A statement by People Express yesterday said that it "deplored" the way in which it appeared to have become enmeshed in the anti-trust problems of other carriers, which were not in any way its concern, and were "totally unrelated" to the People Express plans for cheap Atlantic flights.

All that People Express wanted to do, it said, was to offer the UK and U.S. travelling public a straightforward, cheap air service that had already been approved by the U.S. Civil Aeronautics Board, and required reciprocal UK approval.

People Express pointed out that since it opened bookings for the service on Monday, it had sold some 8,000 tickets in the U.S. alone (5,000 for travel to the UK and 3,000 for travel to the U.S.), while in the UK, it had received 1,000 telephone calls and sold some 800 tickets.

This meant the airline had already filled nearly one-third of its available seats between now and mid-September.

The Department of Trade view is that it needs more time to consider the details of the service. Even allowing for the general election, which may have caused some hold up, the airline is puzzled about the delay.

The only conclusion People Express draws is that it has become unwittingly caught up in the overall deterioration in Anglo-U.S. civil aviation relationships.

## NatWest to launch interest account

By John Moore, City Correspondent

NATIONAL WESTMINSTER, one of Britain's largest banks, is planning to introduce a scheme under which individual customers will be paid interest on their cheque book account balances.

The scheme which is expected to be announced shortly, could revolutionise retail banking in Britain.

An interest-bearing current account would probably offer customers 5 per cent per annum. This would be credited monthly. In addition there is expected to be a depositors' overdraft facility which is expected to incur interest at the rate of 14 per cent per month.

There is no indication at this stage whether National Westminster will require a minimum balance to be held in the account before customers become entitled to the interest. But the move marks a big departure by a major bank towards introducing a full interest-bearing current account. It is thought that the scheme is aimed at the lower wage earner.

Last week the Co-op Bank introduced a new premium current account - the cheque and save account - aimed particularly at people with high salaries. On days when a customer's balance stands at more than £1,000 it offers a 2 per cent bonus over the notional standard rate of interest of 10 per cent making a total of 12 per cent on the amount over £1,000.

The whole of the balance qualifies for interest, but no interest is calculated on days when the balance is below £500. The new scheme represented an improvement on Co-op's existing account which only paid 5 per cent interest.

Until the planned move by National Westminster, banks had offered interest-paying cheque book accounts only when they were linked to savings schemes. Barclays, Lloyds, and Midland banks in their interest-bearing cheque account schemes require regular monthly deposits to be made.

National Westminster was the only one of the four major banks with any form of interest-bearing current account, although its move would give the larger banks a new lead.

## MPs' report attacks tightness of Thatcher economic policies

By MAX WILKINSON, ECONOMICS CORRESPONDENT

MR EDWARD DU CANN, chairman of the all-party Treasury and Civil Service Committee of MPs, severely criticised the tightness of the Government's economic policy in a report out yesterday.

The draft report, on international monetary arrangements, could be highly embarrassing to the Government at this stage of the general election campaign.

Mr du Cann said the severity of the recession which resulted from, among other things, the use of monetary policy to fight inflation "has confirmed our forebodings."

He added: "High oil prices, high interest rates and restrictive fiscal policies led to the deep and prolonged recession of 1980-83." The report pointed out that before the onset of recession, unemployment in the UK was 5.9 per cent of the workforce and rose to 12.9 per cent by the third quarter of 1982. "Over the same period unemployment in the 15 major Organisation for Economic Co-operation and Development (OECD) countries rose from 5.1 per cent to 8.3 per cent."

"Thus something under half the rise in British unemployment may plausibly be ascribed to the world

recession." Mr du Cann said in the draft that the committee agreed with the view of Dr Otmazgin, former president of the West German Bundesbank, that a major contribution to the rise in unemployment at that time was the over-valuation of sterling.

He continued: "The present Government has made the reduction of inflation the overriding objective of its economic policy. It sought to accomplish that objective primarily by limiting monetary growth to a pre-determined target path and eschewed use of an incomes policy."

Fiscal policy was directed to enabling the monetary targets to be achieved without excessive levels of interest rates. This involved a very restrictive fiscal stance. OECD estimates that in 1980-82, the cyclically adjusted budget deficit was reduced by 6 per cent of GNP compared with an average change for the seven largest OECD economies equivalent to 1 per cent of GNP.

"This is by far the most restrictive fiscal policy to have been pursued by any of the major countries."

Although there was controversy about the extent to which the over-

valuation of sterling could be ascribed to the impact of North Sea oil, there were reasons for believing it was not the major cause.

"The Government appeared to welcome the initial appreciation of sterling as supportive of its aims of bringing inflation under control, while denying that the pursuit of monetary targets should, or would, be influenced by what happened to the exchange rate. Over time, however, its commitment to monetary targets seems to have weakened."

"The policy of impeding the fall of the exchange rates in 1981 by raising interest rates had, in retrospect, to be judged to have been ill-advised."

The draft report, which has not been approved by the full committee, urged a substantial change in the emphasis of Government financial policy towards the meeting of a target for the exchange rate of sterling, rather than the money supply.

It said both variables should be taken into account when deciding on interest rates and other aspects of policy, and it welcomed the fact that the Government had come to take more account of the exchange rate in determining its policies.



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## SAVING MONEY FOR FINANCIAL INSTITUTIONS

Success in operating banks and building societies depends on attracting and keeping enough customers who wish to save; to serve the customers who wish to borrow. But there's a problem. As the number of customers grows, so does the cost of administering the accounts.

Thus, banks and building societies have been among the first to invest in office automation.

One of the pioneers in financial office automation in Britain is the world's largest building society, The Halifax. In 1979 it placed an order for Philips PTS 6000 Financial Terminal

Systems to automate some 600 offices. This included a network of some 2500 front-office cashier workstations, 580 back-office systems and 625 branch controllers.

Pleased with 'Phase One', The Halifax has now invested a further £3 million with Philips, bringing the total to some £18 million.

The Halifax selected Philips, firstly, because the PTS 6000 was purpose-designed for financial institutions. There was no need to compromise, and each system could be matched to each office. Philips commitment to

full support was another decisive factor.

A typical front-office workstation centres on a simple terminal reducing the operations needed to complete a transaction from six down to just one. Customers can now be served much more quickly - at much less cost. This unit is supported by single line display screens and everything needed to automate customer transactions and keep the accounts up-to-date.

The newest order with Philips includes £3 million for Automated Teller Machines. First developed by Diebold - U.S.A. leader in such machines - they are now part of Philips range of financial systems. This follows a three-way marketing agreement with Diebold and with DeLaRue, one of the world leaders in automated cash-handling systems.

The Halifax is one fine example of how Philips technology is saving money for financial institutions.

Other users of Philips Financial Terminal Systems include: Kreditanstalt Bankverein, Oesterreichische Länderbank and Oesterreichische Postsparkasse, Austria; Savings Bank and Banque Paribas, Belgium; the Royal Bank, Canada and the Canadian Imperial Bank of Commerce; Credit Commercial de France; AMRO Bank, Holland; Bank of America, Hong Kong and the Hong Kong & Shanghai Banking Corp.; Auckland Savings Bank, the National Bank and the Westpac Banking Corp., New Zealand; Norway's Bergen Bank, Christiania Bank og Kreditkasse and Norske Kreditbank; Saudi Arab British Bank; Singapore's Development Bank; Banco de Vizcaya, Spain; Svenska Handelsbanken, Sweden; Schweizerische Volksbank, Switzerland; Bangkok Bank, Thailand; Barclays Bank and the Scottish Trustee and Savings Bank Group, United Kingdom; the postal administrations of New Zealand, Norway and Sweden, etc.

Photo by courtesy of Halifax Building Society

### NEW TECHNOLOGY LIGHTING FOR FORD MOTOR COMPANY

New technology lighting systems, employing high-frequency electronic ballasts and fluorescent lamps, are to be installed in a number of European factories of the Ford Motor Company. Conventional lighting ballasts operate at mains frequencies of 50 or 60 Hz. HF ballasts, however, operate specially-developed fluorescent lamps at a frequency of 25,000 Hz. This produces a significant increase in lamp efficiency and an equally significant decrease in ballast energy consumption. In fact, HF lighting systems can effect energy savings of over 23% while maintaining the same light output as conventional fluorescent lamp systems. Instant start, flicker-free operation and dimming possibilities are among the many other features. Particularly suited to factory and office fluorescent lighting projects, a Philips electronically-controlled HF lighting system can achieve an impressive return-on-investment.



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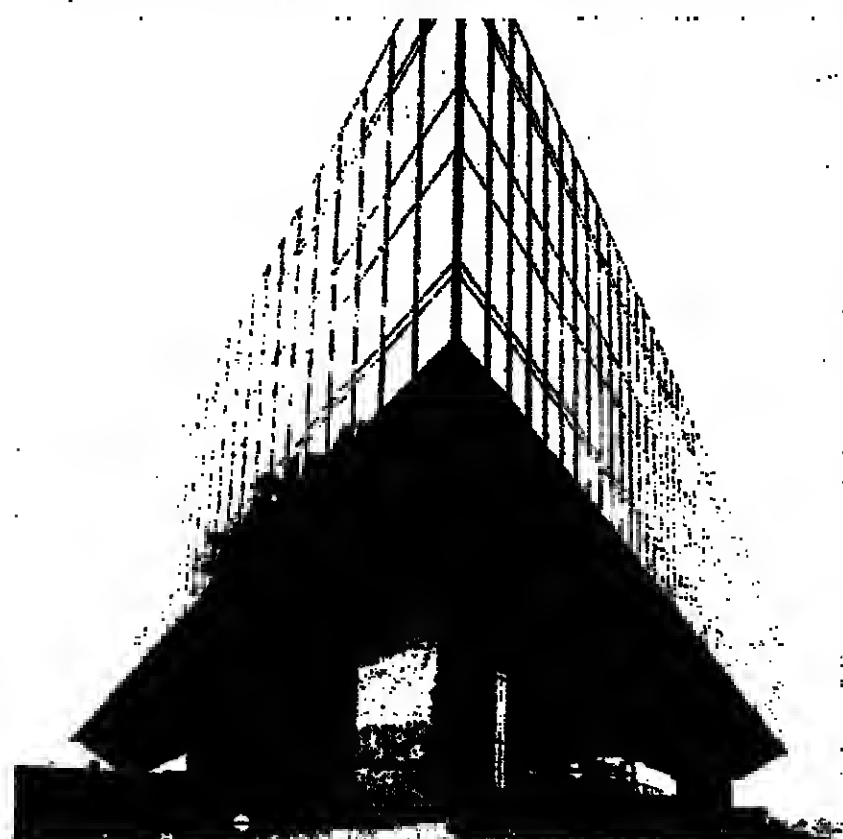
As part of a comprehensive programme to computerize and mechanize its operations, the Singapore Government awarded the Singapore Philips organization a contract for the supply of 180 new generation P5020 word processors. Equipped with the latest communication facilities, the P5020 will provide fast, accurate communication between government ministries, departments, agencies and statutory bodies. Its ability to transmit inter-office messages will replace manual dispatch and mail services. The P5020 also has sophisticated text processing facilities to help eliminate repetitive typing and proof-reading. Twenty-eight organizations tendered for the bulk contract, which was awarded to Philips on the basis of specification, performance, back-up services and price.

These are just a few examples of Philips advanced technology. If you would like more information, contact your Philips organization or Philips Corporate Planning and Marketing Support, VOA-0217, 5600 MD Eindhoven, The Netherlands. Telex: 35000 PHTC NL. Please indicate in which of the above subjects you are interested:

- ☐ ☐ ☐

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## UK NEWS

# Labour's unity damaged over defence policy

BY MARGARET VAN HATTEM

DIFFERENCES within the Labour Party leadership on defence policy threaten to become the party's first major election disaster.

Mr Michael Foot, the Labour leader, yesterday tried to paper over cracks in party unity which appeared at the end of last week when Mr Denis Healey, the deputy leader, began to unravel the careful compromises achieved in Labour's election manifesto, its published programme for government.

In a direct contradiction of Labour's commitment to establishing a non-nuclear defence policy in the lifetime of the next parliament, Mr Healey said last Friday that a Labour government would not get rid of Britain's Polaris missiles if the Soviet Union refused to make parallel cuts in its nuclear forces.

Mr Foot, in a statement said to carry Mr Healey's endorsement, said yesterday: "Our aim, at the arms talks in Geneva, will be to reduce nuclear arms on all sides. Flouting our aim, Polaris force will be part of that process."

"We will, after consultation, move to the removal of existing nuclear bases."

Mr Foot avoided directly repudiating Mr Healey's comments by sidestepping the possibility of failure in Geneva. But the clear implication, supported by party officials, was that Labour would scrap Polaris whether or not the Soviet Union responded in kind.

No direct comment was forthcoming from Mr Healey, who spent the day touring the North-east. Significantly, neither Mr Foot nor Mr Healey appeared at Labour's morning election press conference, even though Mr Foot had been scheduled to appear. It was left to the Labour general secretary, Mr Jim Mortimer, to reiterate defence policy as set out in the manifesto.

Mr Healey's departure from the party line poses serious problems for Labour. He is more popular than Mr Foot to the broad mass of potential Labour voters and he has been encouraged to play an equally prominent part in the campaign.

However, he appears to have been stung by repeated charges, both from the Tories and from Dr David Owen of the Social Democratic Party (SDP), that he has abandoned his principles in yielding to left-wing pressure, particularly on defence, for the sake of party unity.

The party now faces the choice of

repudiating Mr Healey, and so sharply reducing his value as an electoral asset, or standing by him and compromising its commitment to the manifesto.

Labour campaign managers were yesterday trying desperately to play down tensions within the party, insisting that "on most issues" Mr Healey's behaviour had been "impeccable." But there were signs



of intense irritation that, in moving beyond the painfully achieved compromises of the wording of the manifesto, he had put them at risk.

The Tories, who have been waiting for the opportunity to strike at Mr Healey—regarded as a far more dangerous opponent than Mr Foot—believe that they now have the ammunition.

Mrs Margaret Thatcher, the Prime Minister, speaking at the Conservative press conference yesterday morning, said Labour might try to retreat from its manifesto commitments, but it was too late.

The left-wing MPs who were likely to dominate the parliamentary Labour Party after the election would stick to the manifesto, she said. "If they got in, this is what the Left would claim gave them a mandate."

Tory campaign managers will try, in the coming days, to push the message that Labour has realised its defence policies are "unpopular and frightening to voters" and is trying to minimise the damage by allowing Mr Healey to suggest that the policies would not be implemented.

They will stress that Mr Healey is already an isolated figure in the party—only Mr Roy Hattersley, the home affairs spokesman, has explicitly supported him on the Polaris issue—and will be more so after the election.

Unless Labour manages to defuse the issue quickly, and at the moment the party appears in no state to do so, it is likely seriously to damage Mr Healey's standing in the party. If the row is seen to harm Labour's election chances, he could emerge as the main scapegoat.

## Premier seeks lower rate of inflation

BY IOR OWEN

A RE-ELECTED Conservative Government would seek to bring Britain's annual inflation rate "well below" the present 4 per cent, Mrs Margaret Thatcher, the Prime Minister, said yesterday.

She was strongly sceptical of the forecast by the National Institute of Social and Economic Research, in its latest review, that the annual inflation rate would rise to 8.5 per cent by the end of the year and to 9 per cent by the end of 1984.

Mrs Thatcher emphasised that the National Institute had revised earlier forecasts and added: "I would not necessarily believe in all forecasts. There is such a wide range of them."

The Prime Minister acknowledged that a consistent performance over a period of time would be needed for Britain to become firmly established as a low inflation economy.

It would have to be sustained over a considerable period, during which all the thinking and planning was based on the continuance of a low inflation economy.

Mrs Thatcher stressed: "I believe we can sustain a low inflation economy and that we can improve upon the present figures."

She refused to withdraw earlier

allegations that Labour proposals for channelling more funds from financial institutions into industrial investment represented a threat to people's savings.

The Prime Minister maintained that Labour's election manifesto (programme for government) had to be read in conjunction with earlier policy documents, which amounted to "a quite devastating combination."

Mr Norman Fowler, the Social Services Secretary, who last week described Labour's proposals as the "biggest raid on private savings ever planned by the Left in this country", was equally unrepentant.

He referred to Labour's policy document The Financial Institutions, which provided for the establishment of a new state-run national investment bank, whose role would be to finance state planning and to work with public sector agencies.

One source of its finance would be long-term savings collected by the pensions and life assurance industry.

Mr Fowler dismissed a suggestion that such funds would be available to the new bank only by agreement.

## DUP threat to Sinn Fein

By Our Belfast Correspondent

THE LEADER of Northern Ireland's Democratic Unionist Party, the Rev Ian Paisley, said yesterday that his election aim was to "take on and smash" Sinn Fein, the political wing of the IRA.

He called the Social Democratic and Labour Party "fellow travellers" of Sinn Fein, even though the two parties are fiercely competing for the votes of Ulster Roman Catholics.

## Tories accused over tax

By Mark Meredith

MR ROBIN COOK, the Labour Party's Treasury spokesman, said yesterday that the Government was receiving more from taxation paid on unemployment benefits than from capital transfer tax paid on inheritance.

Mr Cook, speaking in Scotland, accused the Conservatives of being the party of high taxation for all except the highly paid.

He said that the proportion of earnings paid in deductions by a married couple with half average earnings had increased by 28 per cent during the past four years. He estimated that £940m had been earned for the Government through tax on unemployment relief, while £550m was estimated to have been brought in from inheritance.

"I find this a grotesque offence against the standards of human decency," he said.

## Heseltine delivers the pure Tory message

Anthony Robinson, until recently the FT correspondent in Moscow, reports on the election campaign of the UK Defence Secretary

MR MICHAEL HESELTINE'S campaigning in the marginal seats of West Yorkshire this week earned him what Pravda would have described as "stormy applause" from large respectful Conservative audiences at election meetings.

The Defence Secretary delivered the pure Tory message—freedom, defence of the motherland, private property, prosperity through grit, hard work and talent—with ease, relish and passion.

First, however, Mr Heseltine spent time demolishing the sacred text of his opponents, the Labour Party's manifesto (programme for government) and those Labour leaders like Mr Denis Healey and Mr John Silkin "who knew that the manifesto was a millstone."

Mr Heseltine warned: "A new policy a day won't keep the Russians away." Relentlessly, he hammered away: "What has changed? Has the post-war bipartisan consensus on Nato and the independent nuclear deterrent failed? No, it's kept the peace! Has the Soviet Union become less dangerous? No, its conventional, nuclear and bacteriological weapons are stronger than ever! The only thing that has changed is Labour Party policy."

By and large, however, defence is not a good issue for walkabouts in shopping centres filled with unemployed men and tired mothers, rates, crime and punishment are

not easily dealt with in a few words either, although all these issues came up.

"The trouble with Thatcher is she's trying to copy Reagan—spending all that money on bombs. The only difference is that they have the money and we don't," a thin, toothless man in glasses told Mr Heseltine.

It turned out that what really worried the man, Mr James McFarlane, was unemployment. He had been out of work for four years after a coronary attack, but he was more concerned about his unemployed 18-year-old son Paul, "sitting at home turning into a vegetable."

Mr Heseltine's age, guessing around 57, he was 44. Similar hurt showed on the face of 57-year-old Mr Jovic Cedomir, who came to England from Yugoslavia in 1947 and was sacked from his labouring job in a local factory last Friday after illness. He was on his way to a Citizen's Advice Bureau about his rights to redundancy pay when he bumped into Mr Heseltine.

Finding people into jobs may make economic sense, which many of the unemployed themselves seem to recognise. But for those at the receiving end, being at the mercy of market forces is not easy. Here in the industrial valleys of West Yorkshire with proud, brown sandstone town halls, abandoned mills, smokeless chimney stacks and solid names like Bradford, Halifax and Huddersfield, worldwide economic changes have not only taken jobs, they have wounded a way of life.

Mr Heseltine, with his own recent experience of inner-city Merseyside, is probably as aware of this as anyone, and poured scorn on Labour's own record for beating the problems.

However, the professed compassion of the Thatcherite Tory party did not go down well among unemployed Labour supporters in Keighley, where Mr Heseltine harried for half an hour through a shopping arcade, greeted by the ugly bronze statue of the legendary

giant of Rumbold, the contours of whose backside were painted to make the symbol of the Campaign for Nuclear Disarmament.

Even the unemployed, however, were curiously loath to blame Mrs Margaret Thatcher for everything. "I blame unemployment on the Common Market, and besides, look at those mountains of meat and butter while millions are starving. It's disgusting," an unemployed lorry driver complained.

When I remarked that thousands of Poles had phoned Polish television to ask why Poland did not join the Common Market, after a programme about the EEC meat mountain, I was sharply rebuked for "trivialising the issue."

Despite the bitterness, and the class antagonism mixed with humour, class is a complex question here. Hard times have hit the industrial heartland where wealth and exploitation inspired Karl Marx to formulate the laws of class hatred. But millions of working-class Tory voters prove that many a British working man and his wife still like a "tuff" to represent them and share the values of "a property-owning democracy."

For every disgruntled shopper, or jobless person, Mr Heseltine met in West Yorkshire, there were five or five others who assured him of their vote and their respect for Mrs Thatcher.

## Liberal leader says Government created boom to buy votes

BY KEVIN BROWN

MR DAVID STEEL, leader of the Liberal Party, last night accused the Conservative Government of engineering an old-fashioned pre-election boom to buy votes.

The Government's claim to be responsible about the nation's house-keeping was sheer hypocrisy. "Both the money supply and Government borrowing have been allowed to rise dramatically. This carefully calculated candyfloss has caused a consumer boom in the High Street, but that is as far as it will go," he said.

"There will be no boom in the factories, no boom in the job market, no boom in investment."

Mr Steel, who was speaking in Northumberland, continued: "If the Conservatives are re-elected, then as soon as the election is over, the big squeeze will be applied all over again. We shall be brought back with a bump from the tinsel world of electioneering to the real world of higher interest rates and lengthening dole (unemployment benefit) queues."

The Alliance between the Liberal and Social Democratic Parties, he said, had long-term and carefully

phased plans to invest in the creation of real jobs. The Government had denounced these plans, but had allowed its own public spending to rise with the sole intention of buying votes.

"Tories spend for votes; the Alliance invests for jobs. That is the stark contrast," he said.

Mr Steel acknowledged yesterday that the Alliance campaign might have to be changed because of the relative unpopularity of Mr Roy Jenkins, leader of the Social Democratic Party and the Alliance's prime minister-designate.

He insisted that Mr Jenkins (ex-president of the EEC Commission and a former Labour Home Secretary) was the right man to lead the Alliance into government. But he admitted: "Obviously we have not yet got across to people what I have been trying to underline—it is a joint leadership."

Mr Steel's remarks came after an opinion poll, carried out by Audience Selection for TV-am, showed that the Alliance could take second place behind the Conservatives if Mr Steel became the Alliance's prime minister-designate.

## ADVERTISEMENT

## COMMUNICATIONS IN BUSINESS AND SOCIETY

## C. Itoh Much more than general trading

By Geoffrey Murray

Although the Japanese term *Sogo Shosha* is commonly translated as general trading company, the men at the top in C. Itoh feel business activities have now become too diversified and grand to make the term really meaningful and more. Established in 1858 as a textile wholesaling company by Chubei Itoh, the firm first became the leader in that field before expanding its activities in many diverse sectors which today include not just distribution of goods on a global scale, but also capital investment in a wide variety of industries at home and overseas and the coordination of major international development projects particularly in natural resources. It now handles transactions with an annual turnover of almost 34,000 million pounds. On June 30th this year, Seiki Tozaki will be succeeded as company President by Isao Yonekura, currently an Executive Vice-President. In this interview, both men discuss the future role of the Sogo Shosha.

Murray: As we move into a high technology, information-oriented society heralding the 21st Century, is the need for the services of the Sogo Shosha going to grow or diminish?

The need will grow

Tozaki: Oh, I'm sure it will continue to grow. We long ago moved from simple transactions in goods to a major role as coordinator of new ventures marshalling all the necessary material resources, technology, human resources information and funds. As we approach the 21st Century, I am sure large-scale international projects will become more complex, requiring cooperation between many different types of companies across national boundaries. The Sogo Shosha are in an ideal position to play the central organizing role to ensure an equitable share-out of risk and financial burden. I see the character of our organization in future involving an emphasis on selling integrated systems of merchandise, technology and information to fulfill the needs of a new type of society. Ten years from now, the nominal scale of world trade will be two or three times the present scale. This presents an even larger stage for the global-scale management activities of the Sogo Shosha.

Murray: But it does seem that many Japanese companies now prefer to handle their own import and export business, bypassing you and the other Sogo Shosha. Isn't this going to affect your business?

Yonekura: It's true that during the 1970's direct trade by manufacturers bypassing the Sogo Shosha grew rapidly until it now accounts for around 35 to 36 per cent of total transactions. There were two major factors—rapid growth of exports of products like cars and home electrical appliances, which the manufacturers traditionally have handled themselves, along with a decline in the basic materials industries (steel, chemicals, etc.) where we had a major trade role. But I think this has now reached a plateau. Because of increasing market diversification, trade risks, as well as the need for barter agreement with developing countries, a growing number of manufacturers are now beginning to appreciate our activities more. But the main thrust for us must be in developing new areas of operation and making our activities more sophisticated. Certainly we cannot continue an unbalanced emphasis on basic materials. We have to strengthen our approach in merchandise of high technology with added value, like electronics. Secondly we have to fully develop our integrated information and sales capabilities on a global scale.

## Industrial cooperation

Murray: How would you describe your role in alleviating trade friction between Japan and her major Western trading partners?

Tozaki: We are cooperating with the Government and manufacturers in many

Seiki Tozaki  
PresidentIsao Yonekura  
Executive Vice-President

areas: orderly exporting, increasing overseas investments, expansion of imports, particularly manufactured goods, promotion of industrial and technical cooperation and collaboration in exporting to third countries. As far as the latter is concerned, 16.9 per cent of our total transactions currently don't involve Japan at all...in other words, off-shore trade.

Murray: You have spoken about "industrial and technical cooperation". Can you give me a specific example?

Yonekura: Well, it has become a common pattern for the Sogo Shosha to become involved in global projects for development of resources like coal, oil and gas, non-ferrous metals, uranium, etc., through equity acquisition. These are all medium and long-range projects involving heavy investment and high risk. One example is oil exploration in Gabon. C. Itoh established Gabon Petroleum Company in a 50-50 equity arrangement with the Japan Petroleum Development Corporation and worked jointly in the African state with a French petroleum company, Elf Gabon. This offshore exploration was successful and we will soon be moving into full-scale production. We are also engaged in many international projects for new energy sources to substitute for oil. These include the current LNG project with the Soviet Union—with two more forthcoming projects with Qatar and Thailand—, coal mine development in Australia and the Western United States, as well as several projects for coal liquefaction and gasification. We are engaged in one such programme with China using technology from a leading American firm.

Murray: Could you discuss your cooperative activities specifically in relation to Europe?

Tozaki: We are cooperating with a wide

wider sources of finance and share the risks wider, by assisting European partners in markets more familiar to Japan, promoting technology, investment and information interchanges.

Murray: Good information is now the most vital commodity for any company like C. Itoh. How do you ensure you keep abreast of developments worldwide?

Yonekura: We now have 142 offices in 84 countries, employing almost 3,000 staff, about three-quarters of them locally-hired. All these offices are plugged into a computerized communications network centered on Tokyo. There are about 60,000 messages pouring into the head office every day, and in this sense our communications network is comparable with that of the major international news agencies. This information can be divided roughly into two categories: that required for day-to-day commercial activities, and data on international politics, economics and finance. With country risk an increasingly serious problem this political and economic information has become absolutely vital in determining our policies on overseas markets and credit, especially now that we are involved in so many important ventures with foreign companies as already mentioned. We regard cities like Washington, New York, London, Vienna, Panama, Cairo, Abidjan and Hong Kong as regional information points of particular importance and are strengthening capabilities as much as possible. We are also making great efforts towards developing stronger systems for the transmission and analysis of information at our Tokyo headquarters.

## Sogo Shosha exportable?

Murray: In some Western countries, particularly the United States, some people hold the view that "if the Sogo Shosha worked so well for Japan it can work just as well for us." What do you think of this view?

Yonekura: The reasons why the Sogo Shosha developed in Japan are extremely complex. There are, for example, special factors such as an isolated geographical location and the unique character of Japanese people moulded by this environment. Being inhabitants of small, densely-populated and resource-poor islands, the Japanese have always felt a threat to their survival. As a result they developed a relatively serious character as well as an enterprising spirit befitting an oceanic country. The most rational approach for Japan was to develop as a country based on trade, and this provided the foundations for development of the Sogo Shosha. I also think that the Japanese have to act quickly in responding to change found a solution to the problem of national survival by creating the integrated trading companies. Just because the Sogo Shosha were successful in Japan, however, does not necessarily mean they will flourish in the soil of other countries. There are certain basic minimum requirements that any trading house must fulfill in order to develop as a Sogo Shosha. I would sum these up as: 1) effective participation in the distribution of industrial capital; 2) capability to procure funds, extend credit to customers and manage these activities effectively; 3) establishment of a worldwide network for business transactions; 4) training of international businessmen and organizing them into effective groups; 5) participation in all four forms of transaction—exports, imports, domestic business and offshore trade. If any of these is lacking it will be very difficult for a company to develop into a genuine Sogo Shosha.

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## TECHNOLOGY

AUTOMATIC TESTING MOVES INTO "WHITE GOODS"

## Broader role for Autosense

BY GEOFFREY CHARLISH

A 130-STRONG £5m turnover high technology company tucked away in the Oxfordshire countryside at Bicester is giving a new flavour to the acronym "ATE" (automatic testing equipment).

The company, Autosense Equipment, is transferring the ATE concept into products other than the printed circuit board, integrated circuit and electronic instrumentation with which such testing is generally associated.

One of its first successes has been with the computer controlled testing of vehicle engines but it is moving into the consumer product "white goods" area where washing machines made by Servis and TI Creta, for example, are now put through their paces automatically using Autosense systems.

Autosense is part of United Technologies Corporation which turns over about \$14bn annually and employs 190,000 people in 270 plants. Embraced by the group are some well known names such as Pratt and Whitney, Sikorski, Otis, Mostek and Norden (of Second World War bomb-sight fame).

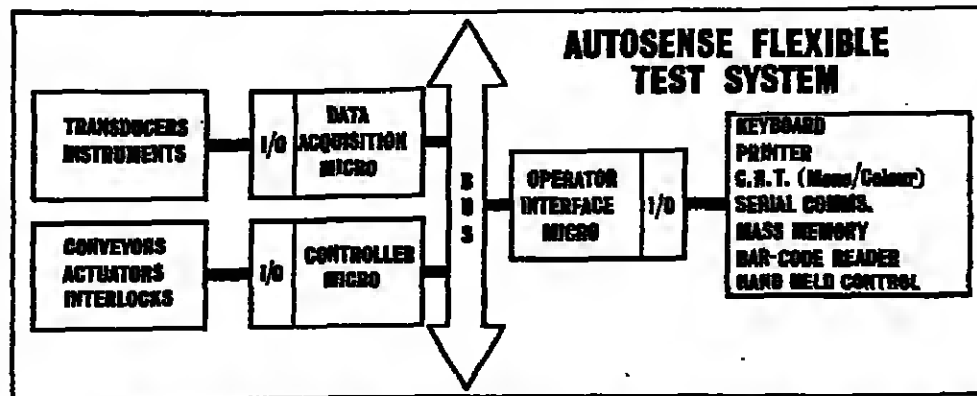
UTC also employs some 12,000 people in a central research centre at Hartford, Connecticut. So, in many engineering areas Autosense has been able to draw on knowledge accumulated in the parent group.

The company is taking the view that modern technology-based products that might contain any mixture of electrical, electronic, mechanical, hydraulic or pneumatic elements will increasingly need comprehensive but low cost testing if they are to remain competitive on the basis of reliability.

## Quality

Peter Dale, who manages the Autosense operation sums it up: "Quality and throughput are the keys to the future."

The company, set up in 1975, is probably best known for the model A500 diagnostic vehicle engine tester for use by both vehicle makers and garages. It is an equipment which on the whole has had more success in the U.S. where sales have been



The block diagram shows the distributed structure of the test equipment. Data from the transducers is collected by controller micro and fed to a high speed data highway (the "bus") which is linked to the operator console micro and the various peripheral devices

driven by the emission regulations. Some 400 have been sold from Bicester.

The A500 uses some clever clamp-on probes that allow an engine to be rapidly instrumented for timing without stroboscopic lights or flywheel reference and permit temperature, pressure and electrical measurements to be easily made.

The user is guided through the test from a small TV-like screen and faults are printed out on a miniature printer. The unit, which is microprocessor-driven, costs £9,000 and for a further £3,000 exhaust analysis can be carried out.

In engine manufacture, Autosense has won major contracts from Perkins, Land Rover, Leyland and International Harvester for systems that allow trolley mounted engines to be "plugged in" to the test unit with automatic self-sealing connections of water, oil and fuel lines.

The company has developed its own microcomputers to handle the high speed data that is produced and uses DEC and Honeywell machines to schedule and manage the testing.

In 1980 it was realised by technical director, David Grant, that the techniques are applicable to other product areas. Servis was particularly keen since its washing machine was the first on the UK market to be controlled by a micro, thus lending itself more easily to automatic test.

The TI Creta machine, however, has a front panel with

knobs, so a mechanical operating interface had to be designed which could easily connect with the panel and then carry out all the functions that the human hand would in practice. What is more, the design is mechanically "flexible" and will still be applicable if the front panel changes.

The manual testing of these machines is relatively expensive since it takes 20 to 30 minutes and involves subjective tests by a number of operators. Now, everything is measured properly via transducers and dealt with by the micro.

**Data links**  
It is obvious that Dr Grant is keeping a careful eye on trends in manufacturing. He says: "If there are to be flexible manufacturing systems there will have to be flexible test systems." He foresees that there will be data links between the design (CAD), manufacture (CAM) and testing (CAT) functions with, ultimately, feedback from field service terminals.

If the cost of computing and communications continues to drop in relation to most other industrial costs, Grant believes that the present lack of field service feedback to manufacturing in many industries will improve.

Software is the element that is tending upwards in cost, but Grant suggests that with descending chip prices testing might well be implemented on some kind of switched hardware basis to provide test flexibility.

To test a wide variety of products, Autosense has focused on what it calls "non-invasive" sensors — measuring devices that can obtain data from the unit under test without direct connection that might interfere with performance. For example, it has developed a magnetic based probe that can detect pressure changes in a pipe by the tiny deformation of the pipe wall.

The other emphasis in system development are on diagnostic and mechanical interfaces.

In diagnostics the aim is to acquire data as quickly as possible from the transducers so as to identify specific faults via data analysis algorithms and fault matrix tables. It is also possible to provide data for CAD/CAM functions.

In the mechanical area the problems are to move and support the product, connect the services and sensors and then actuate the product in whatever way necessary. So data from such things as conveyors, actuators and interlocks are dealt with by a controlling micro, as are the outputs from the transducers.

These micros, and another that connects the operator to his keyboard, printer, hand-held control and so on, all communicate over a data bus (highway) in what amounts to a distributed processing system.

It is early days yet, but the chances are that much more will be heard of this kind of testing in the next few years.

GEC COMPUTERS NEW INITIATIVE IN TOP-END MINIS

## 'Pipelined' processor for superfast computing

BY ALAN CANE

GEC COMPUTERS and its parent company's U.S. office automation subsidiary, A. B. Dick, have developed jointly a high performance, 32-bit (supermain level) minicomputer family, the Series 68.

The new range of machines is GEC's most ambitious attempt yet to establish itself as a major force in the data processing world. According to Mr Colin Thurston, GEC Computers managing director: "Compared with other systems aimed at the top-end minicomputer market or low end mainframe market we believe we have 50 per cent more power for 30 per cent less cost."

The significance of the announcement lies in the fact that GEC Computers (turnover £25m last year and in profit) has in the past marketed some what quietly a line of depend-

able but undramatic computers, the 4000 series one of whose main claims to fame is their use for British Telecom's Prestel database.

Mr Thurston says: "Three years ago we started work on design studies for a computer series which would leap frog the technology in the existing competition."

A. B. Dick had a similar requirement for computer power in its electronic office developments so we pooled resources."

Development has been carried out at GEC Computers' Dunstable development centre and at the Phoenix Development Centre in the U.S. jointly funded by GEC Computers and A. B. Dick.

The new family, going on the manufacturer's specification, is very fast, carrying out three million instructions a second.

(One million instructions a second used to be the measure of a fast mainframe less than 10 years ago.)

It achieves this by compressing the central processor unit onto two boards and using an advanced technique called pipelining where several instructions are in the pipeline at any one time," GEC says: "The four-stage pipeline is designed to treble processing speed by using time otherwise wasted in waiting for instructions or data to be brought from memory."

The new family is intended for technical processing such as image processing, medical image processing, experts systems and very large scale integrated circuit design as well as office applications like file and database systems. Prices start at about £80,000. GEC Computers is on 01-936 2205.

MITSUBISHI'S UNIQUE WATER COLLECTOR

## Harvesting the desert wind

BY CHARLES SMITH IN TOKYO

THE SAYING that it is an ill wind that blows nobody any good could turn out to be literally true for one of Japan's major electrical manufacturers, Mitsubishi Electric Corporation.

Mitsubishi developed about five years ago what it claims is the only commercial device in the world for extracting water from air. The Mobile Water Collector costs ¥100m (£260,000) and can be used anywhere in the world where petrol is available to produce up to 1,500 litres of drinking water per day (enough to cater for the needs of 450 people).

Mitsubishi believes its water collector may be the very thing to stave off the crisis that could occur on the western shoreline of the Gulf in June when prevailing winds start blowing ashore portions of the huge oil slick that has been leaking out of two damaged Iranian oil wells.

According to Mitsubishi engineers who have spent much of the past decade working on

water supply problems in the Middle East, several Gulf states, including Kuwait, are overwhelmingly dependent on desalination systems for their supplies of drinking water.

The company says that, once oil is allowed to enter the hundred metres of pipe required for desalination systems to work, the system is liable to become completely unusable—or at least to produce water with a strong taste of oil. Mitsubishi accordingly started a few weeks back to contact governments in the Gulf area with remarkably positive results.

A six-man team which arrived in Saudi Arabia last week with sample units of the water collector has been asked to lay on demonstrations by the mayors of two Saudi cities (Al Jubail and Riyadh) as well as by no fewer than five government organisations—the Ministries of Defence, Agriculture, the Interior, Commerce, and the National Guard. In Kuwait the Ministry of Electricity and

Water has displayed strong interest in the water collector and in both Kuwait and Saudi Arabia approaches are being received from soft drink manufacturers.

The water collector, which is at the moment being used mainly at oil exploration sites and construction camps in remote parts of the Middle East and Indonesia, consists of a 20-foot mobile container unit within which water is absorbed into a molecular sieve before being "disorbed" at high temperatures into a condenser.

Mitsubishi says the molecular sieve which consists of a chemical substance similar to, but far more powerful than, the desiccants used in food packaging, is the key to the system.

The water collector uses petrol to create the 260degC interior temperature needed to force vapourised water out of the molecular sieve and is consequently regarded as being a viable method of water production only in countries which have ample oil reserves.

## Peripherals

## Low cost daisy printer

A DAISY wheel printer costing \$675 has been launched by Teleprinter Equipment Ltd., part of the GEC group. The machine is intended for use with word processors and other computer applications where high quality printing is required.

The CA2 is a compatible with all major microcomputers, word processors and minis. It is capable of printing 16 characters a second. More details are available on 0448 32 4011.

## Electronics

## High speed buffer amplifier

A HIGH-SPEED buffer amplifier has been developed by Harris Semiconductor to meet the needs of the video market. Designated the HA-5838, the device has a full power bandwidth of 250MHz. It can drive co-axial cable and will output up to 100mA into a 100 ohm load. More details of this device can be obtained from Harris-HMS in Slough on 0753 24665.

## Prestel on Nixdorf

NIXDORF COMPUTER has added a Prestel communications facility to its 8860 series of distributed computer systems. It is based on the British Telecom package and allows any user to acquire information or send messages over Prestel.

## A fast, clear solution to an old wine-making problem



"Wine is light held together by liquid."

At least that's what Galileo said, expressing the ideal of all wine-makers to produce brilliant, clear wine.

In the past, wine sediments were removed by long storage in barrels, with frequent decanting. Today's wine-makers use more efficient methods such as centrifugal and filtering techniques.

Yet one clarity problem has remained unsolved until now: the presence of small tartaric crystals in the bottle. Today's wine production techniques do not allow enough time for these crystals to form before bottling — with the risk of later precipitation in the bottle.

Until now, the only way to overcome this problem was to store the wine in huge tanks at low temperatures — a costly process, extremely wasteful of energy, which held up the sales of large quantities of wine for several weeks.

It is a problem with which wine-makers no longer have to contend, thanks to Crystalflow, a wine treatment technique pioneered by Alfa-Laval.

Wine is transferred through heat exchangers and cooled in stages to just below its freezing point. This changes a small proportion of the wine's water content into ice, concentrating the crystal components into the remaining, more alcoholic, liquid. These new conditions force crystallisation to take place within 90 minutes, after which the ice is again melted. The tartaric crystals can then be removed using centrifugal force and stable, crystal free wine is produced.

Crystalflow is unique, requires no additives and, thanks to its built-in heat recovery, saves energy. It satisfies even EEC, the world's most stringent, wine making regulations. Today, the process is used in three continents: Europe, North America and Africa.

The Growing World of Alfa-Laval  
Alfa-Laval employs 18,000 people in 35 countries and its annual turnover of US\$1,100 million (a 13% increase over 1981) represents 10 consecutive years of growth. 87% of this turnover was derived from sales outside Sweden. Over the past five years, dividend growth rate has averaged 11.1%. Today Alfa-Laval's products and processes are solving problems in 125 countries and in over 170 industries — from energy production, environmental control and food processing to resource recovery, agriculture and chemical engineering.

Crystalflow is just one example of our innovative approach to business. We don't expect the world to come to us. Instead we go out to the world with new and often daring applications for our well-proven product lines. That way we can open up new markets that other companies only dream about. And we do.

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Public Affairs Group Staff, Alfa-Laval AB, PO Box 500, S-147 00 Tumba, Sweden.



## UK NEWS

## Foreign companies revise investment plans for Britain

BY LYNTON McLAINE

MORE THAN 80 per cent of foreign companies based in the UK intend to expand their UK operations, but a smaller proportion of the companies plan to set up new manufacturing facilities than was the case three years ago, according to a survey of foreign companies in the UK published today.

At the same time, a majority of foreign companies in the UK believe there has been a "marked improvement" in labour relations in the country during the past three years. But less than a quarter of foreign companies in the UK say British products are good, according to the survey for the Annual Investment File, published by the Urban Publishing Company.

A total of 434 foreign companies in the UK were questioned. Only 10.6 per cent of those questioned want to set up new plants, compared with more than 16 per cent of foreign companies questioned in 1980.

More than 52 per cent of the companies in the survey believed labour relations are "good," compared with less than 46 per cent three years ago.

In 1980, less than one in 10 Japanese companies in the UK had a good opinion of labour relations.

This year, more than 40 per cent of Japanese companies in the country said labour relations are good.

These Japanese companies, and companies from other countries, however have a "very low opinion of British-made products," the survey says.

Withdrawal from the European Economic Community would adversely affect future UK investments by more than 40 per cent of all foreign companies in Britain. Nearly half the Japanese and U.S. companies said they would cut back their UK investments if the UK left the EEC, according to the survey.

Only a quarter of Japanese companies in the UK were satisfied with the return on their investments in Britain. Almost two-thirds of Swiss companies were satisfied and 40.5 per cent of U.S. companies said they were satisfied.

Similarly less than one in five Swedish companies in the UK were satisfied with the productivity of their operations and only 27.4 per cent of all foreign companies in the UK thought their productivity was good.

The Annual Investment File, Urban Publishing Company, 17 The Green, Richmond, Surrey, TW9 1PX, price £9.

## Isle of Man finance group faces inquiry

AUTHORITIES on the Isle of Man are planning an investigation of investors Mercantile Finance, the deposit-taking institution which had its licence revoked last December after it refused to provide audited accounts.

The investigation, likely to be headed by Mr Jim Noakes, the new Banking Supervisor, follows numerous complaints from depositors. Deposits with the bank total just under £2m.

Mr Noakes, a former Bank of England official, is expected to begin his formal investigation next month, once Tynwald, the Isle of Man parliament, passes amendments to the Banking Act 1975. This will allow for official investigation in cases where a banking licence has already been revoked.

## Health fears

BRITISH TELECOM's plans to start introducing computerised telephone directory inquiries from next year could be held up by union objections to possible health hazards.

Delegates to a Union of Communications Workers conference yesterday decided that no agreement would be given to any system involving continuous use of visual display units (VDUs) until a health and safety study had been conducted.

British Telecom recently signed a £25m deal with Standard Telephones and Cables for a computerised inquiry system, including 4,000 VDUs, for completion by 1985.

## MacGregor gift

MR IAN MACGREGOR, chairman of British Steel Corporation (BSC), yesterday received a retirement gift of a £5,000 stainless steel chess set made at the BSC Scunthorpe works. Unions described it as "an insult to steelworkers who had lost their jobs." During Mr MacGregor's tenure, the BSC has cut the Scunthorpe workforce by half in three years to approximately 7,000.

## New data service

REUTERS, the international news agency, yesterday launched a new range of products to allow dealers to combine Reuters and other financial services with their own data held on internal computers.

Mr Mario Rossi, Reuters' European marketing manager, said the products would enable dealers to make instant comparisons between current rates and locally stored projections.

## Corby expansion

APPROVAL has been granted for the construction of Elm worth of factory space in the industrially depressed Midlands town of Corby. More than 6,000 people are currently unemployed in the town.

## Foden strike threat

WORKERS at U.S.-owned Sandbach Engineering in Cheshire, which manufactures Foden trucks, have given a warning that they will strike if the company goes ahead with a plan to make 90 people redundant.

## Woolworth payout

WOOLWORTH HOLDINGS, which runs the British retailing chain, paid £585,000 in compensation to eight senior executives who lost their jobs last year, when the F.W. Woolworth group was taken over by a consortium of UK institutions.

## RTZ expects lively annual meeting

BY GEORGE MILLING-STANLEY

A NEW voice will be added to the chorus of protest about Rio Tinto-Zinc's involvement in the Third World at the group's annual meeting tomorrow.

The Greater London Council's staff pension funds own shares worth more than £3m in the international mining group, and the organisation's Mr Bryn Davies said yesterday that he is concerned at the possible effects on the fund's investment as a result of RTZ's activities in countries such as South Africa, Namibia, Australia and Panama.

Mr Davies added: "At past RTZ meetings, discussion on the company's involvement in Third World countries has been very restricted, despite intense pressure from many groups to bring about changes in policy and practices."

"At this year's meeting, I shall seek to put forward the GLC's views on these worrying issues, and to

join with others in trying to get a full debate."

The last few meetings have been characterised by a well orchestrated campaign of protest at the group's activities in these areas, and, as Sir Anthony Tuke conceded in his recent chairman's statement with the annual report, the meetings have often been "lengthy and somewhat noisy."

Sir Anthony closed last year's meeting hastily, when it was clear that several of the protesting shareholders felt they had not had sufficient opportunity to put their side of the case. The violence of their reaction meant that the police had to be called to clear the hall.

In an attempt to avoid a repetition of these scenes, RTZ has scheduled this year's meeting for 2.30 pm, which should allow more time for discussion.

## Plan for utility car imports from Portugal

BY JOHN GRIFFITHS

UK IMPORTS of Portuguese-built UMM four-wheel drive utility vehicles will begin in July.

A new privately-owned company, Nickelpian UMM UK, has been set up to import and distribute the vehicles from a new headquarters building on the outskirts of Ely, Cambridgeshire.

The company has been set up by a group of individuals already operating in the motor trade, led by Mr Michael Thompson, managing director, who has garage and farming interests in Cambridgeshire.

He said yesterday that Nickelpian was aiming for 600 sales in the first year "rising to 3,000-4,000 a year by the third year."

The UMM range of vehicles, which has been on sale elsewhere in Europe for some years, uses Peugeot's 2.3 litre 494 diesel engine coupled to a Borg-Warner gearbox. UMM is seen by Nickelpian as filling a gap in the market between very small Japanese and East Euro-

pean four-wheel drive machines and the Land Rover range.

This is reflected in the planned prices of the UMM vehicles between £6,250 and £8,800, plus VAT, depending on whether they are in pick-up, hard top or station wagon specification.

Mr Thompson said Nickelpian envisaged a network of 100 dealers. It is currently in negotiations with about 40.

Two types of dealer are being sought: conventional motor trade outlets on the edge of larger towns and cities, and agricultural machinery dealers in rural areas, to whom a "workhorse" vehicle would be a logical extension of their mainstream business.

Nickelpian's sales targets appear to be ambitious. The total UK market for four-wheel drive utility vehicles in 1982 was just over 10,000, with 60 per cent of sales taken by Land Rover.

## ICL profits confirm recovery

BY JASON CRISP

ICL, the only large British-owned computer company, has taken several more steps along the road to recovery since it was rescued by the Government two years ago. Yesterday, ICL announced modest pre-tax profits of £12.5m for the first half, ending March 1983, some £26m better than the same period last year.

The new management team, Mr Robb Wilmot from Texas Instruments and Sir Christopher Laidlaw from BP, began a major cost-cutting exercise, closing plants and reducing staff by about 10,000 to just over 23,000 as part of its Government-backed rescue. At the same time -

and at remarkable speed - it struck a series of collaborative deals on products with a wide range of companies stretching from the U.S. to Japan.

Unusual for a high technology company, ICL also spelt out its future product strategy for about five years. It was about the only way in which it could reassure customers, potential dealers, software companies and the rest of the industry that it had a realistic long term future.

The public declaration of collaboration and product strategy is now coming to haunt ICL every time there is a problem.

ICL's major collaboration is with Fujitsu. The most important part of that collaboration gives ICL access to Fujitsu microchip technology to use in its new mainframe computers, DMI and Estriel, which will be launched in 1984 and 1985 respectively.

Mr Robb Wilmot confirmed yesterday that there was no delay in this collaboration and the company was on target for the launch times. The second collaboration with Fujitsu is to sell a powerful IBM compatible computer.

Details, Page 22

## TUC draws up job law reforms

BY JOHN LLOYD, LABOUR EDITOR

TRADES UNION Congress leaders have completed the major part of a review of proposals which would form the basis of a future Labour Government's employment legislation.

The TUC's employment policy and organisation committee has in the past five months discussed a range of changes in employment law, to take the place of the 1980 and 1982 Employment Acts, which Labour has pledged to repeal.

These include:

- New rights to protect workers from unfair dismissal, and to cover the individual at work;

- A reinstatement of those immunities from legal action repealed by the 1980 and 1982 Acts, and an extension of present immunities;

- A change in court rules relating to injunctions. The process of granting injunctions to employers against industrial action would be

slowed down to allow unions to respond.

The injunctions issue is seen as important by many unions because of their effect in delaying industrial action to the point where it is no longer effective.

Unions believe that in deciding on the "balance of convenience" - a major criterion in awarding the injunction - judges usually hold that the greater inconvenience is suffered by the employer.

## SIEMENS

## Information for Siemens shareholders

## Growth in German domestic orders

New orders. With a strong boost from two major contracts, Siemens recorded new orders worth £7,280m in the first half of the current 1982/83 financial year (ending 30 September). This was an increase of 17% over last year's figure for the same period. In contrast with recent years, when growth came chiefly from international business, Siemens has this year been able to achieve substantial new orders in the German domestic market only.

Siemens' German domestic business brought in £3,921m of new orders or 66% more than during the first half of the preceding year. Kraftwerk Union won further contracts for the construction of the Emsland and the Neckar 2 nuclear power plants; but even without these large-scale projects, first-half domestic growth would still have risen to about 9%. The increase in orders during the first quarter of the current financial year, when many customers placed orders before expiration of a government investment grant at the end of 1982, contributed much to this upturn. A drastic decline of orders in ensuing months, as was feared in many quarters, was not experienced by Siemens.

By contrast, at £3,359m, orders from international business lagged 13% behind last year's first-half totals. Economic stagnation in many industrial countries, the declining earnings of oil-exporting nations, and the payment difficulties of some countries have resulted in a slowdown of infrastructure expansion and capital expenditure in many national markets.

Sales rose 3% to £5,214m. German domestic sales increased 4% to £2,303m and foreign sales went up 3% to £2,911m. The Data Systems Group and the Medical Engineering Group increased sales by roughly 15%. Because it takes several months before the full impact of a revival in the construction industry is felt, the Electrical Installations Group was not quite able to match last year's first-half performance.

Orders in hand rose 13% to £16,621m during the first six months of the current financial year. There was an 8% increase to £5,029m in inventories exclusively due to power plant contracts.

Employees. Because of the weak international economy and the required transition to new and less labour-intensive technologies, capacity utilization is unsatisfactory in a number of plants. Siemens was thus compelled to reduce the number of its employees by 3% to 315,000 during the first half of the year. In Germany, this meant a cutback of 3%, or 2% when adjusted for the contractual termination of temporarily employed trainees and students. The comparable figure abroad was 4%; however, owing to the first-time inclusion of 3,000 employees of a recently acquired Siemens-Alis subsidiary in the U.S., the net reduction was only 1%. During the period

under review Siemens employed an average of 318,000 people or 5% fewer than in the first half of the preceding year. Employment cost rose 1% to £2,264m.

Capital expenditure and investment for the first half-year was £200m (vs. £227m last year). While investment abroad continued at a slower pace, capital spending in Germany was as high as the year before.

Net income after taxes for the period under review was £97m (vs. £87m last year). This represents a net profit margin of 1.9% (last year: 1.7%).

in £m	1/10/81 to 31/3/82	1/10/82 to 31/3/83	Change
New orders	6,204	7,280	+17%
Domestic business	2,360	3,921	+66%
International business	3,844	3,359	-13%
Sales	5,048	5,214	+3%
Domestic business	2,215	2,303	+4%
International business	2,833	2,911	+3%

in £m	30/9/82	31/3/83	Change
Orders in hand	14,690	16,621	+13%
Inventory	4,672	5,029	+8%

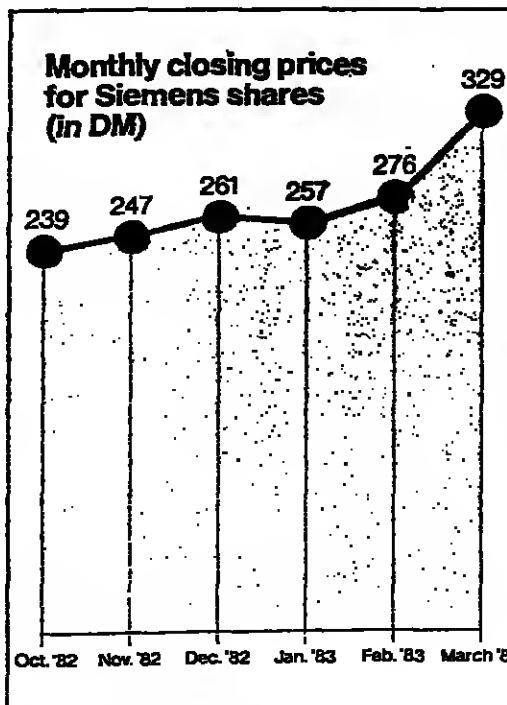
in thousands	30/9/82	31/3/83	Change
Employees	324	315	-3%
Domestic operations	220	213	-3%
International operations	104	102	-1%

	1/10/81 to 31/3/82	1/10/82 to 31/3/83	Change
Average number of employees in thousands	333	318	-5%
Employment cost in £m	2,234	2,264	+1%

in £m	1/10/81 to 31/3/82	1/10/82 to 31/3/83	Change
Capital expenditure and investment	227	200	-12%
Net income after taxes	87	97	+11%
in % of sales	1.7	1.9	+12%

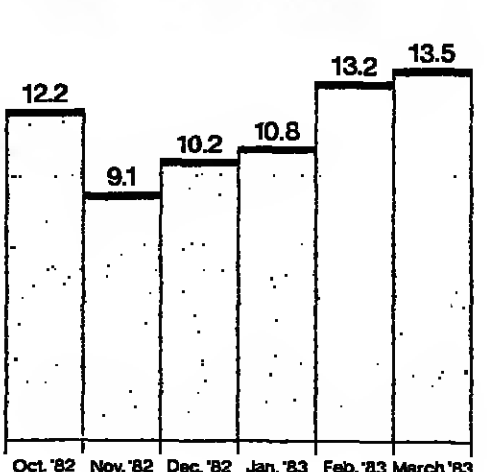
All amounts translated at Frankfurt middle rate on 31 March 1983: £1 = DM 3.583.

## Siemens stock a market favourite



During the first six months of the current financial year, Siemens shares were again the most actively traded securities on the German stock market. Vigorous demand induced a substantial price rise, making our latest capital increase even more attractive to investors. Thanks to the traditionally low issue price of our new shares (just DM 100 as against a market price of more than DM 300 on the German stock exchanges), both the value and appeal of the subscription rights were again enhanced. The new shares are entitled to the full dividend for the current financial year.

Value of Siemens stock traded in per cent of total German stock sales (Source: Combined data of the four principal German stock exchanges)



**Siemens AG** In Great Britain: Siemens Ltd.  
Siemens House, Windmill Road, Sunbury-on-Thames  
Middlesex, TW16 7HS











## FINANCIAL TIMES

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Wednesday May 25 1983

# The tasks for Williamsburg

MANY people, especially those who ought to know better, seem to regard the forthcoming economic summit at Williamsburg this weekend as a bit of a bore. The Americans wanted an informal meeting, so there has been little in the way of prenegotiation; officials feel that nothing can be achieved without their spade work. The participants are already at loggerheads on some issues. At one stage it even seemed doubtful that Mrs Thatcher would bother to turn up.

The meeting could all too easily live down to these expectations. A cosy fireside chat ending in a banal, question-begging statement from President Reagan, announcing perhaps that the leaders are equally determined to encourage the recovery while remaining resolute against inflation, would be a possible outcome. Another possibility is that the talk will slide away from contentious economic matters and turn, for example, to defence, on which President Reagan and President Mitterrand talk the same language.

Any such result would be worse than unsatisfactory. The whole idea of an informal, unstructured discussion is to leave room for some genuine political development, as a result of which the leaders can do something to harmonise their objectives and make fuller allowance for each other's problems. Only heads of Government can produce this kind of change.

Three topics ought to dominate the discussions, and they will certainly be raised. All the Europeans are urgently concerned about interest rates, and the influence of the U.S. deficit. The Americans and the Japanese, though from different points of view, will be concerned about the spread of covert protectionism. The French will try to insist on the importance of stabilising exchange rates. All these are legitimate concerns, and they hang together coherently. The French progress on any of them does require some change in policy priorities. That is the real challenge at Williamsburg.

It may seem that little time need be wasted on the U.S. deficit, since it is universally regarded as excessive, by Americans as much as by anyone else. However, this agreement on what would be desirable masks a wide gap in understanding across the oceans. American economic thinking, at the professional level, is still largely insular.

THE BID for Trafalgar House for Peninsular and Oriental Steam Navigation, one of the proudest names in British shipping, coincides with the publication of the annual report of the General Council of British Shipping, which records yet another decline in the size of the UK-owned and registered fleet. The two events are quite unrelated, except in the sense that a merger between P & O and Trafalgar's Cunard subsidiary could offer the opportunities for rationalisation and cost-cutting in an industry which faces very difficult competitive conditions. Both Trafalgar and P & O are, of course, very much more than shipping companies and are doubtless aware of the fact that P & O's assets are all P & O's assets. But there are areas in shipping where the two companies overlap and it is at least possible that the combined resources of P & O and Cunard will produce a company better able to achieve operating economies and to seize whatever opportunities for growth are available.

Certainly the industry needs all the good management it can get. The size of the British fleet has fallen from some 50m dwt at the end of 1975 to 25m dwt at the end of last year, and on present trends there is likely to be a further decline to about 10m dwt by the end of 1985. To some extent this contraction reflects the over-expansion which took place on the back of investment grants in the late 1960s and early 1970s. But the underlying problem for the industry has been its high operating costs, aggravated by subsidies and protectionism in other parts of the world; the developing countries, in particular, have sought to reserve cargoes for their own national fleets.

British shipping companies have responded in two ways. On the one hand, they have tried to bring labour costs under control (at the cost of a serious strike in 1981, which itself contributed to a further loss of confidence) and to increase productivity through more efficient use of manpower. On the other hand, owners have sold tonnage and have put some of their ships under foreign flags to avoid the high

In a sense, this is the crucial issue. The Europeans have learned, through membership of the EEC and the EMS, that domestic economic policy must take account of what is happening among trading partners, and of their interests. The Americans (and, it must be added, to a large extent the Japanese) have yet to acquire this habit of thinking.

## Security

President Reagan must somehow be persuaded that although American businessmen and consumers, who enjoy the benefit of tax deductibility, may find current dollar interest rates manageable, they threaten American interests in the outside world. They lead to overvaluation of the dollar, and so destroy jobs in U.S. industry. More threatening, perhaps, they impose an unmanageable debt service burden on many developing countries, especially in Latin America. This debt problem is now recognised by the National Security Council as a threat to U.S. security, but the council does not seem to recognise that the cause is quite largely to be found in the U.S.

This may seem to suggest that the task at Williamsburg is to reverse the work of the Bonn summit five years ago, at which President Carter was persuaded that benign neglect had to stop, and the dollar slide arrested; but the underlying message is the same. U.S. domestic policies affect the rest of the world. Mrs Thatcher might helpfully add that it is not only the size of the fiscal deficit that matters; British experience suggests that deficits are more manageable if they are flexibly financed.

If this fundamental is agreed, then the Americans will be able to argue with more force that world recovery, and the debt problem in particular, demand an effort to lower trade barriers again, especially against developing countries. The French, equally, can demand that an important objective of policy co-ordination is to secure realistic and stable exchange rates—though they may have accepted that from arrangements cannot be discussed until better balanced policies produce a manageable situation. But the basic message is clear: leaders must not only talk about interdependence, but practice it when they take decisions. If President Reagan says anything like that, the meeting will have confounded the experts and proved a success.

# The future for British shipping

costs of UK manning. The CGCS has consistently urged that the freedom to shift to foreign flags, must be retained, arguing that it is better to "go out"—thereby retaining the profits of the operations in question for UK owners and, in most cases, retaining the jobs of UK officers—than to sell.

## Cross-trading

The ultimate size of the British fleet will depend partly on the industry's own efforts and partly on government policy. The Labour Party, under the influence of the National Union of Seamen, is planning drastic intervention in the industry, with a large dose of nationalisation and protectionism, including the power to prohibit the transfer overseas of British companies and vessels "where this is contrary to UK interests." This attempt to insulate the British industry from the pressures of the world market seems likely to be self-defeating: some two-thirds of the industry's revenues come from cross-trading and this business will be retained only if costs and prices are competitive.

The present Government has declined to give special assistance to British shipping, nor has it so far been convinced by the industry's argument that the availability of merchant shipping in time of war could be at risk if the size of the fleet declines much further. This issue is still under review. There is room for argument about the number and type of merchant vessels which the country would need in the event of another Falklands-type emergency or something bigger, and about how quickly ships owned by British companies but sailing under a foreign flag could be called up for service.

Any government assistance, at least from a Tory Government, is unlikely to alter in any fundamental way the economics of the business. The industry's priorities must be to make itself more efficient and to resist by whatever means are available the protectionist pressures which are tending to reduce the size of the available market. It is certainly not in Britain's interests to add to the distortions which already exist.

FOR a full 15 years, until January 1980, the House of Commons did not once debate Britain's nuclear forces. Since then, the issue has been increasingly on the agenda, in and out of Parliament. Now, for the first time in 30 years, defence is a major election issue.

The British consensus on defence, which saw a Conservative post-war government opt for an independent nuclear deterrent and successive Labour and Tory governments agree to modernise it, is now severely undermined.

Just how profound the divisions are between the major political parties is clear from the last week in advance of the election on June 9. The Tories continue to insist that Britain, a key member of Nato, must retain its own nuclear forces. Labour for the first time has answered what it calls a non-nuclear defence policy, which could mean a large degree of unilateral disarmament and major changes in Britain's relationship to Nato.

Yet the precise defence policies which Britain might follow under a future Labour government are far from clear. Only the SDP-Liberal Alliance spells out its defence policy in any detail, and that is only in the context of the stated policies of both major parties being several key questions, in that as in other areas.

Not surprisingly, the Labour party is the chief culprit. Despite yesterday's statement reaffirming that the manifesto embodies an agreed defence policy, Labour's leadership is still split on the central issue of Britain's nuclear deterrent. For example:

● Though the manifesto says Labour will adopt a non-nuclear policy, some spokesmen suggest that Britain's Polaris missiles could possibly be retained.

● Some Labour leaders suggest that all U.S. nuclear bases in Britain will be closed, but the manifesto is less explicit.

● Though Mr Michael Foot said yesterday that policy is to strengthen conventional forces,

the manifesto proposes to cut the defence budget substantially.

● The manifesto says Labour will maintain support for Nato. Yet if the party does everything the manifesto implies, it would profoundly shake the Western alliance.

The Tories meanwhile speak in strong terms of the need for an independent British deterrent, but their manifesto actually fails to mention the multi-billion pound Trident system at all.

And the key issue of how Britain is to pay for the different policies is not addressed in any of the manifestos. Many defence economists believe that the pressure on this defence budget are such that another major defence cut would be inevitable in the lifetime of the next government, whatever government comes to power.

The pressures on the defence budget, which at £15.9bn this year is second only to spending on social security, are increased by the direct and indirect costs of the continued commitment to defend the Falklands—a com-

mitment which is not mentioned in defence terms by any of the three party manifestos.

The starting point for an analysis of these ambiguities must be the party manifestos. The Labour Party aims for what is termed a non-nuclear defence policy to be carried out in the lifetime of the next Parliament.

Labour says it would immediately prevent the deployment of U.S. cruise missiles in Britain, cancel the decision to buy the U.S. Trident nuclear missiles and offer Polaris, Britain's existing nuclear deterrent, for inclusion in the Geneva arms talks.

The removal of all existing nuclear weapons and nuclear bases—British or American—in the UK, though the manifesto says "this cannot be done at once." Additionally, Britain under Labour would bring defence spending into line with the lower levels in other major European countries. There would be plans to make sure that the spending cuts which this would mean would not lead to loss of jobs in defence industries. They would be given material support to change to the production of "useful goods."

The Tory manifesto calls Labour's "support for gestures of one-sided disarmament" both "reckless and naive." "There is no shred of evidence to suggest that the Soviet bloc would follow such an example."

By preventing the U.S. from using bases in Britain which are "part of the American nuclear shield over Europe," Labour, it says, "would shatter the Nato alliance and put our safety in the greatest jeopardy."

In a brief text on paragraphs of the Tory manifesto, the Conservatives repeat what was until a few years ago the consensus line. "The Western alliance can only keep the peace if we can convince any potential aggressor that he would have to pay an unacceptable price. To do so, Britain must have strong

conventional forces backed by a nuclear deterrent."

Britain must maintain its own independent deterrent as a contribution to both British and European defence, the Tory manifesto says, adding that unless negotiations succeed, a Tory government would deploy cruise missiles from the end of this year.

Like the Tories, the Alliance believes that for as long as the

## Britain's defence debate

# The issues that the manifestoes have fudged

Bridget Bloom, Defence Correspondent, examines the breakdown in the British defence consensus

It is possible to envisage a "minimalist" position under which a Labour government would cancel Trident forthwith and offer Polaris as a bargaining chip in the Geneva negotiations. As Mr Healey and Mr Hattersley have both suggested in recent interviews, such an offer could well be refused. They have strongly implied that Polaris would then be retained and with it a British nuclear

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loss of the U.S. bases in Britain, would have a major impact not just on Nato's nuclear deterrent but on its ability to wage war to reinforce central Europe. He said that he could not believe that a Labour government would want this to happen or that the British people "would want to have the advantages of Nato without being prepared to bear that kind of burden or risk."

In yet another ambiguous statement Labour's manifesto says that the priority of the new non-nuclear policy is to "create military forces that are clearly equipped and deployed for defensive purposes, and tailored to Britain's geographical and economic resources." That would suggest, as Mr John Silkin, Labour's defence spokesman, has several times said in interviews, that a Labour government would emphasise Britain's role as a naval power. A corollary to that might have to be the withdrawal of British troops from Germany, but that is nowhere spelled out.

But if the ramifications of Labour's policy are much less clear—and frankly more alarming for Nato than is Tory policy, both parties can be criticised for the lack of attention to the probable economic impact of their policies.

Mr Michael Heseltine, who presumably hopes to return as Secretary of State for Defence, last weekend about the possible costs of Labour policy. If Labour was to reduce Britain's defence budget to the average of what France, Germany and Italy spent last year (4.1 per cent, 3.4 per cent and 2.6 per cent respectively against Britain's 5.1 per cent), Labour would have to cut 31 per cent or some \$4.5bn from the defence budget this year. Mr Heseltine argued that of the 1.3m defence-associated jobs in the armed forces, the civil service and industry, 400,000 would have to be cut by Labour.

Neither party, however, acknowledges what many experts in and out of the Ministry of Defence now believe: that another review to para defence spending is likely

to be necessary well within the next five years. Its timing and severity will depend on several factors, including inflation, always higher in this defence sector than in the rest of the economy.

There are now extra pressures on the defence budget from the Falklands, which has also largely vitiated the naval cuts of the review undertaken by Sir John Nott, the former Defence Minister in 1981. They could become intolerable when spending on Trident begins to peak at the same time as the hills come in both for Falklands replacements, and for several expensive projects like new frigates and diesel submarines, and quite possibly a new generation fighter.

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## Men & Matters

By 1986, if all goes well, Mexico will have the IMF on its back and should be letting off steam.

## False alarms

Anyone used to the sound of burglar alarms ringing without public response in the City of London late at night will not be surprised at the latest figures from the City Police force.

They show that of the 5,906 occasions on which an alarm rang last year, 2,242 were set off by the occupier himself. Another 3,394 were bogus alarms, either in a British Telecom line or in the alarm itself.

Another 1,358 were activated either by spirits or some other "unattributable" cause. That left just 60 genuine calls. Eight resulted in arrests.

## Without profits

A new source of income for retired news readers was tapped last night for the first time when Kenneth Kendall featured in a commercial TV channel advertisement about the financial progress of grocers Sainsbury.

It was the first such advertisement since the Independent Broadcasting Authority last week relaxed its rules governing financial advertising on commercial TV and radio.

The 60-second peak hour slot on Thames, TVS, Central, and Anglia are thought to have cost Sainsbury about £60,000.

The advertisement traced the company's expansion since going public 10 years ago. But Sainsbury's latest profits of £100.3m before tax are still not permitted to be broadcast.

Viewers were referred to today's morning Press. So, as ever, we are first with the news.

The advertisement was a rush job. Streets Financial, Sainsbury's City agent, tells me that



after some protracted haggling with the IBA's independent consultants over how much financial information could be included under the revised rules, it was filmed on Monday and was on "can" only 24 hours before being screened.

## Town's boss

Like all the best players Wyndham Thomas has decided to leave the stage at the top. His particular stage is the new towns movement and at the end of next month he moves on from Peterborough, where he has been general manager since the cathedral city was given new-town status in 1968.

Thomas, now 59 and like all good Welshmen a one-time teacher, came into new towns from the Town and Country Planning Association, where he had a spell as its director. His work there, and his subsequent spell at Peterborough, have made him very much the guru of the new towns. Apart from his influence in this country he is constantly asked to advise on new town developments all round the world; earlier this

month he returned from a couple of weeks in Hong Kong. The days of the new towns in Britain are numbered. Conservative policy is to sell off their assets and wind them up as fast as possible.

Peterborough was set up to provide jobs and houses for Londoners living in overcrowded conditions. Now the great job is to restore the inner cities, prevent their decay going any further and attract people and jobs back.

So where is Wyndham Thomas going? To the inner cities. He was recently appointed chairman of Inner City Enterprises, a body born with the institutions as parent and the Government as midwife.

Up front

Accountants are still having difficulties finding solutions to current cost accounting that are acceptable to the world at large.

But I discover from happenings at the Institute of Chartered Accountants in England and Wales that inside the profession they have already moved on to a more forward-looking concept altogether.

The Institute's annual report explains to members that a painful decision in favour of a large increase in fees in subscriptions next year has been avoided. How?

By putting them up by 12½ per cent this year.

## Convert

From a Suffolk parish magazine: "When I married, at the age of 24, I had no religious convictions at all. I never prayed, I doubted the existence of God, and I certainly did not believe in Hell."

Within a year my wife had changed all that."

Observer

# Unit trust investment made easy.



## The Gartmore Moneybuilder.

The Moneybuilder Plan is a unique idea from Gartmore which makes unit trust investment as easy and as straightforward as using a bank or building society savings account. It's an ideal investment for children too.

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## SOUTH AFRICA AND ITS NEIGHBOURS

# Mr. Botha chooses the ground

By J. D. F. Jones in Johannesburg



Brian Reddie

"If we really wanted to stabilise the region, we could bring the whole works to a standstill overnight," declared South Africa's Prime Minister earlier this year.

Mr P. W. Botha was replying to a question about the Parliamentary opposition in a debate about policy in the whole of southern Africa and, of course, he was quite right. South Africa's military power and economic might are such that it can do pretty well what it wishes in the region.

On Monday the Air Force could, for example, have wiped out Maputo in revenge for last week's bomb in Pretoria, not just briefly strafed some suburban houses which the Mozambique Insurgents were a firm enemy and the pilots say were African National Congress (ANC) bases.

So leaving aside the unashamed and unrepentant use of force, Mr Botha's government believes that South Africa infiltrates the country through its auxiliaries formerly loyal to ex-Premier Biko, in Northern Transvaal and enjoys the ultimate loyalty of some of the white Zimbabweans.

Zimbabwe is trying to produce evidence that some of these suspicions may be justified. A trial of white senior air force officers has just opened in Harare in which the state will argue that the bulk of the local air force was blown up last year by South African saboteurs who had been smuggled into the base. There has been constant tension between Harare and Pretoria, over such matters as railway trucks, visas and work permits, the best that can be said for Pretoria is that its officials have been uncooperative and unhelpful.

● Lesotho. The government of Chief Leabua Jonathan, which used to be in Pretoria's good books, now says it is "at war" with the Republic. The fact is that this small enclave is utterly dependent on the South African economy. There is a long-running and low-key insurrection in which the Lesotho Liberation Army (LLA) harasses Chief Jonathan's shaky and undemocratic regime, apparently with support and shelter, or at least tolerance, from the Republic.

● Swaziland, which is similarly integrated into the South African economy is—by contrast,

careful to behave itself, although inevitably it is another ANC transit route. Botswana also tries to keep a dignified low profile, though it is another escape route for refugees. There have been problems over such things as obtaining enough fuel from the Republic to build up adequate petrol reserves.

● Angola. In its attempt to repulse Swaps from Namibia the South African military occupies or controls large areas of Southern Angola. It is also universally assumed to support the Unita resistance movement in the south and east though again hard proof is not easily available (South African denials are accompanied with a wink). Angola cannot, on its own social and economic development until the war and insurrection are resolved.

Further afield in countries like Zambia and Malawi, everyone assumes a quiet though expert South African interest. (Malawi, at least as long as Dr Banda lives, is publicly on good terms with South Africa). The most embarrassing and most quoted example of destabilisation in action, was last year's failed mercenary coup in the Seychelles. It emerged in a subsequent trial that there must have been some involvement at a senior level on the part of the South African security forces; but the Government has never conceded ministerial or Cabinet knowledge of the coup attempt.

All of these examples could be investigated in depth but the

question would remain the same: is there a concerted policy of destabilisation? Diplomats and journalists admit that they simply don't know, then they offer the following suggestions.

First the South African Government is not a single entity. It is a collection of departments, of military bodies and of more covert organisations. They are unlikely to agree with each other and they occupy shifting territories of influence and responsibility. The detail of these shifts and the power manoeuvres is not public knowledge but even in the intelligence community there are different organisations (many other countries could show a similar situation) which jockey for influence and "territory". A coup attempt in the Seychelles for instance, would make sense to one organisation but seem madness to another.

At its extreme, it might be argued that the influence of the traditional Foreign Affairs establishment—South Africa's diplomats—have been on the wane since they were left out of the decision to invade Angola in 1975; the military, though forced to withdraw when within a few miles of Luanda, have never lost their upper hand, thanks in part to the lack of experience of their man, P. W. Botha, the long-time Defence Minister, as Premier.

His predecessor, the disgraced John Vorster had sought détente with Black Africa. Botha talks vaguely about constellations of states. He has had a meeting in the bush with Zambia's President Kaunda. But

he has also brought the military into Government to an unprecedented extent.

The ruling body in South Africa today is said to be not the Cabinet, but the State Security Council which contains a disproportionate number of military members. The Council has extended its influence across the whole range of policy.

Second, whatever the Council may decide policy is not always carried down the line. A bureaucrat may stick in his heels and send a Zimbabwean worker back home. Industry officials may have strong feelings about preferential trade agreements with Zimbabwe. A station master in the bush may have objected to an anti-Boer slogan and, off his own bat, kept some trucks in a siding.

It is the human factor, and it has racist undertones on both sides. We must wonder whether the South African Premier and Cabinet are entirely in control of South African policy when it comes down to the level of enthusiastic intelligence man or angry station masters.

But the key to understanding South Africa's destabilisation policy is that it would not necessarily aim to bring down neighbouring governments. Destabilisation is not to be confused with plotting revolution any more than with pre-emptive strikes. There may be no need to topple a government; far wiser to produce a situation which forces a government to devote all its energies to domestic problems rather than concern itself with such lofty matters as the liberation of Azania (the African name for South Africa). The interests of white South Africa might best be served by the sowing of dissension, apprehension or nervousness and by the steady erosion of national self-confidence.

Thus, there is no need to plan for the MNR to supplant Frelimo in Maputo or the LLA to oust Jonathan in Maseru. As some Zimbabwe ministers have realised it is in Pretoria's interests that there should not be a successful Black Government in the region; it is enough, in a word, to impede its success. Meanwhile in South Africa eyes some countries destabilise themselves in Zimbabwe's case, for example, there is no sign of South African interference in Matabeleland's problems, perhaps because there is no need.

If Thatcher wins . . .

## How to cut unemployment in the next five years

By Allan Meltzer

THE first Thatcher government succeeded in reducing the rate of inflation, lowering income tax rates, removing capital controls, denationalising parts of industry and reducing the real value of the subsidies paid to the remaining nationalised firms. Accompanying these, more readily measured, achievements, there is a noticeable change in beliefs and anticipations about the future of the economy. A frequent visitor cannot fail to notice the disappearance of much of the deep pessimism about inflation and productivity growth.

Today, there is a similar, deep pessimism about the persistence of unemployment. Hardly anyone can be found who believes that the number of unemployed can be held below two million in the next five years.

It is wrong to believe that the only relevant choice is between acceptance of the current unemployment rate and a return to the failed policies of the past. It is wrong to believe that inflation must rise as unemployment falls. And it is wrong to believe that fate or nature has assigned the United Kingdom a permanent cadre of three, or even two, million unemployed workers.

The three errors have a common source. They treat the relation between inflation and unemployment entirely as a trade-off that is constrained by the "natural" unemployment rate. Like many persistent errors, this one has a core of truth. Changes in unemployment and inflation result from temporary trade-offs of this kind.

The mistake lies in excluding other sources of change in both inflation and unemployment. Inflation will fall as unemployment falls if the public is convinced that the government will persist in policies to reduce inflation, and the government's policies sustain that belief.

The challenge for the next five years is to achieve greater stability and higher real growth, to reduce expected and actual inflation and the "natural" or average rate of unemployment.

But it is a mistake to believe that any country, acting alone, can restore the conditions for relatively stable prosperity, low

unemployment and low inflation. Many of the problems in the world economy are the result of mutually reinforcing instabilities and short-sighted policies adopted for domestic reasons.

There is general agreement that even a durable recovery of the UK and the world economies would leave unemployment at a level that is high compared to the experience of the past quarter century. Some of this unemployment depends on

The UK economy has many long-standing barriers to labour mobility

factors such as the sex and age composition of the workforce that affect turnover and time between jobs. Some depends on the disincentives resulting from unemployment benefits, minimum wages and other social payments.

While there are ways in which unemployment benefits can be restructured to increase incentives to work, the programme should be retained. Unemployment benefits reduce the social cost of lowering inflation.

Part of the large increase in unemployment in recent years, and the current high average rate, is a direct consequence of the lower subsidies paid to nationalised firms. When the subsidies were reduced, workers moved from hidden to open unemployment; instead of paying subsidies to hide unemployment, the Thatcher Government paid compensation to the unemployed.

It is useful to replace hidden with open unemployment. Everyone becomes aware of the problem and the need for a solution. Labour productivity increases, as overmanning falls. Some of the unemployed find productive jobs elsewhere. Subsidies to the nationalised firms should continue to fall until these firms can be sold and denationalised.

Unfortunately, the UK economy has many long-standing barriers to labour mobility. These barriers contribute to unemployment. Housing policies

create some of the highest barriers. Rent control and housing subsidies discourage private construction and discourage workers from relocating in areas where jobs are more likely to be found. Sale of council houses should continue. The present system of housing subsidies and rent control should be replaced by allowances paid directly to tenants.

Income taxes fall on saving and, therefore, on growth, so further reductions in income tax rates should come early in the second term. Steeply progressive income taxes and higher taxes on income from capital (mistakenly called unearned income) than on labour income are vestiges of past anti-growth, redistributionist policies.

The world economy prospered in the '50s and '60s. Trade expanded as tariff barriers fell. The U.S. gave the world a stable, non-inflationary policy that reduced uncertainty about prices and exchange rates. The conditions that produced these policies cannot be recreated now. A new set of international policies, applicable to the current world, is required to restore sustained growth and to produce high employment.

Two policies are most urgent. First, tariffs and barriers to trade must be reduced or removed. Second, current low rates of inflation in the U.S., the UK, Germany and Japan, should be sustained. Each of these countries should announce a medium-term monetary target to maintain domestic price stability and should adopt methods of monetary control capable of achieving the announced targets.

By choosing policies of price stability, each country contributes to lower the variability of exchange rates. Taken together, the domestic and international programmes encourage trade, stability, investment and productivity. They move the UK and the world economy toward the low levels of unemployment and growth rates in standards of living that can only be sustained if we increase the efficiency of the UK and the world economies.

The author is John M. Olin, Professor of Economics at Carnegie-Mellon University and Visiting Professor of Economics at the City University, London.

## Letters to the Editor

### Jobs and the figures behind the story

From Mr P. Frost

Sir—I found Mr Hargreaves's article (May 20) about "Jobs" of considerable interest and fully agree that it is the premier problem for the nation.

He seems, however, to have made the same mistake as all of the popular press has done about a future government's finances should some job creation programme be initiated.

He lists Labour as suffering a -£11bn cost and the Alliance -£3bn, in both cases it would be minus the direct cost to the Exchequer of having people unemployed (as he rightly mentions) and the indirect cost (not mentioned) of less social unrest

and therefore lower policing costs, etc. Additionally, and most importantly, he has left out from the Labour and Alliance programmes the +£10bn saving on Trident. Therefore, under Labour we would be about even and with the Alliance we would be +£7bn, in very simple terms.

Obviously some of the £10bn saved on American-built Trident would be spent on building up our other military forces so as a suggestion it might run something like this: £5bn spent on the Alliance, £5bn on the British-built Harrier jets, helicopters, submarines and the many types of British missiles, all "job creating" in the UK. The other £5bn would be

spent on more traditional infrastructure projects: highways, hospitals, school, airports, seaports, etc.

The point I am making, which is being very well propounded by David Steel, is that it is not possible to take any one sector of the economy and review it in isolation. Whether the nation as a whole however, is really thinking in the global way at present is debatable, if it ever does think properly it will most certainly demand from a future government a lot more than "there is no alternative."

P. T. Frost,  
11 Mossfield Close,  
Lezard,  
Colchester, Essex.

### The chemical industry

From Mr A. Unsworth

Sir—I have read with interest Mr D. Farbrun's comments (May 19) on the chemical industry but he does not state how to improve the situation in this field.

The multinationals will not manufacture in the UK unless the costs of production in this country are lower than elsewhere. These costs include labour, energy, plant and taxes. Labour has to be reliable and international companies are not really happy with strikes and threatened strikes.

Where the unions could help is in examining where there are possibilities for increased sales for chemical products at a price which is economic for manufacturers to install plant and operate it. Unions could also help by investing their money directly in the industries of their members.

The Labour Party manifesto shows considerable increases in Government expenditure. Directly, or indirectly, the producing community will have to pay for this i.e. the factory price of chemicals will increase further making the chemical industry less competitive. The results of this will be further unemployment.

It is of little use to expect a growth in chemical sales in the UK, unless the purchasing power of the individual is increased. Some long-term products have reached saturation point in the end use market and there is only a replacement factor.

Too much is spoken about GNP and GDP. It would be much better, however, if a new figure was considered by Government, unions and the producers, i.e. consumers expenditure as a percentage of gross domestic product. For 1971, this figure is 44.2 and for

1981 38.6. The Labour policy comes into being; this figure will be considerably reduced which will have an even greater effect on the chemical industry. A. K. Unsworth,  
1, Court Down Road,  
Beckenham, Kent.

### The arts of politics

From Mr D. Dignis

Sir—Perhaps the article on "Labour's internal squabbles" in Brent East (May 18) reveals more about the art of squabbling than about its subject matter. The "squabbles" are attributed to "the advance of Far Left elements" who have waged "ugly, internecine battles," a "Far Left assault" where "the smell was so bad that Labour's national agent investigated," etc.

How did they do it? The article, according to long-time local politicians, it was the Grunwick dispute that enabled these elements to form the strong links with the Asian and other ethnic groups in the area.

So the "Far Left elements" actually helped immigrant workers in the Grunwick dispute and so won their support? What did then the "long-time local politicians" (also belonging to the Left wing of the Labour party), the article tells us, do during Grunwick?

Or is it all a peripheral issue? But we are told, "more than half of Brent's population is made up of ethnic minorities." And how were these "ugly battles" of the "Far Left" waged? "Ward membership rolls suddenly swelled with immigrants who did not speak much English, it was said." But said by whom? Perhaps by these "long-time local politicians" who might request anyone considering to join the Labour

party to please pass his/her "A" level first? No one expects the Financial Times to sympathise with workers or with the Left. But to present support for workers by people in the Labour Party which results in these workers "swelling" its membership rolls as an "assault," etc., by "Far Left" elements on that party is perhaps allowing sentiment too free a reign. D. E. Dignis,  
15, Cosin Court, Cambridge.

### The right to vote

From Mr H. Rhee

Sir—Two readers (Letters May 10 and 17) point out the anomaly that the UK refuses its citizens who live and work abroad the right to vote in parliamentary elections, a right beyond question in virtually all countries of the European Community. None of the three arguments—taxation, single-member constituencies, and registration by consulates—stands up to scrutiny. They are sheer nonsense.

An even greater anomaly is the refusal by Britain to permit its citizens abroad the right to vote in elections to the European Parliament. This is so grossly unfair that it should be taken up there. The leader of the Liberal group there told me he would. I have no means of checking if he has. There is no Liberal MEP representing a constituency in Britain.

It is time to think that most of us working in other European countries have a keener appreciation of political realities generally and at home. That is why many of us would vote Liberal if we were given the right to vote—and no doubt the reason why we are denied that right.

H. A. Rhee,  
1202 Genève,  
12, rue du Vidollet,  
Switzerland.

### Designed for 30 knots

From Mr P. N. Ling

Sir—David Fishlock's article (May 13) contains a number of contentious statements, many of which cannot be sustained.

He states that the obvious fallacy is that the more weapons a warship packs, the more it realises it is in Pretoria's interests that there should not be a successful Black Government in the region; it is enough, in a word, to impede its success. Meanwhile in South Africa eyes some countries destabilise themselves in Zimbabwe's case, for example, there is no sign of South African interference in Matabeleland's problems, perhaps because there is no need.

The hull structure alone may take up 8.5 per cent of total cost depending on how the figures are manipulated. The total cost of the ship envelope—hull, machinery, etc.—has more recently been about 35 per cent and is well documented. This amounts to £35m in a £100m warship. Reduction of the ship envelope cost to 25 per cent of the total (quite possible with 5,500 laser beams) would mean spending on weapons. Even with missiles or torpedoes at £200,000 each, £10m buys an awful lot of weapons.

Please compare like with like when quoting length beam ratios—the Hunt class is a 16 knot conventional hull form designed for a different function on following conventional propulsion curves. S90 is an advanced hull form designed for 30 knots and above.

Diesel engine manufacturers, designers and operators would dispute the comparison that diesels require heavier demands on servicing and would be well prepared to offer documentary evidence to support their claims. The modern diesel engine is far removed from its ancestors, and the rather limited RN experience of the use of diesel machinery for surface propulsion purposes again does not stand comparison with modern high powered machines in use worldwide.

Where the information credited to the Defence Scientific Advisory Council was revealed, if the information was "leaked" then the whole function of this council should be investigated and the motives behind the leak ascertained. If not leaked it must be invented.

P. N. Ling,  
3, Clough Garth,  
Bedon, Hull.

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## U.S. POLICY COULD HARM WESTERN ALLIANCE

# Thatcher to warn on export curbs

BY CHRISTIAN TYLER, WORLD TRADE EDITOR, IN LONDON

MRS Margaret Thatcher, the UK Prime Minister, is expected to warn President Ronald Reagan in a private one-hour meeting during the Williamsburg summit that his proposed export controls might fracture the Western alliance.

At the same time she wants to discuss nuclear disarmament and pledge her continued support for U.S. strategy if her government is re-elected on June 9.

The agenda for Mrs Thatcher's private talks - probably on Sunday - was still being prepared yesterday, but might be disclosed by the Foreign Office today.

The Prime Minister is anxious to convey to the U.S. President that she and her Ministers, along with other European heads of government, are personally alarmed about what they regard as an issue of national sovereignty for trading nations.

They suspect that the U.S. Administration is underestimating European protests about Mr Reagan's plans, contained in a Bill to renew the U.S. Export Administration Act of 1979.

American claims to jurisdiction over European companies that export to the Eastern bloc goods made under U.S. licences or sourced in the U.S. have long been a cause of controversy. The row came to a head last year over President Reagan's ultimately unsuccessful embargo of European companies' contracts for the Siberia-West Europe gas pipeline.

As a close political ally of the President, Mrs Thatcher appears to feel particularly well placed to caution him against action under future U.S. trade embargoes that would force Britain to retaliate as it did over the pipeline case. She will ask him not to risk

alienating European governments in a way that might publicly split the alliance, as happened last year.

The subject of east-west trade is not expected to figure prominently in the round-table discussions at Williamsburg after a conciliatory analysis by the OECD in Paris and a decision by its committee on multinational companies to review the impact on investment of extra-territorial legislation.

Mrs Thatcher will use her hour with Mr Reagan also to exchange views on the prospects for a sustained economic recovery, the dominant theme of the summit itself, according to Downing Street yesterday.

She is not expected to touch on particular Anglo-U.S. disputes. One possible exception might be the current argument over civil aviation - the Laker case - if British trade officials fail this week to persuade the



Mrs Thatcher: private meeting with Mr Reagan

U.S. Justice Department to drop an investigation into alleged transatlantic fare-fixing by British Airways and British Caledonian Airways.

Editorial Comment, Page 14

## All-party economic report criticises UK policies

By Peter Riddell and Max Wilkinson in London

THE UK Government was highly embarrassed yesterday by a critical report on its economic policies of the past three years made by leading Conservative Party officials.

The report suggests that excessively tight fiscal and monetary policies, which pushed the exchange rate to unrealistically high levels, have been responsible for a substantial part of the rise in UK unemployment.

The draft report, under the name of Mr Edward Carr, chairman of the all-party Treasury and Civil Service select committee, centres on their inquiry into international monetary arrangements. It was published yesterday even though it has not been formally agreed by the committee.

It says that only about half the rise in unemployment to the present 4m can be attributed to the effects of the worldwide recession. Much of the remainder is blamed on the Government's determination to use monetary policy to defeat inflation. This, it says, pushed the exchange rate up excessively and retrained national output.

The report says that the results in terms of depth of recession "confirmed our forebodings." It discounts the idea that a large part of the rise in sterling's value in 1979-80 was the result of North Sea Oil coming on stream.

The report was immediately seized upon by Mr Peter Shore, the Shadow Chancellor, who claimed it was saying that "more than half the increase in unemployment during the past four years is due to Mrs Thatcher's own economic mismanagement."

Mr Shore said the report was a "damning indictment of the Government's record" and revealed "the dismay felt even in the Tory Party at the prospect of another five years of doctrinaire Thatcherism."

Mr du Cann quickly protested his innocence, saying the report had not been critical of the Government. He accused Mr Shore of "gross distortion" and said the report recommended the type of co-operation between governments in economic matters which is the purpose of this week's Williamsburg summit.

Sir Geoffrey Howe, Chancellor of the Exchequer, attempted to play down the significance of the report. The Chancellor denied that the report showed that more than half the rise in unemployment was due to government policy. He claimed that the report said that "up to half the rise in unemployment might be ascribed to the world recession - but of course there are other powerful causes at work. The first of these was the consequences of the pay explosion which followed the breakdown of Labour's pay policy in the 'winter of discontent'."

Second, Britain had been suffering from long-standing non-competitiveness, restrictive practices and over-manning in industry. But behind Mr du Cann's air of injured innocence and Sir Geoffrey's protests, there is clear annoyance in the Treasury that Mr du Cann allowed the embarrassing draft to be published during the election campaign.

Relations between Mr du Cann and the Treasury have become increasingly cool in view of the Treasury committee's repeated criticisms of the Government's handling of the economy.

Mr du Cann last night denied that the draft was his report. He said it was written by advisers. None the less, the report is described as the chairman's draft and the committee agreed that it should be published as a "useful discussion document in the days leading up to the Williamsburg conference and beyond." But the report stresses that no final decisions have been taken.

Treasury and Civil Service Committee, session 1982-83: "International Monetary Arrangements" HMSO £5.55  
Report details, Page 8; Election coverage, Page 9

## THE LEX COLUMN

# Trafalgar's sighting shot falls short

Trafalgar House's attempt to creep up unawares on P&O has backfired badly. Yesterday's opening salvo would have looked less than overpowering even if the good ship Trafalgar had not been leaking profusely all the way into battle stations. As it is, the puffs of smoke which appeared above its gunwales after yesterday's offer are unlikely to cause even a muster on P&O's bridge.

Yesterday evening Trafalgar's equity package was valued at P & O at 203.15p per share, a long way short of the market price of 215p. The offer will flush out a judgment from the Office of Fair Trading but, if Trafalgar was hoping to force P&O into a profits forecast or asset valuation, it may be disappointed. P&O could well decide that it can wriggle out of this particular bid with no more than a liberal sprinkling of the words opportunistic and derisory.

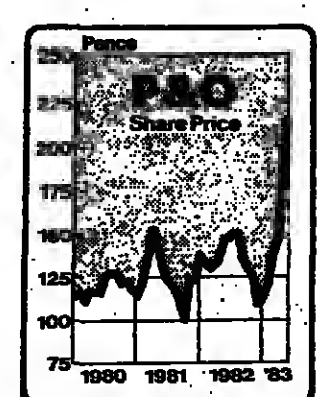
For P&O, earnings may be the best defence. Its earnings record makes appalling reading and even a generous profits forecast for 1983 would be unlikely to throw up a figure much above the £41m pre-tax reported in 1981. By next year, however, the benefits of the strategic about-turn may be showing through.

So P&O can be counted upon to make strong representations to the OFT. After the BTR/Tilling decision there are no grounds for referring the offer because of its size alone and the competitive implications, for example in housebuilding, are not too worrying. But the OFT might be persuaded that the strategic consequences of a takeover in shipping and international contracting bear investigation.

RHM

The most visible action at Rank Hovis McDougall over the last 18 months has been the axe falling on outdated bakeries. But all the cutting and pruning - 15 units have gone already - has so far done little more than arrest the decay in profits caused by the intense competition on bread prices. In the six months to early March, virtually all the 23 per cent increase in pre-tax profits to £29.9m has come from the other UK activities.

Part of this advance can be put down to a timely milling price increase and a good UK harvest, which will have mean lowish wheat buying in costs until around Christmas. Even so, both the grocery and Mr Kipling cake divisions showed healthy underlying growth, pushing group pre-interest trading margins up from 3 to 3.8 per cent, even after higher reorganisation costs.



The financial housekeeping phase has now been completed and the company is going over on to the offensive in an attempt to recover market share. An advertising campaign this year is budgeted at £2.5m, training programmes are being stepped up, and heavy launch costs are being incurred. At the same time, the switch in the product-mix towards smaller machines will tend to put pressure on margins. So the performance in the current half is likely to fall a little short of the same period in 1982.

It will take another couple of years before it becomes evident whether ICL has repositioned itself correctly in the marketplace. So far investors have shown qualified approval; adjusting for the rights issues, shareholders have seen their investment rise by 62 per cent from the day the new management was installed.

ICL

After the thrills and spills of recent ICL profit announcements, yesterday's interim statement for the period to March comes as a distinct anti-climax. Pre-tax profits emerge at a creditable £13.5m compared with a loss of £13.5m. The results are flattered to the tune of perhaps £3m by the absorption of the leasing subsidiary, and a further similar amount from the interest savings on the cash from the two rights issues. Nevertheless, the main source of the improvement, at a time when the underlying turnover is only up by 11 per cent, remains past cost-cutting exercises: the wage bill has come down from 44 per cent to 40 per cent of revenue over the two halves.

But behind Mr du Cann's air of injured innocence and Sir Geoffrey's protests, there is clear annoyance in the Treasury that Mr du Cann allowed the embarrassing draft to be published during the election campaign.

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## Superior Oil loses proxy battle

By Paul Taylor in New York

SUPERIOR Oil, the biggest independent oil and gas producer in the U.S. yesterday conceded defeat in a proxy battle launched by Mrs Wilmetta Keck Day, daughter of Superior's founder, to make the company more open to takeover bids.

Superior said that a preliminary count of the proxies showed that about 56m shares were voted in favour of Mrs Day's plan compared to 46m against. The company added that with about 127.4m shares outstanding about 25m shares were not voted but said the final tally is not expected to be significantly different from the preliminary result.

The outcome of the proxy battle, which developed into a family feud pitting Mrs Day, her sons and nephew, William Keck II, against her brother, Mr Howard Keck, who is a director and former chairman of Superior, is an upset for the company, which had fiercely opposed the proposals.

Mrs Day's resolution requires that certain above-market offers for at least 45 per cent of Superior Oil's shares be submitted to a committee of three outside directors. The measure was designed to counter a number of anti-takeover steps recently adopted by Superior, including "golden parachute" payments for senior executives.

Mr Fred Ackman, chairman of the oil company, said yesterday "with this result the recommendation as contained in Mrs Day's proposal would be considered at the next meeting of the board."

## French students in clashes as Assembly debates universities

BY DAVID HOUSEGO IN PARIS

VIOLENCE erupted in the centre of Paris again yesterday when militant students and police clashed near the National Assembly as the controversial debate on university reform opened.

Police threw tear gas grenades and students put up makeshift barricades. The violence had long been expected as yesterday marked a climax in the current agitation by French students.

In the National Assembly there were also moments of uproar. Outside police surrounded the French Parliament which appeared to be under siege.

The Government tabled ten amendments to the law as M Alain

Savary, Education Minister, continued to defend his proposals.

The right-wing opposition parties are mounting a major attack in an attempt to frustrate the legislation and embarrass the left-wing majority, itself deeply divided on this issue.

There were three separate demonstrations yesterday against the proposed new law. Of the three main groups which took part - reflecting the splits in the student movement - the National Coordination of Students and Teachers mustered more than 10,000 protesters. Drawing much of their support from the faculties of law and architecture, they have a strong right-wing following.

A Socialist and Trotskyist group gathered more than a thousand demonstrators and the independent students a mere 100.

In the Assembly, M Savary of the left opened his speech in his opening speech. He called on the universities to put an end to confining and said the last reform of the universities in 1968 had left an unsatisfactory situation which took no account of recent sociological and technological changes.

The project for an initial general cycle is bitterly opposed by law and architectural students in particular,

because they have a strong right-wing following.

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## Soviet bid for Argentine deal

BY JIMMY BURNS IN BUENOS AIRES

THE SOVIET UNION is stepping up its efforts to increase its trade with Argentina with a renewed bid for the main turbines contract of the Piedra de Aguila hydro-electricity project.

Piedra de Aguila, which has a planned generating capacity of 1,400 MW, is understood to be the main concern of the latest Soviet trade mission to arrive in Buenos Aires. The mission, led by Mr Nikolai Smeliakov, the deputy Minister for Trade, and Mr Viktor Lobanov, the deputy Minister for Energy Machinery and Equipment, follows a similar visit to Moscow by Argentine officials in March.

Mr Smeliakov said earlier this week his country was worried about the current imbalance in So-

viet-Argentine trade and was looking at ways of narrowing the gap. The current account appeared to be a thinly veiled indication of growing Soviet impatience with the Argentines.

The Soviet Union, thanks to its grain purchases, has become Argentina's main source of foreign exchange. But Argentine imports from the USSR have not kept pace, this has been partly due to Argentina's present political situation, which is delaying a number of major administrative decisions.

According to provision figures for 1982 Argentine exports to the Soviet Union are estimated at \$2.6bn compared to imports of \$2.75bn. The total cost of the Piedra de Aguila is put at about \$1.2bn, of which the

turbine contract is estimated to be worth about \$400m.

According to local trade officials, Soviet purchases of Argentine grains have virtually ground to a halt in recent weeks. Contrary to the hope aired in Buenos Aires earlier this year there has been no substantial expansion of grain exports to the Soviet Union, which are focused on a five-year grain agreement signed in 1980.

Some trade sources believe the Soviets may be using the grain issue to press the Argentine Government into facilitating a more generous access to the local economy.

The Soviets are close to completing a feasibility study for a \$10bn hydroelectric project

## OECD praises Swiss for stable economy

BY W. L. LUTKENS IN LONDON

SWITZERLAND RECEIVES praise for good economic management but a chiding for giving little aid to developing countries in a report published last night by the Organisation for Economic Co-operation and Development (OECD).

In its annual report on Swiss performance and prospects, the secretariat of the organisation said the consistency of domestic fiscal and monetary policies centred on inflation control had created a climate of confidence and credibility regarding the stability of the Swiss economy.

The Swiss economy had also set an example of growth and rapid adjustment to the new constraints of the international environment since the first oil crisis, with the Government playing a stimulating and supportive role without taking the place of private enterprise, says the report.

The report went on to note that although official Swiss development assistance was rising, it was equivalent to only 0.2 per cent of GNP in 1981 and 1982, although Switzerland was the wealthiest OECD country in Europe. The

THE OECD FORECASTS				
	1981*	1982*	1983	1984
	SwFr bn	SwFr bn	per cent change	
Private consumption	115.8	-1.0	+0.2	+1.0
Gross fixed capital formation	44.9	-3.4	-2.0	-1.1
Exports of goods and services	69.1	-3.8	-1.0	+3.2
Imports of goods and services	70.9	-2.1	0	+3.8
Gross domestic product	185.5	-1.3	-0.4	+1.9
Consumer price index	-	+5.7	+3.5	+2.5

\* Actual

OECD average for official aid was 0.33 per cent of GNP in 1982.

The report also urges the Swiss authorities not to act against "any limited appreciation of the franc" that might occur in 1983-84.

The emphasis is on "limited." Two years ago when the Swiss franc rose steeply, the Swiss National Bank abandoned its strict monetary targets, accepting some domestic inflation to bring down the exchange rate. Should the bank ever again feel that the exchange rate is getting out of hand it is likely to take similar action.

Besides its advice about the exchange rate, the OECD urges the Swiss authorities to maintain a re-

cent easing of fiscal and monetary policies. "Given the reduction in the inflation rate and the size of Switzerland's current payment surplus, it would not be desirable for the fall in oil prices to result in a downward adjustment of targets for growth of the monetary aggregates," the report says.

In its economic forecasts for 1983 and 1984, the secretariat says Switzerland might reach the low point of its present economic cycle in the first half of this year. The subsequent recovery might be small, though resumed growth of 2 per cent is forecast for 1984.

The forecasters estimate that unemployment will rise to about 1 per cent of the labour force this year - a

high figure by Swiss standards - falling back to about 1/2 per cent next year.

The report notes that unemployment has been kept down by an increasing resort to part-time working as well as a reduction of the number of seasonally employed foreigners.

A section of the report dealing with financial markets notes that interest rates have fallen back towards or even below the Swiss inflation rate. The exchange rate had been allowed to take the brunt of the current strength of the U.S. dollar and the National Bank had not dipped seriously into its reserves.

"Given the special position of Switzerland with respect to unemployment, its historical record of price stability and the vigorous monetary tightening of late 1981, 'credibility' of the authorities was certainly high," the secretariat says in seeking to explain this "uncooling" of real interest rates from world wide trends.

"This probably enhanced the effectiveness of policy and increased the international attractiveness of the Swiss franc," the report concludes.

## World Weather

	C	F		C	F		C	F
Azores	12	54	London	10	50	Madrid	15	59
Amsterdam	12	54	Paris	11	52	Moscow	10	50
Algiers	18	64	Frankfurt	11	52	New York	10	50
Ankara	15	59	Geneva	11	52	Sydney	18	64
Bombay	27	81	Heidelberg	11	52	Tokyo	18	64
Buenos Aires	15	59	London	10	50	Wellington	10	50
Bombay	27	81	Paris	11	52			
Bombay	27	81	Frankfurt	11	52			
Bombay	27	81	Geneva	11	52			
Bombay	27	81	Heidelberg	11	52			
Bombay	27	81	London	10	50			
Bombay	27	81	Paris	11	52			
Bombay	27	81	Frankfurt	11	52			
Bombay	27	81	Geneva	11	52			
Bombay	27	81	Heidelberg	11	52			
Bombay	27	81	London	10	50			
Bombay	27	81	Paris	11	52			
Bombay	27	81	Frankfurt	11	52			
Bombay	27	81	Geneva	11	52			
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Bombay	27	81	Geneva	11	52			
Bombay	27	81	Heidelberg	11	52			
Bombay	27	81	London	10	50			
Bombay	27	81	Paris	11	52			
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## Deere plunges to \$11m loss in second quarter

By RICHARD LAMBERT IN NEW YORK

DEERE AND COMPANY, the leading U.S. farm and industrial machinery manufacturer, reported a net loss of \$11.3m for the second quarter of its financial year, and said that severe pressure on its operating results would continue at least for the rest of the year.

Sales in the period dropped from \$1.25bn to \$1.01bn, while half year revenues were down from \$2.31bn to \$1.67bn. The group's net losses after six months total \$39.8m compared with a profit of \$38.7m in the same period of 1982.

Mr Robert Hanson, Deere's chairman, said that current business conditions remained very difficult and uncertain. Production tonnage in the first half of the year had fallen by 30 per cent, and Deere expected the figure for the full year would be down by around 23 per cent.

"It now appears that about 15 per cent of planted acreage in the U.S. will be idle this year as a result of

the Department of Agriculture's payment in kind programme," Mr Hanson added. But while this was hurting farm equipment sales over the short term, it was expected to have a beneficial impact on farmers' incomes in the future. Net farm income in the U.S. was expected to rise by about 30 per cent this year, he said.

Deere's overseas operations had a small operating profit in the half year period, compared with a loss last year, and demand for farm equipment in Europe had improved. Net income of the retail finance and leasing subsidiaries rose from \$30.4m to \$39.2 million in the six months, while net income from the group's insurance operations fell by 5 per cent to \$11.2m.

Farm equipment sales in the six months were down 20 per cent at \$1.62bn. Industrial equipment sales fell by 18 per cent to \$249.6m and overseas sales were down by 25 per cent at \$398.8 million.

## Comsat unit to speed satellite TV plans

By PAUL TAYLOR IN NEW YORK

SATELLITE Television Corporation, the Comsat subsidiary, said yesterday that it intends to speed up its planned introduction of its U.S. direct broadcasting pay television service using satellites and dish aerials.

The company plans to offer five television channels, beginning in autumn next year, broadcasting to the north eastern U.S. including Boston, New York, Baltimore, Washington, Philadelphia and Richmond.

The move is a further indication of the increasingly competitive race to begin direct broadcasting in the U.S. using satellites.

Earlier this month Mr Rupert Murdoch, the Australian publisher, revealed plans to launch five direct broadcast channels using leased

satellite space later this year.

The latest proposal, which is subject to Federal Communications Commission approval, also represents a major change in its earlier announced plans to introduce direct broadcasting. These changes will enable the company to introduce a high-power six-channel direct broadcasting service covering the entire eastern and central time zones of the U.S. in 1988, reaching about 80 per cent of all U.S. television households.

The new plan will also enable the company to offer its service to about a quarter of all U.S. television households much sooner than originally envisaged. To meet the new timetable, it has contracted with Satellite Business Systems (SBS) to modify the SBS-4 satellite now under construction.

## Further gains for Turner Broadcasting

By PAUL TAYLOR IN NEW YORK

TURNER Broadcasting, the pioneering U.S. television and cable news group run by Mr Ted Turner, yesterday reported a further improvement in its net earnings.

The company reported a net profit of \$2m or 10 cents a share in the first quarter, compared with a \$3.33m loss in the same period last year. The improved earnings continue a trend begun in the third quarter last year, which ended a run of quarterly losses since the formation of the cable news network in 1979.

In the latest quarter the company had revenues of \$44.5m compared with \$28.4m in the same period last year.

Separately Mr Turner, chairman

and president of the company, said Turner Broadcasting has abandoned previously announced discussions with several larger companies about the possibility of some form of combination of business interests.

In February, Mr Turner said it had been holding "exploratory" talks with other companies regarding "possible areas of mutual assistance including the possibility of combination in some form of business interests."

Yesterday Mr Turner said the company did not currently expect a combination of business interests with any other enterprise. The talks had included companies like CBS, Time Inc and Gannett.

## Depressed earnings outlook for AT & T

By Paul Taylor in New York

AMERICAN TELEPHONE & TELEGRAPH (AT & T), the U.S. telecommunications group which is in the midst of a massive reorganisation, said yesterday that its earnings outlook immediately after the proposed divestiture of its local telephone operating companies on January 1 is depressed.

AT & T made the claim as part of a continuing battle before Federal Judge Harold Greene between the parent company and the operating subsidiaries which are all eager to squeeze the best possible advantage out of the proposed break-up of the Bell System companies as part of the anti-trust settlement agreed with the U.S. Justice Department.

AT & T said its immediate ability to earn a fair rate of return on investment is "far more vulnerable" as its January 1 break up approaches.

Although long-term prospects are promising, the company said "AT & T has the least optimistic earnings outlook for the period immediately following divestiture," and cited a number of specific reasons.

● Earnings of AT & T's Western Electric subsidiary have been "severely depressed" during the recession and are expected to lag the recovery.

● AT & T faces intense competition in its terminal equipment and enhanced network services business requiring a capital infusion for its recently-formed American Bell subsidiary of \$4.7bn through to 1988.

● AT & T's inter-city phone business will be subject to regulation and competition that threatens the company's ability to earn even the authorised rate of return.

In addition, AT & T said its long-term health could be harmed if Judge Greene assigned all of the costs of reconfiguring the Bell System required by the divestiture agreement.

## Modest rise for Fiat holding company

By JAMES BUXTON IN ROME

FIAT SpA, holding company of the Italian private sector conglomerate, has announced a modest increase in net profit for 1982 to L111bn (\$75m) compared with the 1981 figure of L97bn.

Dividends from subsidiaries doubled to L104bn though group turnover rose only 2 per cent to L30,750bn as a result of the disposal of assets during the year.

Fiat Auto, the car subsidiary which accounts for half Fiat's sales, sharply cut its losses.

However, the important industrial vehicles and tractor divisions produced lower profits and the earthmoving equipment sector, led by Fiat Allis, dramatically increased its losses. Teksid, head of the metals division, also recorded heavier losses.

Although the consolidated results will not appear until September, Sig Francesco Paolo Matteoli, Fiat SpA's general manager, said that group operating profits would be

above the 1981 figure of L80bn. The net profit figure of L111bn for the holding company was reached after adding dividends from subsidiaries to net interest and then subtracting right down on account of losses.

Shareholders are to be asked to approve an increase in dividend from L140 to L160 per share.

The most impressive figure was a profit by Fiat Auto on its European operations of L300bn, compared with approximately breaking even in 1981. However, this was overshadowed by a loss of L349bn on its overseas companies, mainly in South America, where the results had to bear the cost of Fiat's withdrawal from most of its activities in Argentina and Colombia, while in Brazil - where Fiat has remained - the car company lost L34bn last year.

Fiat Auto's 1982 loss of L80bn compared with the 1981 deficit of L24.5bn. Some L357bn was set aside for depreciation and more than L200bn for research and development.

The industrial vehicles division grouped under Iveco saw its profits decline to L20bn compared with a figure of L27.3bn in 1981. Sales were marginally down at L5,000bn reflecting the effects of a 10 per cent fall in the European market as a whole and a 25 per cent drop in Iveco sales to the Italian market, although Fiat says it has improved its share of most of its markets.

The tractor division, led by Fiat Trattori, made profits of L8.4bn after depreciation of L37.4bn. This compares with a L15.4bn profit in 1981. Volume sales were up despite a 10 per cent fall in the overall Italian tractor market, and Fiat Trattori claims for the fourth year running to have the largest share of the European market, at 14.4 per cent.

The earth moving equipment division centred on Fiat Allis had a deficit of L94bn, after depreciation provisions of L24bn, compared with the 1981 loss of L20.4bn. Unit sales

fell 14.5 per cent and turnover was fractionally down on 1981, at L970bn as the result of the drastic fall in the construction equipment market since 1979.

Teksid, whose steelmaking activities were last year transferred to the state steel company Finisider, still increased its loss from L78bn in 1981 to L113.5bn in 1982. This was partly due to the cost of rationalising the parts of the company which were transferred.

Annual turnover was down from L1,650bn in 1981 to L1,280bn in 1982.

The companies of Fiat's components division, accounting for 10 per cent of turnover, raised profits from L42.1bn in 1981 to L47.6bn in 1982. As usual, the smaller subsidiaries of Fiat in such activities as production systems (Comau), civil engineering (Impresit), railway products, aviation, engineering and telecommunications generally made useful profits. The BIO engineering division produced a profit of L25bn

from its overseas operations alone, thanks partly to the sale of a subsidiary in the U.S.

Fiat invested a total of L1,339bn last year, compared with L818bn in 1981. But debt, according to Sig Matteoli did not increase, remaining at about L7,000bn.

For 1983, Fiat sees increased difficulties in the industrial vehicles sector, with Iveco sales already down 18 per cent in the first three months of this year compared with the same period of 1982, and a big drop in earthmoving equipment sales.

But despite an 8 per cent fall in Italian car demand in the first quarter, Fiat increased its market share in its home country by two percentage points to 53.3 per cent, thanks largely to the success of the new UNO small car launched in January which by April 30 had sold 90,000.

Fiat car sales were down 3 per cent compared with 1981 in the first quarter.

## Lancia to swallow one third of planned spending

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT, IN LONDON

NEARLY a third of Fiat Auto's capital expenditure programme for 1980-85 is earmarked for Lancia, the group's upmarket car offshoot, says Sig Vittorio Ghidella, managing director.

"If the Fiat group is to retain over 50 per cent of the Italian car market, we need Lancia with a full product range and a precise identity," he maintains.

Lancia accounts for about 8.5 per cent of Italian new-car sales, having overtaken Alfa Romeo, the state-owned group. Sig Ghidella says the target is to push Lancia's market share up to 10 per cent.

"From this home base it is worth supporting a separate Lancia effort in export markets," he suggests.

Sig Ghidella admits that the previous approach, where Lancias

were mixed with Fiats in the same retail outlets, was a "very, very sad experience."

From now on, in Italy and elsewhere, Lancias will be marketed and sold separately. In cases where Fiat dealerships keep the Lancia franchise, they will be expected to have separate facilities and salespeople for each marque.

Currently the initial success of the restyled Delta hatchback and the new Prisma - a bootied, medium-sized car - has pushed output of the main Lancia plant at Chivasso, 30 miles from Turin, to capacity. It is producing 275 Primas, 152 Deltas, 55 Trevis, 35 coupés and HPE models and 10 Gammas a day. The nearby satellite plant is turning out a further 30,000 cars a year - mainly the Trevi saloon - while the Autohianchi mini-car plant near Milan is also at its 80,000-a-year capacity.

The Chivasso plant came on stream in 1972 and has been revamped at the cost of L130bn (\$86m) over the past two years, with a substantial percentage of the expenditure going on new anti-corrosion and painting equipment.

Sig Ghidella says that when Lancia needs more production capacity in future, space will be found at one of the Fiat plants.

Fiat acquired Lancia in 1980 for a token L1 for each of the 1m shares (worth \$104,000 at that time) but took on Lancia's debts. Sig Ghidella will not even attempt to guess the subsequent cost of Lancia to the Fiat group because, mainly for political expediency, Lancia's losses have not been identified when the group's results have been announced.

Fiat attempted for some years to

live up to an undertaking to keep Lancia as a completely separate organisation. But its low volumes - output in the early 1970s was only 40,000 cars a year - prevented the company from earning enough to cover its model replacement programme. It was brought more closely under the influence of the mass-production Fiat car business.

Sig Ghidella hints that there will be much more commonality in the components used by Fiat and Lancia in future. The prime example is a project codenamed "Type Four" to develop front and rear suspension systems and other mechanical parts to be common in a Fiat model to be launched in 1985 as well as a Lancia and an Alfa Romeo.

Each marque will build its own body and fit its own engine to the common parts.

Saab, the car division of Saab-Scania of Sweden, was at first expected to become more closely involved in the Type Four project - in fact, Sig Ghidella says, a full merger of Saab and Lancia was contemplated - but that has not worked.

Lancia's best export market is France, where an independent importer, Chardonnet, has been selling at the rate of 22,000 a year. West Germany is now close to replacing the UK as the second-best market because sales there are on the way up while those in the UK have fallen steeply from the peak of 11,800 in 1979 to just over 5,000 last year.

Lancia hopes to stop the rot now that the import franchise, previously held by Fiat's own subsidiary in the UK, has been handed over to the Heaton group, a change which took place in March this year.

## Generali increases profits and investment

By OUR FINANCIAL STAFF

ASSICURAZIONI Generali, the Italian insurance group, reports an increase in profits for 1983, despite major transfers to investment funds.

Against L48.8bn in 1981, net earnings have risen by more than a tenth to L52.1bn (\$33.2m). The result is struck after a transfer of L7bn to a reinvestment fund, against L4.2bn a year ago.

The company, which is the leading blue-chip on the Milan bourse, is to pay shareholders a maintained L1,100 a share dividend.

Gross premiums rose to L4,664bn during the year. This represents a

gain of 22 per cent over the L3,790bn of 1981. First half 1982 premiums were running 19 per cent ahead.

The company said yesterday that it had put L396bn to reserves following a revaluation of assets and shareholdings in companies under group control.

Last month the company unveiled plans for a major share split. Shareholders will be able to exchange one L4,000 share for four new shares of L2,000 each. The move is to follow a doubling of nominal capital from the present L4,000 shares.

## Grumman in F-14 price talks with U.S. Navy

By OUR NEW YORK STAFF

GRUMMAN, the U.S. military aircraft and space systems manufacturer, has started negotiations with the U.S. Navy on a new price and production schedule for the company's F-14 Tomcat fighters, which some navy officials want to stop building temporarily to save money.

Mr George Skunka, president and chairman of Grumman Aerospace, the subsidiary which builds the fighter, earlier this week met Mr John Lehman, the U.S. Navy Secretary to discuss "an alternative production schedule for the F-14."

Neither the company nor the navy disclosed details of the discussions. Grumman said, however, the plan is designed to free funds

needed to upgrade existing F-14 fighter engines without resorting to an interruption in production of the jet.

The navy wants to replace the F-14's existing Pratt and Whitney engines with more powerful General Electric units but is under a budget squeeze because of its spending on other projects like the McDonald Douglas F-15.

As a result some navy officials are thought to favour saving the money for the engine upgrade by abandoning orders for the 72 F-14's due to be built between 1986 and 1988. The F-14 costs about \$40m an aircraft and is a major component in Grumman's revenues and earnings.

## Aeritalia doubles earnings

By John Phillips in Rome

AERITALIA, Italy's leading aircraft manufacturer, has announced that its net earnings virtually doubled in 1982.

The result was made public as the first unit of Tornado multi-task combat aircraft built jointly by Aeritalia with British Aerospace and Messerschmitt of West Germany, was put into service with the Italian air force.

Net earnings last year were L2,230m (\$2.2m) compared with L2,20m in 1981. Pre-tax profits were L9.8bn in 1982, and Aeritalia last year increased its sales by 52 per cent to L800bn.

The company is a junior partner in business in doing 767 aircraft, and other planes which it is producing continue to sell well.

## Bekaert plans to lift capital by Bfr 1bn

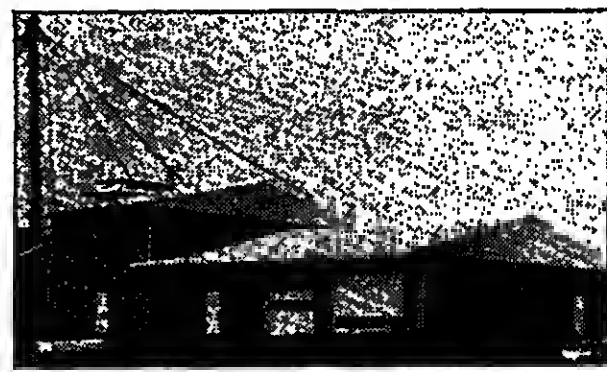
By Our Financial Staff

BEKAERT, the Belgian wire group, plans a capital increase and says group profits for the first six months of 1983 are likely to be satisfactory.

The Bekaert parent company proposes to step up its capital by Bfr 1bn (\$20m) some time in September, shareholders were told at yesterday's annual meeting.

The outlook for the group remained "excellent," the company said. Profits for the 1983 first half were likely to show results as satisfactory as those for the opening six months of 1982.

Last year, the group achieved a major profits recovery with net earnings rising steeply from Bfr 40m to Bfr 750m.



Building capable of housing a Roncaglia OPR milling plant of any capacity.



Roncaglia OPR, capacity 300 tons of wheat per 24 hours.

## Roncaglia OPR: Space Age Technology for Milling Flour

Ever-increasing energy costs compel the flour milling industry to give serious consideration to the daunting economic prospects involved in a new plant - buildings, fuel, transportation and services.

In many instances, the returns associated with conventional mills do not warrant the investment because of the inevitable tying-up of capital for long periods. But now there is a solution that solves many of these problems. It is the Roncaglia OPR System.

As the world moves towards the 1990's, the Roncaglia OPR System meets the challenge of this decade by giving the flour milling industry a concept of production enjoyed by many since 1953 that at the same time meets the need for space-age technology.

Roncaglia mills can be part of an existing plant or they can be "turnkey" operations from cereal intake to final packing and bulk handling.

Roncaglia OPR mills can be housed with a minimum of fuss in any simple building of 5 metres height. They can be producing flour from wheat in a matter of months from first ordering the plant. Even mills

as large as 500 m.tons of wheat per 24 hours capacity average only 12 months from inception to full production.

This speedy completion of the project is entirely due to the unique Roncaglia OPR Milling System.

The first consideration is the elimination of the planifier which requires large buildings with conventional installations. This need has been overcome by the patented air-sifter, which uses air currents and a simple sieve to achieve the same purpose as a stack of sieves in the planifier. The air-sifter obviates the need for the multi-storey concept, thus making economic considerations viable.

The Roncaglia OPR mill of whatever capacity can be housed in any simple building of five metres clear height. It is the only mill that can be built up from a small initial unit, or can have a number of units running side by side, milling different cereals. It is the only plant that does not need considerable remodelling for changes in flour specifications.

No other mill-building company can guarantee its products for 10 years nor can anyone assure a break life of as long as six to eight years without refuting. So,

the unique Roncaglia milling system is not only physically an improvement over conventional systems, it has practical advantages as well. It reduces maintenance to minimum levels and offers economies in staffing.

The concept of large buildings inevitably means high energy and maintenance costs on top of the cost of the construction itself. Site selection and preparation can involve much expense and difficulty, especially if there are environmental complications.

The Roncaglia system eliminates many of these difficulties, not needing much more than a simple foundation for a portal framed structure that complies with regulations of planning authorities. In many instances, it saves up to 70% in capital costs.

Every Roncaglia system, whether large or small, includes erection and commissioning expenses, and training of staff to operate the mill effectively. To ensure confidence in the investment, Roncaglia has a comprehensive after-sales service to achieve the highest level of production at all times.

If you wish to know more about Roncaglia space-age technology in flour milling, send in the coupon

**RONCAGLIA OPR**  
 Milling Engineering Works,  
 P.O. Box 519, 41100 Modena, Italy  
 Phone: 39-59-218899 (Series)  
 218551 (Series)  
 241052  
 Telex: 213384 216089 510169 RONCAL I

Name \_\_\_\_\_  
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 Address \_\_\_\_\_  
 Telephone \_\_\_\_\_  
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This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to any person to subscribe for or purchase any shares.



## RBC INTERNATIONAL CURRENCIES FUND LIMITED

(A company incorporated with limited liability in the Cayman Islands, on 11th November 1982 under the provisions of The Companies Law Cap. 22 as amended.)

### SHARE CAPITAL

Authorised US\$	Issued US\$
500,000	18,731
in unclassified shares of US\$0.01 each, of which at 16th May, 1983, 18,731,078 were in issue credited as fully paid as Participating Redeemable Preference Shares.	
100	100
in Management Shares of US\$1.00 each issued for cash to Canada International Cayman Limited.	

Application has been made to the Council of The Stock Exchange for admission to the Official List of all the Participating Redeemable Preference Shares of the Company issued and available to be issued. Particulars of the Company are available in the Extra Statistical Service and copies of such particulars may be obtained during business hours on any week day (Public Holidays excepted) up to and including 15th June 1983 from:

The Royal Bank of Canada (Cayman Islands) Limited, PO Box 48, St. John's Avenue, St. Peter Port, Guernsey, C.I.  
 Or Royal Bank Limited, 1, London Wall, London EC2Y 3JX.  
 Kitecat & Aikson, The Stock Exchange, London EC2N 1HR.  
 25th May, 1983.



## INTL. COMPANIES &amp; FINANCE

بنك الخليج التجاري المحدود  
KHALIJ COMMERCIAL BANK LTDSTATEMENT OF CONDITION  
31 DECEMBER 1982

1981 UAE Dirhams	ASSETS	1982 UAE Dirhams	1982 US\$ Equivalent
9,088,298	Cash in hand	9,891,523	2,693,036
626,087,011	Due from banks	1,083,832,492	295,080,994
	Due from other financial institutions	29,384,000	8,000,000
1,862,605,952	Loans and advances	1,811,142,034	493,096,116
125,000	Trade investments	4,271,500	1,162,946
13,986,206	Short term receivables	20,558,261	5,597,131
22,582,511	Premises and equipment	19,360,874	5,271,134
23,028,966	Other assets	22,219,264	6,049,350
2,557,503,944	<b>TOTAL ASSETS</b>	3,000,659,948	816,950,707
	<b>CAPITAL FUND AND LIABILITIES</b>		
200,000,000	Capital - authorised	500,000,000	136,128,505
100,000,000	Capital - issued and paid up	100,000,000	27,225,701
2,262,704	Statutory reserve	4,930,018	1,342,232
49,000,000	General reserve	72,500,000	19,738,633
359,837	Retained earnings	510,328	138,940
151,622,041	<b>TOTAL CAPITAL FUND</b>	177,940,346	48,445,506
1,098,483,875	Due to banks	570,814,377	155,408,216
241,052,472	Demand deposits	347,431,562	94,590,678
983,141,664	Savings and term deposits	1,847,681,165	503,044,151
39,196,599	Accrued interest on deposits and other funds	28,311,745	7,708,071
44,007,293	Other liabilities	28,480,753	7,754,085
2,405,881,903	<b>TOTAL DEPOSITS AND OTHER FUNDS</b>	2,822,719,602	768,505,201
2,557,503,944	<b>CAPITAL FUND AND TOTAL LIABILITIES</b>	3,000,659,948	816,950,707
1,005,629,641	<b>CONTRA ACCOUNTS</b>	700,390,722	190,686,284

STATEMENT OF EARNINGS  
YEAR ENDED 31 DECEMBER 1982

1981 UAE Dirhams		1982 UAE Dirhams	1982 US\$ Equivalent
22,208,868	Profit for the year after charging all expenses	76,318,305	20,778,193
—	Loan loss provision	50,000,000	13,612,850
22,208,868	<b>PROFIT FOR THE YEAR</b>	26,318,305	7,165,343
413,173	Profit brought forward	359,837	97,968
22,622,041	<b>Profit before appropriations</b>	26,678,142	7,263,311
2,262,204	Appropriations:		
20,000,000	Transfer to statutory reserve	2,667,814	726,331
359,837	Transfer to general reserve	23,500,000	6,398,040
	Carried forward at end of year	510,328	138,940

US\$1 = UAE Dirhams 3.673

FADHEL SAIED AL-DARMAKI (CHAIRMAN)  
ABDULLA MASAOOD (VICE CHAIRMAN)  
SHAMIM NAQVI (MANAGING DIRECTOR AND CHIEF EXECUTIVE)Necessity mothers trading  
ideas at VW Mexico

BY WILLIAM CHISLETT IN MEXICO CITY

COFFEE AND BAUXITE trading may seem remote from motor manufacturing, but they have this in common for Volkswagen's ailing Mexican operations: they help provide the foreign currency it needs under Mexican foreign exchange controls to import components.

VW, the largest car producer in Mexico, has been squeezed by the heavy devaluation of the peso, which fell last year against the U.S. dollar by 62 per cent, on the basis of the free market, reaching a level of 150.

The shrinking Mexican car market, which declined 15.7 per cent in 1982 and is forecast to decline another 20 per cent this year, together with the extra cost in peso terms of paying for imported parts, have made VW become more export orientated.

Under a formula, introduced in 1977 to reduce the motor industry's drain on the balance of payments and to encourage greater local integration, manufacturers have to match each dollar of imports with a dollar of exports. Mexico is living from hand to mouth, largely because of the burden of its external debt of \$93bn, and reduced income from its oil exports.

The shortage of dollars was so critical last September, when full exchange controls were introduced under the former President Jose Lopez Portillo, and private banks nationalised, that VW postponed paying its imports bill for the last quarter of 1982 until February.

As a result, VW is not only exporting more finished cars and kits to earn dollars and compensate for the slump in sales in Mexico, but it is also branching out into other activities. This is despite its having, unlike many other companies in Mexico, no external debt of its own to service.

In recent months, VW has

opened up a new coffee market for Mexico worth \$40m in the six months to April. VW is acting as the intermediary between the Mexican Coffee Institute and European dealers who are selling the coffee to non-member countries of the International Coffee Organisation.

Similarly, VW is negotiating a deal to sell 10,000-12,000 Beetles—the most popular car in Mexico—in Jamaica. But, with Jamaica facing its own foreign exchange problems, the

MEXICO's motor industry, which is largely dominated by the subsidiaries of Volkswagen, Ford, Nissan, Chrysler and General Motors, suffered a 46 per cent drop in sales in the first quarter of 1983, when 78,823 cars and lorries were sold, compared to 146,216 in the same period of 1982.

The worst hit was General Motors, with sales down 53.2 per cent to 8,984. Chrysler's sales fell 48 per cent to 12,233 and those of Volkswagen, the leading car producer, 33 per cent to 26,031.

deal depends on VW finding a buyer for the Jamaican bauxite, paying in dollars.

VW in Mexico made a net loss last year of DM108m (\$42.8m), after a net profit in 1981 of DM84m. The VW group made a net consolidated loss of DM300m in 1982, the first deficit since 1974-75, and resulting largely from overseas operations.

Ironically, VW's chairman in Mexico, Hans Bartsch, believes that the company there could sell more of its Beetle, Caribe (or Golf under another name) and Atlantic (Jetta) cars in Mexico, despite the recession.

## The man behind the export drive

When Hans Bartsch, the stocky, silver-haired chairman of VW's Mexican operation, arrived in the country in 1964, the VW presence consisted of a small assembly plant at Xelostoc with 280 employees.

Today, Mr Bartsch, who is 63, presides over a large complex near the city of Puebla which employs about 11,000. The first Beetle to be imported into Mexico, in 1954, is parked in the marble corridor outside his office along with the latest model and the 20 millionth Beetle of all, produced at Puebla. He calls the Beetle "our bread and butter," over 1m Beetles have been sold in Mexico.

Born in Luebeck, West Germany, he was educated in Spain and England, and at the age of 31 became the managing

director of a ballbearing factory in Buenos Aires. Later he became Latin American delegate for VW.

In 1964 Mexico's car industry was in its infancy. The decision to move the VW operation from Xelostoc to Puebla was taken quickly after his arrival in the country. U.S. car manufacturers like Ford and General Motors, set up in Toluca, near Mexico City, which is served by rail from Xelostoc. But Mr Bartsch picked Puebla for VW's plant because he wanted to be on his own. "If you have too many industries in one place everybody ends up running around in circles and labour costs skyrocket."

Puebla is a small provincial city, 70 miles from Mexico City, and does not suffer the labour market fluctuations of the

But VW is having to divert sales away from its domestic market here.

Bartsch compares the Mexican car market to a pyramid which is reshaping itself.

The base of the pyramid, represented by the Beetle, is disappearing because even this car is now too expensive for its traditional, low income buyers. The top of the pyramid, represented by large cars like the Ford LTD is also disappearing. Mr Bartsch believes that VW will increase sales as people switch to smaller cars.

The price of a Beetle has shot from about 330,000 pesos in 1982 to 500,000 pesos now, in sympathy with the rate of inflation, and that of petrol from 10 to 24 pesos a litre in six months.

Sales of the Caribe in the first quarter of 1983 numbered 8,037 units compared with 5,731 in the corresponding 1982 period.

Beetle domestic sales, however, fell 1,110 to 10,584 units, as more were exported. "We are astonished by this situation. I did not expect it—but we cannot cope at the moment with the domestic demand, because we have to export," says Mr Bartsch.

In 1980, seeing the need to boost exports, VW opened the most modern engine plant in the VW group, with an investment of DM 800m. About 200 engines a day are exported to VW's U.S. operation at Westmoreland, Pennsylvania—along with sheet metal and chassis—and 300 more are made for domestic use. This is well below the plant's capacity of 1,600 engines a day.

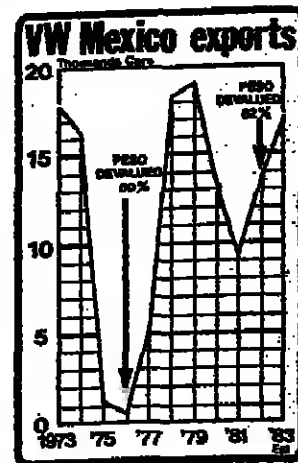
VW's U.S. operation has fallen on hard times and there is little immediate prospect of a recovery in its U.S. market.

The Mexican Foreign Trade Bank agreed to finance 50 per cent of the shipments to Mexico over a 180-day period, rather than the standard 90 days.

The Mexican VW is also seeking to expand its present arrangement with VW Brazil, under which the two companies barter components. This is reflected in the largest container harbour in Mexico being at the VW plant.

VW hopes to be included in the barter deal between the Mexican and Brazilian Governments which has discussed last month when General Joao Baptista Figueiredo visited Mexico.

At the same time, VW has cut its overheads by reducing its workforce from 15,000 last September to about 11,000. But Mr Bartsch has made a point of not cutting back the company's training programme, which he regards as an investment.



where VW sales have dropped by almost one third. Most of this year's capital investment of DM 64m, down from DM 236m in 1982, is for the engine plant at Puebla.

Mr Bartsch lived through the 1976 Mexican financial crisis when the peso was devalued by 60 per cent. The 1982 situation was a repetition of history—hurt more dramatic.

The 1976 crisis coincided, fortunately for VW in Mexico, with the discontinuation of Beetle production in West Germany. "We jumped into that hole and exported more than 5,000 Beetles to Europe." By Christmas last year, Mr Bartsch had detected a comeback for the Beetle in Europe.

Exports this year, he says, will be about 20,000, double the amount in 1982. "It is our salvation."

New markets have also been sought since last year to compensate for the poor performance of its U.S. market. In April, a \$10m export deal was struck with Nigeria, which will receive 1,000 finished Beetles and 80,000 Caribe and Atlantic kits. They will be assembled at VW's plant in Nigeria, which is majority government-owned.

VW Mexico faced competition from its plant sister operation in Brazil and from other car producers. Its policy of never having obsolete models paid off. The Nigerian VW plant had switched, before the export deal, from VW Brazil to VW Mexico for supplies of components.

The Mexican Foreign Trade Bank agreed to finance 50 per cent of the shipments to Mexico over a 180-day period, rather than the standard 90 days.

The Mexican VW is also seeking to expand its present arrangement with VW Brazil, under which the two companies barter components. This is reflected in the largest container harbour in Mexico being at the VW plant.

VW hopes to be included in the barter deal between the Mexican and Brazilian Governments which has discussed last month when General Joao Baptista Figueiredo visited Mexico.

IDB Bankholding  
Corporation LimitedCondensed Consolidated Statement of condition  
as at 31st December, 1982

Assets	US Dollars* (in thousands)
Cash and due from Banks	5,706,482
Government and other securities	894,401
Deposits with and loans to the Israel Government	2,227,712
Loans, Bills discounted	2,332,861
Other accounts	75,114
Premises and other property	42,067
Customers' liabilities	423,593
<b>Total Assets:</b>	<b>11,702,230</b>
Liabilities	
Deposits	8,461,926
Government, Banks and other deposits for granting of loans	672,108
Debentures issued by Subsidiaries	1,483,220
Other accounts	135,253
Liabilities on account of customers	423,593
<b>Total Liabilities:</b>	<b>11,176,100</b>
Capital Accounts	
Capital Stock, Reserves and Surplus	284,972
Minority interest and Convertible debentures and warrants issued by Subsidiaries	118,864
Notes and non-convertible capital notes**	122,294
<b>Total Capital Accounts:</b>	<b>526,130</b>
<b>Total Liabilities and Capital Accounts:</b>	<b>11,702,230</b>
Net Income	
for the year ended 31st December, 1982	126,447

\*The condensed statements have been arithmetically translated from Israeli Shekels into US dollars at the exchange rate prevailing on December 31, 1982: 1533.65 = US\$1.00.  
\*\*Including Unsubordinated Notes (US\$120 million).

Main Banking Subsidiary:

Israel Discount Bank Limited  
Head Office: 27/31 Yehuda Halevi Street,  
Tel-Aviv, IsraelU.K. Representative Office:  
34 Grosvenor Square,  
London W1  
Tel: 01-629 9731

When you're doing business with Turkey, one bank will make you feel this close.

When you're trading with an increasingly important market, you need the finest bank to look after your interests on the spot.

And when the market is Turkey, that means Interbank: Turkey's leading wholesale bank.

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Some 1982 examples: Interbank financed 20% of Turkey's oil imports from North Africa.

We recently handled the two largest L/Cs covering transit exports from the UK and West Germany through Turkey to the Middle East.

And we are one of two Turkish banks participating in the largest guarantee facility syndicate for Turkish contractors in Saudi Arabia.

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Our outstanding financial results are a reflection of our high-volume transactions and low overheads.

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When you're doing business with Turkey, Interbank is your natural and best possible banking partner.

Some key Interbank figures as of 31st Dec. 1982 (unaudited):

Total Deposits:	TL 43,713,443,000
Total Assets:	TL 65,959,007,000
Shareholders' Equity:	TL 3,039,674,000

Share Capital increased to TL 4,000,000,000 (TL 2,242,000,000 paid up at March 31 1983)

**INTERBANK**  
THE TURKISH BANK FOR  
INTERNATIONAL TRADE

FORM 158 INFORMATION ON INTERBANK AND A COPY OF OUR ANNUAL REPORT PLEASE CONTACT: DIRECTOR GENERAL BANK FOR INDUSTRY AND COMMERCE, 101 USURPASI BULVARI VE KAT: BASKA KAD 69 / ISTANBUL, TURKEY. TELEPHONE 45 02 53 - TELEFAX 23 76 08 07



North American  
Companies

These eleven Annual Reports are designed to keep you informed on major North American companies.

# Investors Update

2



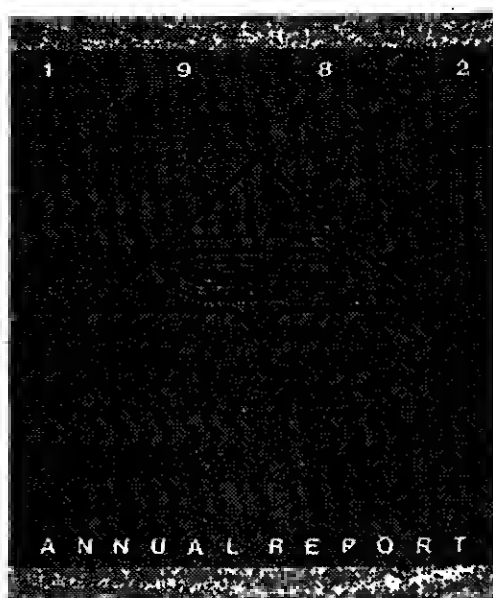
## EMERY AIRFREIGHT

Emery Air Freight Corporation is an international air cargo system operating from 177 offices in 49 countries. It delivers overnight any size, any weight, any value shipment to 20,000 North American communities, and it provides scheduled 24- to 72-hour, door-to-door service between North America and Europe.



## First Interstate Bancorp

With assets of \$40.9 billion, the company is the 8th largest U.S. banking organization. It ranks 6th among major U.S. bank holding companies in return on assets and 7th in return on equity. At \$2.11 1/2 a share paid in 1982, dividends were up 6.3% over 1981, the 6th increase in just over 5 years, during which time the dividend rate has grown 114%. The company's First Interstate Banks operate 936 offices in 11 western states. Alaska and Hawaii will become vital extensions of this territory in 1983 via franchising of the First Interstate name and banking products.



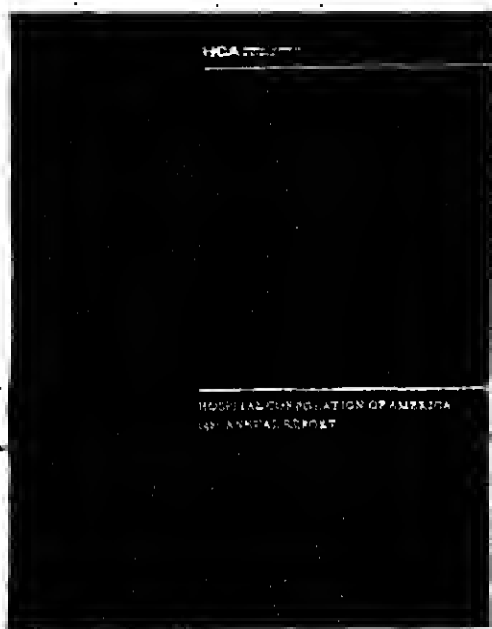
## Georgia-Pacific Corporation

Georgia-Pacific net sales in 1982 were \$5.4 billion. To off-set the pressures of a recessionary year and to prepare for solid advancement in the coming years, G-P management moved ahead with some bold tactical decisions. Operating costs were cut, facilities consolidated and plant modernization continued in plants and mills in all major divisions. G-P made steady progress into new markets and strengthened their competitive position in the marketplace. More than ever, the years ahead show the promise of exciting growth and significant profit potential.



## Frank B. Hall & Co. Inc.

Frank B. Hall is a leading international insurance services firm with revenues of \$364,871,000 and net income of \$24,043,000 (\$2.07 per share) in 1982. Revenues have more than doubled during the last 6 years. Since 1975 dividends have increased at a compound annual rate of 19%. Currently the Company pays \$1.70 annual dividend. NYSE symbol FBH. The editorial section of the Hall Report contains a highly educational overview of the worldwide insurance marketplace.



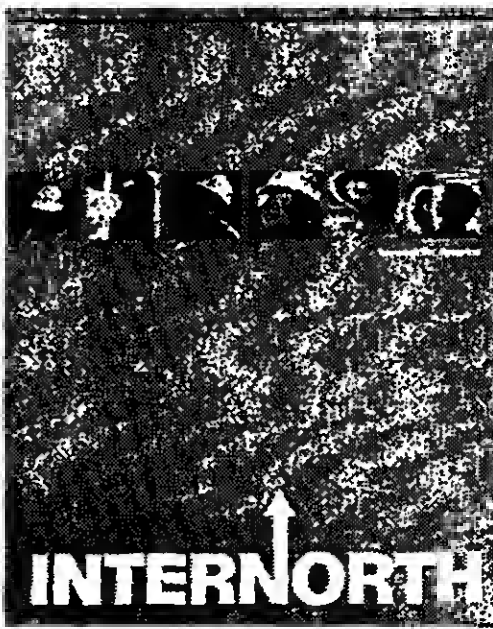
## Hospital Corporation of America

HCA is an international health care company committed to the delivery of quality patient care at a reasonable cost. Founded in 1968 with the acquisition of one hospital, HCA and its affiliates now own or manage hospitals or other medical facilities in more than 350 communities worldwide. HCA's compound rate of growth for the past five years is 42% in revenues and 39% in net income. The Company has never experienced a year or a quarter in which earnings did not increase substantially over the prior period. Revenues in 1982 totalled \$3.5 billion while net income increased 55%.



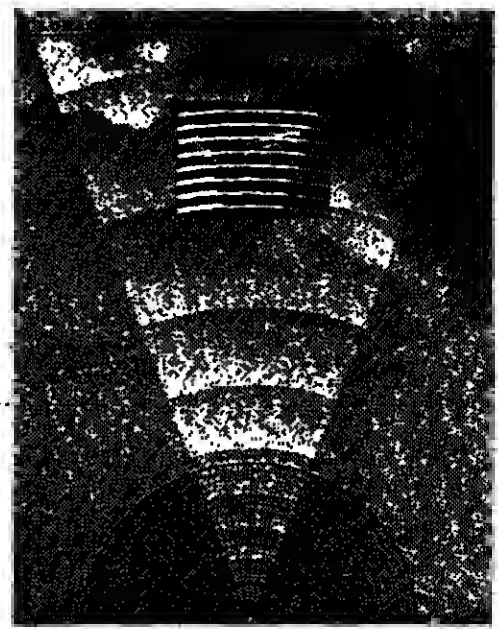
## Idaho Power Company

With one of the heaviest snowpacks in history covering Idaho's mountains in 1982, Idaho Power, a predominantly hydroelectric utility, reported record net income, record earnings per share of common stock, and record return on common equity. At year end, pretax interest coverage was 3.47 times, short-term debt had been eliminated, long-term debt made up less than 50% of the company's capitalization, and construction needs were reduced dramatically.



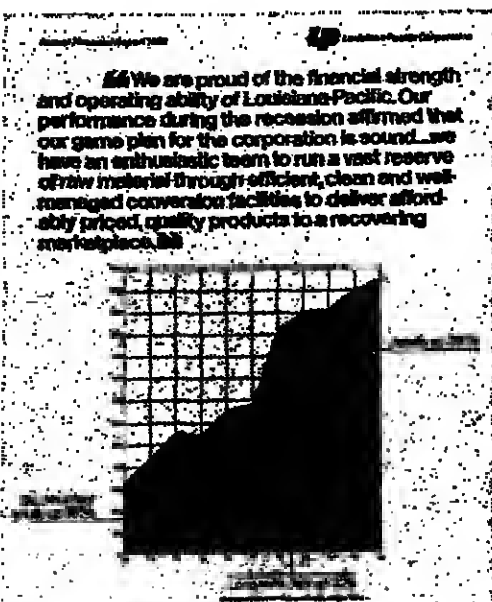
## InterNorth, Inc.

InterNorth is a diversified, energy-based corporation involved in natural gas, liquid fuels, petrochemicals, and exploration and production. The 1982 Annual Report shows earnings of \$3.01 per share, net income of \$135,066,000 and operating revenues of \$4,158,986,000. International headquarters: Omaha, Nebraska.



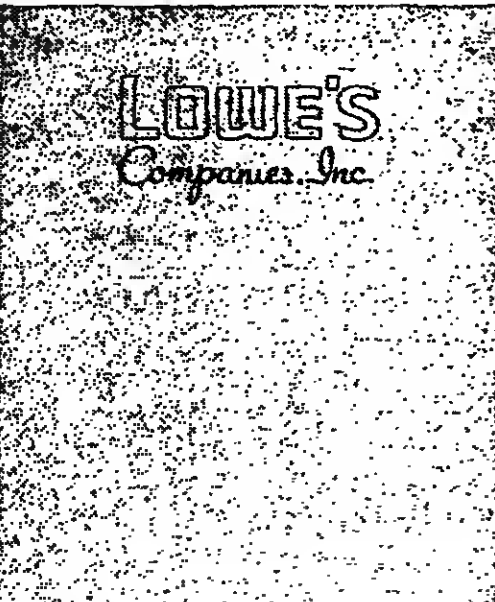
## Loral Corporation

Electronic warfare is rapidly becoming an integral part of the defense systems of all western countries. Loral Corporation is a leading supplier of electronic warfare systems to the United States and its allies, and has recently expanded into the related areas of microwave integrated circuits, instrumentation, information and graphic display systems, telemetry, space and military communications. The company has achieved record sales and earnings in each of the past nine years. Its backlog of orders exceeds \$365 million, and the continuation of its increasing performance is virtually assured by its large and diverse portfolio of major, long-term EW production programs.



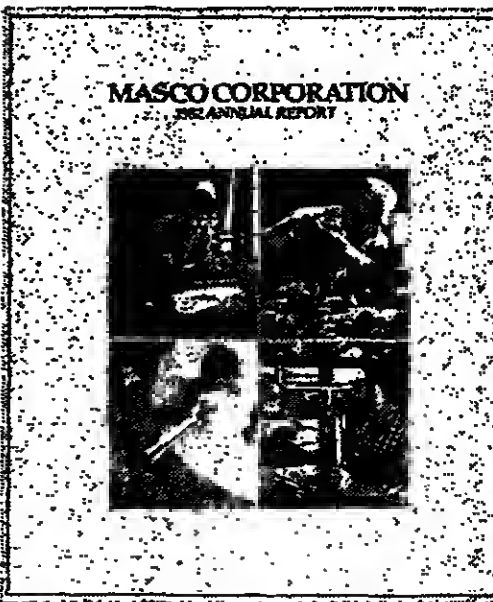
## Louisiana-Pacific Corporation

Louisiana-Pacific's strong balance sheet, upgraded manufacturing capabilities and new product emphasis put it in an excellent position to capitalize on the recovery. The company is a major producer of quality building products, including Waterwood—rapidly replacing plywood as the product of choice for do-it-yourselfers and builders. L-P's chairman, Harry A. Merlo, was chosen 1982's top CEO in the forest products industry in a survey of security analysts conducted by the Wall St. Transcript.



## Lowe's Companies, Inc.

Lowe's Companies, Inc. is the world's largest retailer of building materials for new home construction and for the Do-It-Yourself business. Operating in America's Sun Belt, Lowe's is strategically positioned to capitalize on the future. But our past hasn't been shabby. Last year The Economist rated us the 12th hottest stock in the world in 1982. Get our 1982 report and learn about how we make things sizzle. P.S.: Our shares are traded on the New York and Pacific Exchanges and, of course, on The Exchange (London), where you can buy LOW.



## MASCO CORPORATION

Masco reported its 26th consecutive year of earnings growth. Net income in 1982 was \$92.2 million or \$1.78 per share, representing increases from the previous year of 4 percent and 3 percent, respectively. Masco, with leadership market positions, manufactures faucets and other building products; energy-related and other specialty products; and cold extruded and other industrial products. Send for our 1982 annual report to learn why we believe Masco's sales, from internal growth alone, will more than double over the next five years.

Please send me the following Annual Reports:

- ☐ 12 EMERY AIRFREIGHT
- ☐ 13 First Interstate Bancorp
- ☐ 14 Georgia-Pacific
- ☐ 15 Frank B. Hall & Co. Inc.
- ☐ 16 Hospital Corporation of America
- ☐ 17 Idaho Power Company
- ☐ 18 InterNorth, Inc.
- ☐ 19 Loral Corporation
- ☐ 20 Louisiana-Pacific Corporation
- ☐ 21 Lowe's Companies, Inc.
- ☐ 22 Masco Corporation

Please send me also Annual Reports from May 24th & May 26th issues.

- ☐ 01 AMCA International
- ☐ 02 American International Group, Inc.
- ☐ 03 American Medical International
- ☐ 04 AMETEK, Inc.
- ☐ 05 AMP Incorporated
- ☐ 06 AVCO Corporation
- ☐ 07 Canada Cement Lafarge Ltd.
- ☐ 08 Cole National Corporation
- ☐ 09 CPT Corporation
- ☐ 10 CSX Corporation
- ☐ 11 EDO Incorporated
- ☐ 12 Nabisco Brands, Inc.
- ☐ 13 Niagara Share Corporation
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- ☐ 20 Teleflex Incorporated
- ☐ 21 TransAlta Utilities Corporation
- ☐ 22 United Energy Resources, Inc.

Name \_\_\_\_\_  
Position \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_

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Part of a 3 Page series, appearing on May 24, May 25 and May 26



## INTERNATIONAL COMPANIES and FINANCE

Philippines  
Pepsi unit  
taken over

By Emilia Tagaza in Manila

PEPSICO of the U.S. is to fully take over its Philippine subsidiary, which was founded last year to have been involved in accounting irregularities. The takeover will involve the acquisition of all the assets and liabilities of the local unit which are in the hands of the local partners.

Apart from taking over the operations in the Philippines, PepsiCo will also infuse US\$20m in fresh funds (in addition to \$67m injected earlier this year) to cover the capital deficiency that resulted from the accounting anomalies committed by the former managers.

Sycep Gorres Velayo (SGV), the local subsidiary's external auditor, said in his report to the Philippine Securities and Exchange Commission that there was "an overstatement of income for the years 1979, 1980 and 1981."

The over-stated earnings amounted to 263.4m pesos (\$27m) for the three-year period, but when proper adjustments were made on the accounts, the 1982 financial performance was found to have actually resulted in a deficit of 1.2bn pesos.

Record sales and profits  
from Mitsubishi Electric

BY YOKO SHIBATA IN TOKYO

MITSUBISHI Electric achieved record sales and profits in the year to March, reflecting strong growth in sales of semi-conductors and office computers.

Unconsolidated pre-tax profits rose by 5.6 per cent to a record ¥50.39bn (\$214m) and net profits by 13 per cent to ¥25.08bn, on sales of ¥1,392bn compared with ¥1,320bn. Profits per share advanced to ¥15.83, from ¥14.14 and the dividend is unchanged at ¥6.

Sales of heavy electrical equipment were affected by weak demand from domestic utility companies and fell by 3 per cent in the year to account for 26.3 per cent of the total. Sales of consumer electric products were affected by the cool summer and rose by only 2.3 per cent, but sales of electronic equipment rose by 16.7 per cent to account for 33 per cent, thanks to advances in sales of semi-conductors, up by 20.5 per cent, and computers, up by 29 per cent. Exports gained by 12.7 per cent to account for 22 per cent of the total.

The growth in earnings to record levels was attributed to the effects of increased sales and to an improvement in export profitability caused by the yen's depreciation.

Sales of heavy electrical equipment are expected to increase by 13 per cent in the current year, helped by the completion of large plants overseas. Semi-conductor sales are expected to grow by 28 per cent, thanks to increased production of 64K dynamic random access memories (RAMs) to 5m chips per month from the current level of 2.5m.

The company expects record sales of ¥1,540bn, up 11 per cent, pre-tax profits of ¥53bn, up 5 per cent, and net profits of ¥27bn, up 8 per cent.

## Fuji Electric earnings fall

TOKYO — Fuji Electric has reported parent company net profits for the year to March 31 down 4.3 per cent to ¥4.5bn (\$19.5m) from ¥4.7bn a year earlier.

Sales rose 3.6 per cent to ¥342bn from ¥330bn. Earnings per share fell to ¥9.70 from ¥10.15.

The company, owned 9.4 per cent by Siemens of West Germany, said its net was hurt by accounting changes following a change in Japan's commercial code. Under the previous accounting standards,

the net would have been ¥46m higher than last year.

Sales of heavy electric machinery fell 1 per cent to ¥156.8bn. Sales of multi-purpose electric machinery rose 2 per cent to ¥89bn. Sales of measuring instruments rose 10 per cent to ¥56.20bn, while sales of vending machines and special appliances rose 20 per cent to ¥40bn.

Export rose 13 per cent to ¥22.4bn. Orders outstanding at the end of the fiscal year fell 3 per cent to ¥244bn. AP-DJ

CUB in  
A\$42.75m  
rights issue

By Michael Thompson-Noel in Sydney

AUSTRALIA'S Carlton and United Breweries is seeking A\$42.75m (US\$37.6m) via a rights issue aimed at improving group liquidity and bolstering continued development.

The group is issuing 19m ordinary A\$1.25 shares at a premium of A\$1.25, making A\$2.25, compared with yesterday's closing price of A\$2.55.

In the half year to last December 31, its net profit improved slightly to A\$24.6m, against A\$23.4m previously, despite a sharp increase in interest charges to A\$18.3m.

Crusader Oil said it will spend US\$19m to buy an 18 per cent stake in its U.S. shareholder, Triton Energy, after raising A\$11.1m through a placement of 1.97m shares to institutions at A\$5.60 each, reports Renter from Brisbane.

Crusader Oil, a subsidiary of Crusader Resources, said that since Triton did not participate in the placement, its shareholding would be reduced to about 47 per cent from 50.09 per cent.

Crusader said it is arranging further term financing of about A\$15m.



## Republic of Iceland

Placing of

£15,000,000 14½ per cent. Stock 2016

Issue price £101¼ per cent.

## Hambros Bank Limited

has agreed to subscribe or procure subscribers for the Stock

Application has been made to the Council of The Stock Exchange in London for the whole of the above Stock to be admitted to the Official List. In accordance with the requirements of the Council of the Stock Exchange in London £1,500,000 of the Stock is available to the market on the date of publication of this advertisement. The Stock will be payable as to £25 per cent, on application and £76¼ per cent, on 30th June, 1983. Interest is payable on 31st January and 31st July in each year. Full particulars of the Stock will be available from Exel Statistical Services Limited and copies may be obtained during normal business hours on any weekday (Saturdays and public holidays excepted) up to and including 10th June, 1983 from the Brokers to the issue:

Rowe & Pitman,  
City Gate House,  
39-45 Finsbury Square,  
London EC2A 1JA

W. Greenwell & Co.,  
Rowe & Pitman,  
Broad Street,  
London EC4M 9EL

25th May, 1983

Toray Industries suffers  
21% pre-tax downturn

BY CHARLES SMITH, FAR EAST EDITOR, IN TOKYO

TORAY INDUSTRIES, Japan's largest synthetic fibre maker, suffered a 21 per cent fall in non-consolidated pre-tax profits in the 12 months ending March. The downturn was due to sharply falling sales of the company's mainstream synthetic fibres (including nylon and polyester) in the home market and overseas. Strong sales by the company's chemical and plastics divisions helped to cushion the fall.

Pre-tax profits amounted to ¥17.67bn (\$74.9m) against ¥22.37bn on sales up by 1.6 per cent to ¥565bn. Net profits rose 30.5 per cent to ¥14bn because changes in Japan's commercial code enabled the company to liquidate reserves for depreciation and for losses on overseas operations.

Textile sales fell by 2.8 per cent to account for 68.7 per cent of the total with an 11 per cent rise in synthetic suede sales offset by falls in sales of all the companies staple synthetic fibres. The sales falls were especially sharp in overseas markets with nylon exports down, for example, by 29.7 per cent.

However the plastics division fared well, increasing sales by 13.8 per cent and its share in

overall turnover from 19.6 to 22.0 per cent. Polyester film (used for video tape cassettes) performed particularly well, increasing sales by 15.5 per cent. Toray's two other non-textile divisions also produced good sales results. Sales of chemical products were up 14.5 per cent to account for 5.8 per cent of the total and the new products division, which includes biochemical products and carbon fibres, recorded a 4.1 per cent sales increase to account for 3.7 per cent.

For the current year Toray forecasts sales of ¥590bn and operating profits of ¥20bn. Kanebo, the Japanese fibre manufacturer which has diversified strongly into food and cosmetics, reported sales of ¥138.7bn for 1982, down 0.8 per cent. Pre-tax profits, however, recovered strongly and at ¥3.48bn were 53 per cent up on 1981.

Kanebo attributes the recovery to savings on energy and material costs reflecting the introduction of joint purchasing with other manufacturers. The company also claims to have successfully increased added value in its synthetic fibre division. Kanebo forecasts sales of ¥170bn and pre-tax profits of ¥5.5bn for the current year.

Poor demand by machine  
tool makers hits Fanuc

BY OUR TOKYO STAFF

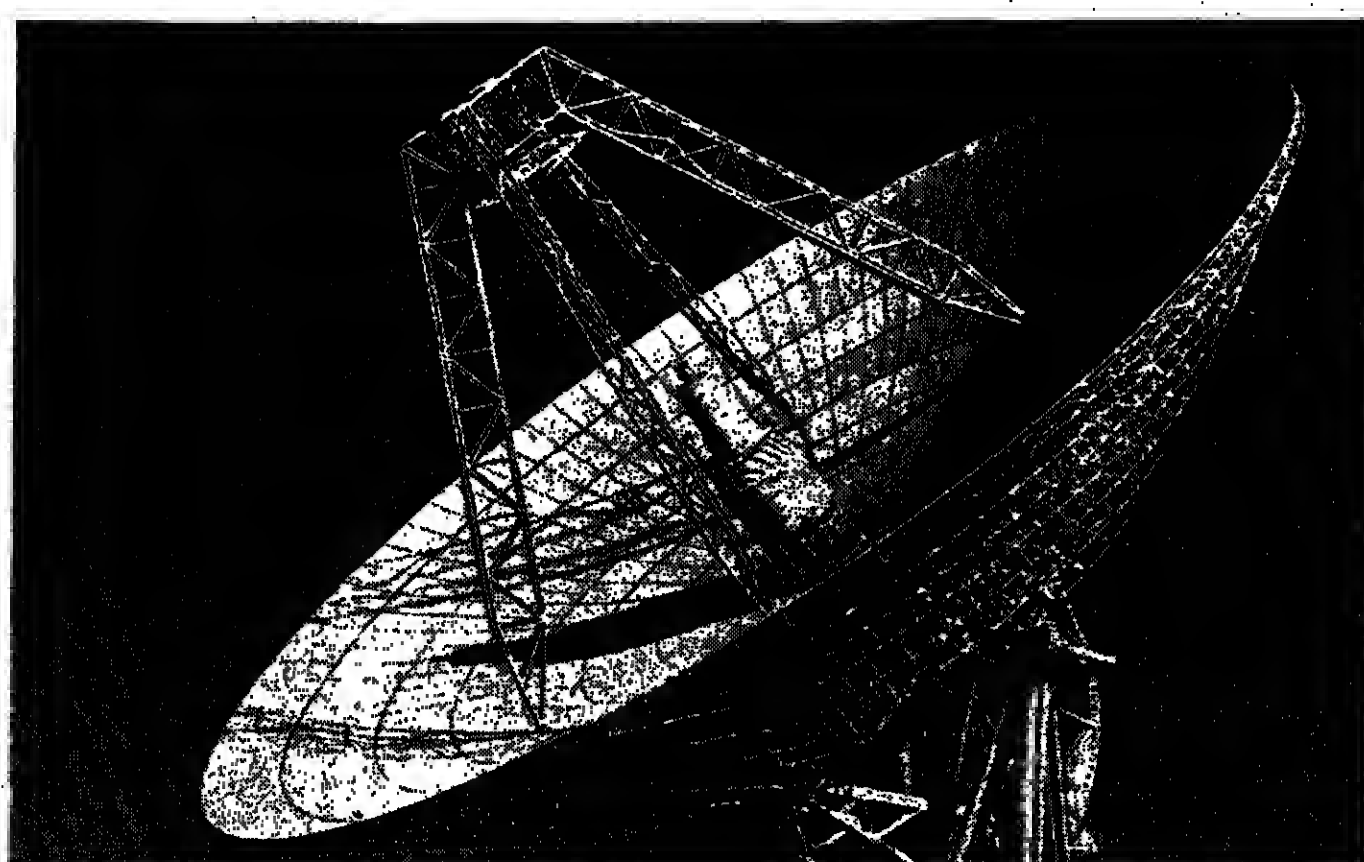
FANUC, Japan's leading manufacturer of numerical control (NC) equipment and industrial robots, suffered a setback in unconsolidated sales and profits in the year to March, its first downturn in eight years. The fall was attributed to sluggish demand for numerical control systems from the recession-hit machine tool manufacturers.

Pre-tax profits were 7.4 per cent lower at ¥28.740bn (\$126m) and net profits 0.4 per cent lower at ¥15.63bn, on sales of ¥282.7bn, down by 10.4 per cent. Profits per share for the year were ¥240.52, compared with ¥260.91 and the dividend is held at ¥13 per share.

Sales of NC systems for machine tools dropped by 13.7 per cent to account for 83.7 per cent of the total. Sales of robots rose by 11.5 per cent. Exports fell by 28.3 per cent to account for 32.8 per cent of the total including indirect exports (NC systems incorporated in machine tools and exported by Japanese machine tool makers) down by 53.4 per cent to account for 12.6 per cent.

With a full contribution from the highly automated new Fuji factory, in which robots make robots, and the effects of rationalisation, the company's cost-to-sales ratio improved by 1.9 percentage points to 82.4 per cent and its net financial balances rose to ¥2.13bn from ¥569m.

The company expects a recovery in NC system sales to the U.S. this year and the start of spot-welding and paint-spraying robots in the newly established joint venture with General Motors of the U.S. is expected to boost robot sales. Full year sales are expected to reach ¥325bn, up by 12 per cent, pre-tax profits of a record ¥32.4bn are forecast, up by 6.9 per cent as net profits of ¥16bn up by 2.4 per cent.



## IN TOUCH

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## Bank of Communications

(Taipei, Taiwan, Republic of China)

U.S.\$40,000,000

Floating Rate Notes due 1993

(Redeemable at Noteholder's option in 1990)

In accordance with the provisions of the above Notes, notice is hereby given that for the six months from 26th May, 1983 to 26th November, 1983 the Notes will carry an interest rate of 9¼% per annum with a Coupon Amount of U.S.\$40,000,000.

The interest payable on each U.S.\$40,000,000 and U.S.\$20,000,000 Note on the relevant interest payment date, 26th November, 1983, against Coupon No. 1 will be U.S.\$500,000 and U.S.\$250,000 respectively.

Agents Bank:

IRELAND  
U.S.\$75,000,000  
Floating Rate Notes due  
May, 1989/94

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the next Interest Period has been fixed at 9¼ per cent per annum. The Coupon Amounts will be U.S.\$250.26 for the U.S.\$50,000 denomination and U.S.\$125.13 for the U.S.\$25,000 denomination and will be payable on 28th November, 1983 against surrender of Coupon No. 3. Manufacturers Hanover Limited Agent Bank

Kingdom of Sweden  
U.S.\$10,000,000 Floating Rate  
Notes Due November 1988

For the six months May 23rd 1983 to November 23rd 1983 the Notes will carry an interest rate of 9¼% per annum with a Coupon Amount of U.S.\$4,000,000.

Bankers Trust Company,  
London  
Focal Agent



***U.K.***

## HOLIDAY ACCOMMODATION



## UK COMPANY NEWS

## RHM up £4.9m at midway but bakery losses continue

AS FORESHADOWED in January at the annual meeting, half-year results of Rank Hovis McDougall, the food manufacturing group, show an improvement over 1981-82. However, the effects of the continuing severe competition in the bread baking industry are still holding down profits—the company's bread brands include Mothers Pride and Hovis.

Pre-tax profits for the six months to March 5 1983 increased from £21.04m to £25.93m, on a 59m rise in external sales to £342m. Mr P. W. J. Reynolds, the chairman, says it is too early to make a firm forecast, but the board is confident that results for the full year will be better than last year, when taxable profits came to £34.07m and sales reached £1.6bn.

Mr Reynolds says that although the bread discount war continues, the investments being made by the group are ahead of plan and the benefits are expected to start coming through in 1984.

He is therefore optimistic for the future and confident of the group's long-term prospects. While stated half-year earnings per 25p share rose from 5.5p to 6.5p, the net interest dividend is maintained at 1.52p—last year's total payment was 3.55p.

The chairman reports that in the first six months profits from the group's flour milling, grocery and packaged cake businesses increased significantly

and there was an encouraging improvement from the agricultural division.

The substantial losses of British Bakeries continue and the overseas division, while achieving creditable performance, was below the high levels of last year as a result primarily of severe competition in the U.S.

At the trading level, group profits advanced from £27.49m to £44.48m. Rationalisation costs took £1.32m (£96,000) and depreciation and interest a further £11.49m (£11.35m) and £7.04m (£6.29m) respectively. Investment income tumbled from £1.61m to £1.09m and associates' contributions fell by £1.4m to £1.13m.

The tax charge was up from £5.7m to £6.8m and extraordinary debits jumped from £1.65m to £5.43m. After minorities and preference dividends, profits attributable to ordinary holders were little changed at £13.62m, against £13.66m.

The chairman comments that the group is making considerable progress in most sectors of the business through its investment programme and marketing initiatives. This progress is being achieved against a background of static demand and strong competition.

In the UK, previously announced plans to restore the bread making business to profitability are being energetically implemented. A further four loss-making bakeries were closed

during the half-year and their production transferred to more efficient units.

Work on replacing the group's Glasgow bakery is at an advanced stage and new plant is being installed in four other bakeries—Leicester, Nottingham, Newcastle and London.

The group's flour-milling business continued to benefit from its long-term development programme, which has now reached Phase 4 of its modernisation investment.

Mr Kipling, the packaged cake business had a good first half and marketing trials of its products in France.

The packaged grocery product business had a good first half and is test-marketing a number of new products in advance of national launch plans for the autumn. The processed cheese company is increasing its production capacity to keep pace with growing demand.

In the group's agricultural business a combination of new management, improved products and further investment is beginning to show through in better results.

Ranko (Ireland) in which RHM is the largest shareholder, became unprofitable because of competition from imported flour and closed its two remaining mills in February 1983 to prevent any further losses. The board of Ranko (Ireland) is examining its financial position and will then decide what future there is.

See Lex



Mr Nigel Brookes, chairman of Trafalgar House, at a Press conference yesterday to launch the company's £200m takeover bid for the P & O Group

## Parkland 38% ahead

PRE-TAX profits of Parkland Textile (Holdings) increased by over 38 per cent to £730,000 in the year to March 4 1983, compared with £528,000 in the previous year.

Earnings per share rose to 8.4p (3.5p) pre-extraordinary items but the dividend is held at 3.7p per 25p share by a 2.1p.

Turnover of the group, a worsted comb, spinner and manufacturer, improved from £34.24m to £36.56m. The trading

## ICL recovers strongly to £12.5m at six months

THE RECOVERY experienced by ICL in the second half of 1981-82 continued through the first six months of the current year and enabled the group to return to profits for the period of £12.5m pre-tax. This compares with an interim deficit of £13.5m last year.

However, in line with the priority of rebuilding the group's reserves no interim dividend will be paid.

The directors, headed by Sir Christopher Laidlaw, the chairman, say they will review the dividend policy in the light of the results achieved for the full year—for 1981-82 a nominal 0.1p was paid when pre-tax profits totalled £20.7m.

They reveal in their interim statement that outside the UK the group made good progress in returning to profitability. This will be further helped by its recent organisational changes, they add.

With a financial position which has been greatly improved by the January rights issue, the directors are confident that the results for the full year will be creditable.

It is pointed out that ICL has made some progress in achieving a better balance between the two half years. However, its ability to approach last year's second-half profit before tax of £37m will depend on the economic climate, and on the effect of currency movements.

Group turnover for the first six months, covering the period

to end-March 1983, rose by £56.1m to £401.3m and at the trading level there was a surplus of £20.7m compared with a deficit of £13.5m after depreciation of £30.7m (£22.4m)—the group is engaged in the manufacture and development of computer systems.

Pre-tax figures were struck after deducting £10.2m (£12.9m) for interest charges.

Tax took £2.6m (£3.7m) and after minorities of £0.4m (£0.2m) profits at the attributable level came through at £10m (£17m) lessways to earnings per share of £2.08p (£3.75p loss restated).

The group's networked product line is developing "satisfactorily." Its most important contract for the computerisation of the leading-edge PAYE network is progressing well and the Inland Revenue has expressed itself "well satisfied with the performance of the mainframe system."

ICL's important collaboration with Fujitsu on mainframe chip technology, an integral part of its hardware growth plan, is 18 months after its inception, the directors say.

Distributed systems now account for nearly a third of the group's deliveries, and despatches of these systems in the first half were over 30 per cent higher than in the same period last year.

There was a significant reduction in level of group borrowings, primarily taken on the launch of last January's rights issue.

At March 31 1983, total worldwide borrowings amounted to £33m after deducting cash balances.

Excluding the rights issue proceeds, the level of borrowings was reduced by £17m in last six months. This performance was mainly attributable to continuing emphasis being placed on control of working capital. Despite increased turnover, working capital was at virtually the same level as at September 30 1982.

In April this year the group redeemed the first £20m of its preference shares which were issued in September 1981 as the first step in its financial restructuring.

If borrowings at March 31 1983 were adjusted for that redemption and for the preference dividend, the total group borrowing net of cash balances would have been £26m.

After this adjustment, group gearing (total net borrowings as a proportion of total funds invested in the business) would have been 23 per cent at end of March 1983 compared with 41 per cent in September 1982.

See Lex

Edmond rights

The rights issue launched a month ago by Edmond & Helms (formerly Allied Residential) has met with a poor response from shareholders. Of the 10m shares offered, only 4,163,671 were taken up. The balance was taken up by the underwriters.

## SAINSBURY'S



Sir John Sainsbury greeting the first customer at the opening last month of the new Crystal Palace store—the biggest Sainsbury's yet.

"In the ten years since we became a public company, we have invested £600m, improved productivity by 44% and created 24,000 new jobs.

Profits have grown from £14m to £107m\* and earnings per share have shown a compound real growth of 8.8% per annum, one of the very highest among large companies."

Sir John Sainsbury

## RESULTS 1982-83

	1983 52 weeks to 26th March	1982 52 weeks to 26th Feb.	1981 52 weeks to 27th Feb.	% increase, 52 weeks comparison
Sales	2,493.3	2,293.1	1,950.5	17.6%
Retail Profit	110.2	101.5	86.6	17.2%
Retail Margin	4.44%	4.43%	4.44%	
Associates	5.8	5.4	2.5	114.9%
Profit before Tax and Profit Sharing	116.0	106.9*	89.1	20.0%
Profit Sharing	7.2	6.6	5.7	16.8%
Tax	29.8	27.4	15.4	77.9%
Earnings per Share— fully taxed	15.35p	14.14p	11.87p	19.1%
Dividend —net for year	5.85p	5.85p	4.87p	20.0%

□ We shall distribute £7.2 million this year in shares or cash to 26,000 staff who qualify for our profit sharing scheme. Already, through the various Company schemes, nearly 10,000 employees, more than one-third of our staff with two years' service, have become shareholders.

□ During the year staff numbers increased by 3,300, and further gains in productivity were recorded. We recruited 115 new graduates and 236 A-level school-leavers into our trainee management programme.

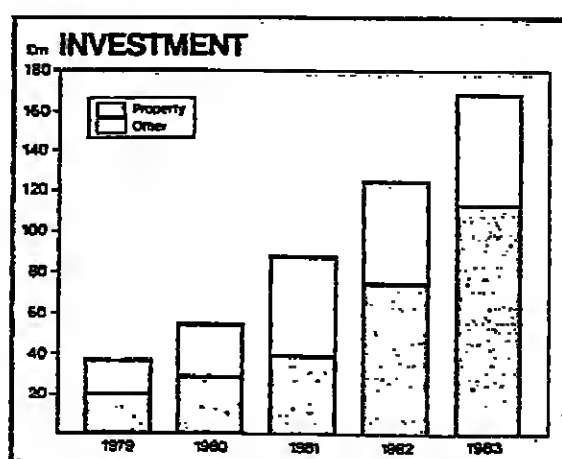
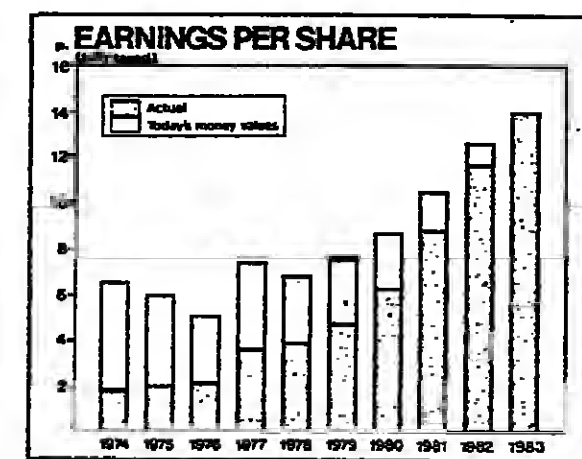
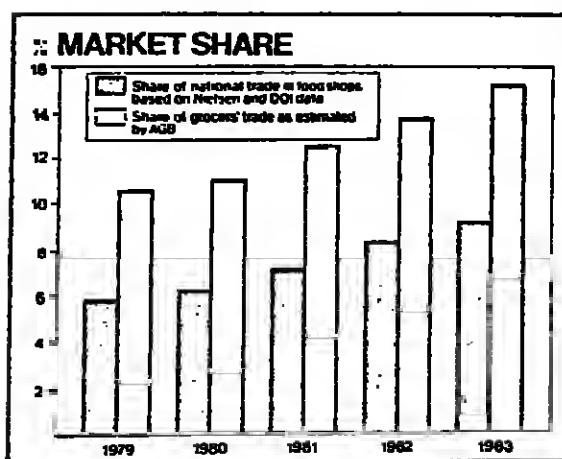
□ In 1982/83 we invested £170 million, of which £113 million was in property, reflecting the predominance in our opening programme of properties developed and owned by ourselves. The Company has a freehold or long-leasehold interest in fifteen of the seventeen supermarkets opened in the year.

□ The sales increase of 17.6% represents a volume gain of approximately 10%. We now serve over five and a half million customers per week and their average size of purchase has continued to increase in real terms.

□ Group profit for the 52-week year exceeded £100 million for the first time. This was an increase of 20% and the retail net profit margin of 4.43% was close to the best achieved in the last ten years.

□ We opened seventeen new supermarkets during the year, adding 325,000 sq.ft. to our sales area. In the year ahead we are planning to open fifteen new supermarkets with a total sales area of 375,000 sq.ft.

□ The year saw a substantial improvement in the results of our associates, particularly SavaCentre. Homebase, our home improvement and garden centre subsidiary, has made excellent progress with seven stores trading by the year end.



Good food costs less at Sainsbury's....every year.

## KCA profits decrease to £4.4m and final omitted

HIGHER INTEREST charges and reduced exceptional credits were reflected in a fall in pre-tax profits of KCA International from £5.65m to £4.42m for 1982.

At half-time, taxable figures were down from £5.19m to £3.72m.

Because of restrictions on distributable profits imposed by the 1981 Companies Act, this is its final dividend. The interim payment of 2.75p therefore compares with the previous year's total of 5.5p. The directors say however that the current reorganisation of the group balance sheet are planned which should provide for the resumption of payments in 1983.

Earnings per 25p share dropped from 1.14p to 2.31p, after tax of £2.72m (£3.18m). Net profits came out at £1.7m, against £2.77m but these were wiped out by minorities of £940,000 (£543,000) and extraordinary debits of £2.71m (£7.51m credits)—representing the cost of discontinuance of operations and other rationalisation costs (gain on disposal of 25 per cent of KCA Drilling).

Pre-tax figures were struck after interest charges of £2.1m (£2.02m), exceptional credits of £1.35m (£2.96m)—arising on the sale of shares in Berkeley Exploration and Production (surplus on forward exchange contract) and associates losses of £327,000 (£332,000).

Turnover rose by £4.22m to £66.65m.

The directors say that overall, 1982 was a mixed year for the group, but the effect has been to focus on activities which required attention, and the result is a healthy group with activities having growth and earnings potential.

During the year, the group's drilling operations continued to prosper, despite adverse market conditions, particularly in North America where exploration activity was especially hard hit.

Management accounts for 1983 for KCA Drilling indicate a continuing satisfactory level of trading.

ing. Negotiations for the continuity of the contract for the company's drilling ship "Polly Bristol" are taking place.

The drilling fluids operations have been encouraging. BW Mud has increased its turnover in the North Sea and South America, and has recently been awarded a major contract to Malaysia. 1982 has however, been an extremely difficult time for the drilling mud industry, and the group has had to face problems in the Middle and Far East, and in the U.S.

comment

Paul Bristol is back in the chief executive's seat, minus a few directors, after the collapse of his plans to demerge KCA from residual operations from the main profit makers KCA Drilling and BW Mud. His main task is to reduce borrowings, which "exceed shareholders' expectations" of around £37m, and caused the passing of the final dividend. His cash raising plans include land sales and a review of all subsidiaries to correct the "top side down" structure of the company where KCA Drilling, 75 per cent owned by KCA International has twice its market value.

It has been a difficult year for the company and prospects are uncertain with the odd encouraging development.

BW Mud has had a tough time in the Middle and Far East, but recently landed a contract for four platforms offshore Malaysia.

Bengal Oil and Gas has proved a drain in exploration costs but drilling of test well starts in Texas in the next few days which might produce a significant oil find. KCA should also profit from the oil exploration planned offshore China now that its Baryte mill is completed in Guangxi Zhuang province. KCA International slipped up to 41p where, on the interim dividend of 2.75p, it yields 9.5 per cent.

KCA Drilling was unchanged at 38p.

## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corre- sponding div.	Total for year	Total last year
Archimedes Inv. ....	3.71	—	3.7	—	—
Hardanger Props. ....	2.8	—	2.8	—	—
ICL ..... ..	—	—	—	—	—
KCA International ..... ..	—	—	2.75	2.75	2.5
Lanes ..... ..	2.4	—	2.4	—	—
Nth American Tst. Int. ....	1.4	—	1.4	—	—
Parkland Textile ..... ..	2.1	July 8	2.1	2.1	3.7
RHM ..... ..	1.52	July 15	1.52	—	3.85
S. Sainsbury ..... ..	0.55*	Sept. 8	0.55*	5.85*	4.55*
Stakis ..... ..	0.55*	Sept. 8	0.55*	—	—
TR Property ..... ..	1.71	—	1.55	2.8	3.05

Dividends shown pence per share net except where otherwise stated.

\* Equivalent to allowing for scrip issue. † On capital increased by rights and/or acquisition of new stock.

‡ For 56 weeks. † Board intend to recommend interim of 1.1p (same) for current year. † Board intend to maintain second interim of 4.7p.

## VIMTO

In the year ended 31st December, 1982:

■ Pre-tax PROFITS of J N NICHOLS (VIMTO) P.L.C. increased from £2,569,000 to £2,674,000.

■ TURNOVER amounted to £16,270,000 against £12,080,000 in the previous twelve months.

■ A final DIVIDEND of 6p per share is recommended, making a total of 11.5p per share for the year, compared with 10p last year.

In his Statement with the Accounts, Mr Peter Nichols, the Chairman, says:

■ "The accounts include an exceptional item amounting to £300,000 payable to A. G. Barr p.l.c. to vary the terms of one of the company's agreements governing the carrying of Vimto with them. The Directors consider that the payment facilitates the more profitable use of our existing sales organisation and that it will secure greater benefit to the company from our advertising expenditure, all of which will produce increased profitability for the future."

■ "Sales for the Home Market continued to expand, and the range in all sizes of containers enables Vimto to be seen in far more outlets throughout the UK than in the past. I feel confident that this expansion of Group sales will continue in the current twelve months, and especially in the South of England."

■ "Export sales were higher than the previous year, and we anticipate that sales in the Middle East will continue at a high level."

Registered Office: Ladson Road, Manchester, M23 9NL



## UK COMPANY NEWS

## Sainsbury's jumps 20% to pass £100m mark

PROFITS OF supermarket operator, J. Sainsbury, have exceeded 20% for the first time. In the 52 weeks ended February 26 1983, pre-tax figures—after profit sharing—climbed by 20.2 per cent from £83.4m to £100.3m, while sales rose 17.6 per cent to £2,232m, against £1,935m, including VAT.

The sales increase represents a volume gain of some 10 per cent and a retail net profit margin of 4.43 per cent was close to the best achieved in the past 10 years (4.44 per cent). Retail profits improved 17.2 per cent to £101.5m (£86.6m), associates added £5.4m (£3.5m) while £6.6m (£3.7m) was allocated to profit sharing.

To avoid operational difficulties from progressive shortening of the time between the Christmas trading period and the new financial year, the directors have restored the financial year end to a position in late March.

Figures released for the 52 weeks to March 26 1983 show a pre-tax profit of £106.8m, after deducting £7.2m for 52 weeks, while at the after-tax level, there was a surplus of £79m.

Fully taxed earnings per 25p share for the 52 weeks were 15.35p. For 52 weeks, earnings were up 19.1 per cent from an adjusted 12.87p to 14.44p, after tax of £27.4m, against £15.4m.

The dividend for the 52 weeks is effectively raised to 5.85p, against an adjusted 4.875p for the previous year, with a final of 5.95p—the payment date for the



Sir John Sainsbury, the chairman of J. Sainsbury, which now serves over 51m customers per week

final has been maintained as in previous years and not delayed as a consequence of the 52 weeks period.

The total distribution for the period costs £20.03m (£16.48m) leaving a retained balance of £58.8m, compared with £54.46m.

Sir John Sainsbury, the chairman, states that the company now serves over 51m customers per week and their average size of purchase has continued to increase in real terms.

Overall sales per square foot were maintained in real terms at last year's record level, with volume in existing stores continued to increase and new stores

opening with higher than expected sales.

During the year, the company opened 17 new supermarkets, adding 325,000 sq ft to its sales area. In the year ahead the company is planning to open 15 new supermarkets with a total sales area of 375,000 sq ft.

The company has enjoyed further growth in market share which it calculates now to exceed 9 per cent of the national expenditure in food shops. In the more limited but much quoted grocery trade market share, Sainsbury's share reach 15 per cent.

In 1982/83 Sainsbury invested £170m, of which £115m was in

property, reflecting the pre-dominance in the company's opening programme of properties developed and owned by itself. The company has a freehold or long leasehold interest in 15 of the 17 supermarkets opened in 1982-83.

This proportion is higher than in recent years and a relatively modest programme of sale and lease-back (proceeds £207m in 1982-83) has been established in order to restore the balance of the property portfolio, Sir John says.

Referring to Sava Centre, the chairman says this company started trading only six years ago

but already its five hypermarkets achieved sales last year of £195m and a profit of £28m—a very satisfactory performance for a company of its age.

Homebase, Sainsbury's home improvement and garden centre subsidiary, has made excellent progress with seven stores trading by the year end. A further 14 stores, including seven this year, are programmed to open by the end of 1984. The forecast made last year that the company would have 30 Homebases trading by 1984 should therefore be met.

Sainsbury has also released figures for the 52 weeks to March 26 1983, as a comparative base for next year's results. Pre-tax profit for this period was £100.7m (after £6.6m profit sharing) on sales of £2,232m. Earnings per share came out at 14.2p.

On a current cost basis, pre-tax profits for the 52 weeks to March 26 were £97.4m (£86.7m for 52 weeks to February 26 and £11.1m for the previous year).

This year the company is distributing some 57m in shares or cash to 26,000 staff who qualify for its profit sharing scheme. Already through the various company schemes, nearly 100,000 employees, more than one third of its staff with two years' service, have become shareholders.

The expansion of the company has resulted in a significant increase in staff. During the last year staff numbers increased by 3,300—more than one third of them full-time employees.

See Lex

## Stakis profit and interim up

FOR THE 26 weeks ended April 3 1983 taxable profits of Stakis rose to £2.32m, an increase of £448,000 over the first half of last year which covered a 27-week period.

With encouraging prospects for the full year the net interim dividend is being increased from 0.5p to 0.55p per 10p share on enlarged capital—a total of at least last year's rate of 1.76p on the larger capital was forecast at the AGM in March.

Turnover for the half-year advanced to £46.22m (£43.36m) and at the trading level profits moved up from £2.75m to £3.01m.

A divisional breakdown of the results shows hotels and inns £38.06m (£36.73m) and £1.42m (£886,000), casinos £7.9m (£7.8m) and £1.36m (£1.51m) and wholesale wines and spirits and off-licences £19.90m (£17.95m) and £2.95m (£361,000).

Asset leasing added £885,000 (£879,000) to the turnover figure.

In their interim report the directors say the opening earlier this month of the new Stakis Regency Club casino in London greatly enhances the prospects of the casino division which already operates 17 provincial casinos throughout the UK.

They add that the hotels and inns division is engaged in an

extensive programme of refurbishment in selected restaurants and public houses with those so far completed showing significantly increased contributions to profits.

The continuing exercise of upgrading standards at hotels and restaurants has been accelerated in view of improving market trends.

The directors reveal that work will commence shortly on a 40-bedroom extension and sports complex at Croydonbridge and that the second phase of the Highland Lodge time-sharing development, incorporating a further 10 lodges, is scheduled for completion this autumn.

The pursuit of suitable new hotels continues to be a major priority for the group.

Pre-tax profits for the six months under review were struck after deducting £588,000 (£578,000) for interest and asset leasing. Employee share schemes took £97,000 (£91,000).

Tax accounted for £348,000 (£383,000) and after extraordinary credits of £325,000 last time the balance at the attributable level emerged at £1.98m, compared with £2.01m.

Stated earnings per share on the enlarged capital came through at 3.24p (2.65p). Taxable profits for the 1981/82 year totalled £1.46m.

## comment

Stakis' hotel division was almost entirely responsible for the group's 24 per cent increase in interim pre-tax profits. Indeed, the company's net impressed with the results of last year's £1.9m refurbishment programme that it plans to spend well over £2m smartening up hotels and restaurants this year. It also attributes the improvement to the rising number of business travellers tempted onto the road by an increase in business activity. The same upturn has not filtered through to the casinos, hunched until now by their geographical concentration in the depressed west of Scotland. However, the new London casino will change that and could make £750,000 in the second half. Some of the proceeds of January's £7.5m rights issue have been used to reduce gearing to a more comfortable 20 per cent. The rest is to go on the acquisition of a hotel in London—a rational plan in view of the fact that hotels have traditionally produced the best quality component of Stakis' earnings. The 10 per cent dividend increase is based on optimism over the second half which could see total profits rise to £5.8m. The shares rose 1p to 80p, where the prospective p/e is more than 20, rather high for the sector.

## TR Property edges ahead to £1.59m—pays 2.8p

AFTER ALL charges, including tax of £393,000, compared with £333,000, net revenue of TR Property Investment Trust edged ahead to £1.59m for the year ended March 31 1983, an improvement of £71,000 over the figure of the previous year.

The dividend for the year is reduced from 3.05p to 2.8p per 25p share although the payment represents an increase over the 2.2p forecast last November. The directors say they intend to recommend a same-again interim of 1.1p for the current year.

In a statement they say they decided not to proceed too rapidly with the switch in assets as it was considered that the UK equity market would rise at a greater pace than shares in property companies, thus enabling the group to achieve both a higher price for its industrial holdings, and to invest in property shares at higher yields.

A similar policy was adopted for the U.S. which was further assisted by the movement in exchange rates.

They say this policy enabled them to recommend a 27 per cent increase in the dividend over the amount originally forecast, and furthermore, having closely examined the present portfolio, they feel confident that

this level can at least be maintained for the current year.

Stated earnings per share for 1982-83 amounted to 3.55p (£4.82p) and net asset value totalled 128.6p (108.3p) after deducting prior charges at redemption value.

## Yearlings up

The coupon rate for this week's issue of local authority bonds is 10½ per cent, up one sixteenth of a percentage point from last week and compares with 1½ per cent a year ago.

This is the first time that a coupon has been set in six months. According to one dealer this reflects the preference of local government treasurers for par pricing.

The bonds are issued at par and are redeemable on May 30 1984. A full list of issues will be published in tomorrow's edition.

## Sweeping changes which altered Woolworth's image

IN HIS first statement as chairman of Woolworth Holdings, the name given to F. W. Woolworth when it was taken over by the newly-formed Paternoster Stores last November, Mr John Beckett, writes about the major changes that have been made already.

He says the original brilliant retailing concept of Frank Woolworth has become hunted and diluted over the years and progressively less-related to the needs of the modern consumer.

In short, the company was confused about the market it was trying to meet, and this resulted in a less-than-clear message to its customers.

On assuming control, the new company made a thorough review of its operations, and a number of changes which prompted immediate action soon became apparent.

Mr Beckett then lists five points: Firstly, there was a proliferation of merchandise, and this was often offered at prices which were not competitive. A full scale review was instituted of the merchandise range to eliminate unnecessary lines and an assessment made to ensure prices were more competitive.

Secondly, he says the organisation structure was too heavy. A new structure was introduced, and this resulted in a reduction of the size of head office. A substantially improved redundancy package was brought in in order

to help those who lost their jobs in the re-organisation. His third point is that stocks were unacceptably high. A programme was commenced to reduce excessive stock, and although it had only 12 weeks of the financial year remaining, F. W. Woolworth finished the year with stocks £14m lower than in the previous year. This reduction has continued on a year-on-year basis.

Fourthly, two relatively new trading ventures, Shoppers World and 21st Century Shopping, were trading so far below acceptable levels that in the board's judgment they were unlikely to become profitable. Shoppers World, the catalogue trading operation has now been closed.

For his fifth point, Mr Beckett says the board was not satisfied that the property disposal programme started by the previous board would be consistent with new trading policies. Mr Beckett says all disposals were stopped until a review of the business is complete.

All these actions should show some benefits in the current year, he says.

The company's accounts show that a total of £585,000 compensation was paid for loss of office, but no details are given. Meeting: Ironmongers' Hall, Barbican, EC, June 16, at 11 am.

## 76 companies wound-up

COMPULSORY winding up orders against 76 companies were made by Mr Justice Harman in the High Court.

They were: Carfax Building Co, Fasthouse, Proteus (Publishing), Halcro, Howells and Reavell Transport (European) and Lambert House Properties. G. Thompson and Sons (Nursery), Catfield, P and D (Contractors), ACC (Builders) and Metro-gable.

Windsor Enterprises, Camray, Bridgecliffe, Cobalt Blue and Consortium Design Services.

Rovohouse, RDR Associates, Lloyd Sinclair Productions, Real Food Paper Company, Tidmarsh and Barnard of Hitchin.

Red Barn Hotel Tandridge, Waterloo Carriage Finance Co, Waterloo Carriage (Holdings), Waterloo Carriage (Sales) and System Fabrications.

Venindal, Betanware Products, Hurst, Franklin and Co, MK Marketing, Stimbrey Investments and Diamor.

Hastene, Clinco, Air Travel Consultants, DJ Tools, The fancy Club, Solidform, Flydri and RA Garages.

DJ Plant Hire, Tobias Construction, Douglas J.

Maliet, Godfrey and Muleyzy Productions, Top Grand and Fastlane.

Pick-Quick Services, T and M McAuliffe (Plastering and Decoration), Glovechop, Pro-Motor, Exhibition Services and Unwin Transport.

P. H. Clancy Construction, Ashby Scaffold, Disco Fashions,

Cablefish and Chris Ways Transport. Marnic Contracts, Alan Pond Developments, South Norwood Glass Co, Compair, Python Enterprises and C. J. Pilgrim and Sons.

Dean and Dean Tyres, SL Furs, Upstart Boutiques and Shutter Maintenance (Midlands).

Barrymain, Dalesana, Klamperry, Brian King Plant Hire and Meeres Construction.

Rowcontrol (Wessex), Pak Victoria Food Stores, Image (Fashion) and Ledvale.

A petition against Spence Commercial Investigators (Europe), in which a compulsory order made on April 19 was rescinded, was dismissed by consent.

## English &amp; Intl.

Net revenue of the English and International Trust showed a slight improvement at £877,963 for the year ended April 5 1983, compared to £859,683 previously.

The dividend is lifted from 8.75p to 9p net, with a final of 4.5p. The tax charged in arriving at the net profit was £394,858 (£457,357).

At the year end the net asset value per ordinary share had moved up from 149,875p to 210p, after deducting dollar loan and debenture and preference stocks at their nominal values.

During the year a long term loan of U.S.\$5m was drawn down under the terms of a facility for the U.S. equivalent of £2m.

## Half-year profit up by £4.9 million

## Results

Group profit before taxation for the half-year ended 5 March, 1983 amounted to £25,926,000 compared with £21,044,000 for the corresponding period of the previous year.

Profits from our flour milling, grocery and packaged cake businesses increased significantly and there was an encouraging increase from the agricultural division. The substantial trading losses of British Bakeries continue and the overseas division, while achieving creditable performances, was below the high levels of last year as a result primarily of severe competition in the United States.

## Interim Ordinary Dividend

The Board has decided to pay on 15 July, 1983 to Ordinary shareholders registered at the close of business on 16 June, 1983, an interim dividend for the year to 3 September, 1983, of 1.524 pence per Ordinary share (last year

1.524 pence per share), involving a payment to shareholders of £4,243,000. This dividend, together with the related tax credit of 30/70ths thereof, represents 2.177 pence per share (last year 2.177 pence per share).

## Outlook

The effects of the continuing severe competition in the bread baking industry are still holding down Group profits before taxation. It is too early to make a firm forecast but we are confident that the results for the full year will be better than last year. The investments we are making in our bread bakery business are ahead of plan and I expect the benefits of these to start coming through in 1984.

P. W. J. Reynolds, Chairman  
King Edward House, Windsor, Berks.

## Consolidated Profit Statement for the half-year ended 5 March 1983

	Half-year ended 5 March 1983 (Unaudited) £000	Half-year ended 5 March 1982 (Unaudited) £000	Year ended 4 September 1982 £000
Sales to external customers	842,000	833,000	1,598,000
Profit on trading before rationalisation costs and depreciation	44,480	37,480	70,961
Rationalisation costs	1,321	998	3,192
Depreciation	43,159	36,494	87,789
Interest	11,486	11,349	23,112
Investment income	31,873	25,145	44,657
Associated companies	7,043	8,286	18,082
Profit before taxation	24,830	16,859	28,805
Taxation	119	1,805	2,964
Minority interests	1,177	2,580	4,502
Extraordinary items after tax	25,926	21,044	34,071
Preference dividend paid	6,800	5,700	9,583
Profit attributable to the Ordinary shareholders of Rank Hovis McDougall PLC	19,126	15,344	24,488
Earnings per Ordinary share of 25p	61	107	(88)
	19,187	15,451	24,400
	(5,426)	(1,647)	(11,085)
	13,761	13,804	13,315
	142	142	283
	13,619	13,662	13,032
	8.8p	5.5p	8.7p

(Based on 278.2 million Ordinary shares ranking for dividend and profit attributable to the Ordinary shareholders before extraordinary items).

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### The Year in Brief

- Earnings increase by 18.7% to 5.97p per share
- Total Dividend 5.55p, up 8.8% on last year
- Net Asset Value increases by 46.2% to 215.2p
- £5 million Debenture Stock issued since year end
- 1 for 1 scrip issue proposed

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### NOTICE OF REDEMPTION

To the Holders of

### McGraw-Edison International Finance N.V.

13 1/2% Guaranteed Notes due May 1, 1985

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the Fiscal Agency Agreement dated as of May 1, 1980 and the Notes of the above-described issue, all of the outstanding Notes have been called for redemption on June 30, 1983 at 102.5% of the principal amount thereof, together with accrued interest to said date in the amount of \$22.13 for each \$1,000 principal amount. Payment will be made upon presentation and surrender of the above Notes with coupons due May 1, 1984 and subsequent coupons attached at the main offices of any of the following: Morgan Guaranty Trust Company of New York, 13th floor, 30 West Broadway, New York, N.Y. 10015; Morgan Guaranty Trust Company of New York in Brussels, Frankfurt/Main, London, Zurich or Paris; Bank Morgan Labouchere N.V. in Amsterdam; or Banque Internationale a Luxembourg S.A. in Luxembourg. From and after June 30, 1983 interest shall cease to accrue on the Notes.

McGraw-Edison International Finance N.V.  
By: Morgan Guaranty Trust Company  
of New York, Fiscal Agent

Dated: May 19, 1983

## BIDS AND DEALS

### Wolverhampton offers to raise cash element of bid

BY CHARLES BATCHELOR

Wolverhampton and Dudley Breweries has offered to increase the 315p per share cash element of its £26m bid for Davenport Brewery (Holdings) if this will persuade the Davenport board and Baron Davenport's Charity Trust to back its bid.

The announcement on Monday that Whitbread, the London brewer had intervened in the Midlands breweries battle threatened to block the Wolverhampton offer. Whitbread's investment company yesterday increased its Davenport holding to 6.88 from 5.88 per cent.

Wolverhampton now controls 39.59 per cent of Davenport's shares, comprising acceptances of 23.87 per cent and shares which it owns amounting to 15.72 per cent. Its offer closes tomorrow.

Ranged against the bid are the Davenport board, with only 0.3 per cent and more significantly the charity trust with 29.8 per cent.

Excluding the large charity trust holding, and Wolverhampton's own pre-bid stake of 8.48 per cent, a clear majority of the remaining shareholders support the offer, Wolverhampton claimed.

N.M. Rothschild, which is advising Wolverhampton, told Lasard Brothers, for Davenport, yesterday that the cash offer could be increased if the Davenport board backed the offer and the charity trust accepted it.

"We have an amber light for this increase from the Take-over Panel," Rothschild said. "Blocking a bid, as Whitbread has done, might have been acceptable 20 years ago, but now people are rather displeased at the idea of a manifestly frustrating move like this."

Mr Neville Frost, Davenport's chairman, described the latest Wolverhampton move as: "a last minute and wholly-doomed play."

"It appears to be a last minute and, we believe, quite desperate attempt to apply some sort of pressure on the trust. There can be no question of the board changing its view," Wolverhampton said it was withdrawing its offer to buy a limited number of Davenport shares in the market in the light of the Whitbread purchases.

Davenport's shares fell 20p to 315p while Wolverhampton's shares fell 2p to 294p.

### BTR's stake in Tilling rises to 26.7%

BTR, the industrial holdings group mounting a takeover assault on Thomas Tilling, yesterday bought 5.51m Tilling shares in the market, lifting its stake in the company by about 2 per cent to 26.7 per cent.

While Tilling's shares remained unchanged at 225p, BTR's share price jumped 8p to end the day at 438p. In the terms of the share exchange offer for Tilling (BTR is offering 11 of its own shares for every 20 Tilling) yesterday's increase in BTR's share value raises the value of the equity offer to equity offer to £698.4m.

Just a week ago, BTR raised its offer for the health care, construction materials, engineering and publishing group from just under £600m.

Tilling has from the outset fiercely resisted the BTR approach, describing it as "derisory and rather lower than expected."

Yesterday brokers Fielding Newson-Smith estimated that the break-up value of Tilling might be higher than £1m, even after taking into account the company's £300m borrowings.

But the chances of such a break-up were radically reduced yesterday with BTR's stake passing the 25 per cent mark. Tilling would need the backing of 75 per cent of shareholders to implement such a plan. The company's final defence document is expected any day.

### S.P. SUPPORT

Vancouver-based Sydney Development Corporation has acquired S.P. Support, a private UK company which develops microcomputer, and micro-computer packages, in a share exchange deal worth over £62m.

### Fitch Lovell sees profits 'significantly ahead'

BY DAVID DODWELL

Fitch Lovell, the food manufacturing and distribution group, yesterday predicted profits for the financial year just ended "very significantly ahead" of the previous year's £10.3m.

In a circular to shareholders explaining the company's agreement with Linford on the sale for £40.5m of its Keymarkets supermarket chain, chairman Michael Webster attributed the strong advance to "excellent performance" of Fitch's manufacturing and wholesale divisions.

Fitch's shares jumped 5p to end the day at 138p following the announcement. Linford improved 4p to close at 300p.

Mr Webster could not disclose the exact results, for the year that ended on April 30 but said they justified a considerable increase in dividends. The board plans to recommend a final 5.88p net, making the total for the year 5p—a 46 per cent increase on last year's dividend.

Mr Webster said the £40.5m to be paid for Key Markets comprises £36m for the purchase of Linford, and £4.5m in repayment of inter-company loans and payment of a dividend and management charge.

The deal has to be approved by shareholders of both Fitch and Linford. Extraordinary meetings have been called, and coincide on June 10.

On the other hand, the bears look at the current falling rate of inflation and the continuing strength of the dollar and high real interest rates. They thus feel that there are better investment opportunities elsewhere.

Gold 1983 takes the view that the lack of physical demand for gold "must indicate caution" and see little reason for a sharp run-up in the price in the near term. It could even go lower, being influenced first one way and then the other, until its direction is dictated by firm developments on the economic and financial fronts.

revival of investment buying would easily mop up any surplus gold. But, the picture remains as confused as it has been for the past six months and, in the meantime, the market rests firmly in the hands of the speculators.

### Reed Intl. U.S. purchase

Reed International, the publishing group, has acquired Fitcher Medical Publications in the U.S. for an undisclosed sum.

The purchase is complementary to the acquisition in November last year of Update Group, a UK publisher of medical journals, Reed said yesterday.

Other major purchases in the past six months were Clapp and Poliak, a U.S.-based exhibition company, and a 60 per cent stake in Industrial and Trade Fairs Holdings of the UK. Reed now

organises an average of three exhibitions a week worldwide, the company said.

The four deals together represent an investment of £25m, and are part of a "strategy of maintaining (Reed's) leading position in the growth areas of publishing and communications worldwide."

Fitcher's main publication is Emergency Medicine, though it publishes journals for both specialist and general practitioners. In the year ended September 1981 it reported turnover of \$8.7m.

### WADDINGTON 'NO'

TO NORTON & WRIGHT

John Waddington the Monopoly and Cluedo group, announced yesterday that having met with the chairman and chief executive of Norton & Wright Group, the directors consider the £10.7m takeover offer to be "opportunistic and without merit."

Accordingly, they advise shareholders to take no action and will be writing to give their reasons for rejecting the offer after the formal offer has been rejected.

### RECEIVER FOR SPECTRON OPTICAL

Mr Brian Larkins, of Price Waterhouse, has been appointed Receiver of Spectron Optical Holdings, a subsidiary of London Trust.

### BEAZER/SECOND CITY

Following the merger between Beazer (Holdings) and Second City Properties, it has been decided to combine the property development activities of both companies into C.H. Beazer (Construction & Industrial). The property investment interests of both companies are being controlled by Second City Properties.

It is intended that the enlarged development company will substantially increase its property development and refurbishment activities.

### PENTLAND INDUSTRIES

Pentland Industries has decided not to proceed with the acquisition of 75 per cent of the equity of Alta Group, it has, however agreed that the Alta Group will work together with Pentland's overseas subsidiaries under their footwear products in the U.S.

### BLUE CIRCLE

Blue Circle Industries has completed the purchase from Martin Marietta Corporation of three dry process cement plants in Alabama, Georgia and Oklahoma, together with a lime plant and seven depots, for \$103m (£66m).

### GLOVER AND MAIN

Thorn EMI says that in respect of its offer to acquire the 210,000 6 per cent cumulative preference shares of £1 each of Glover and Main, which it does not already own, it had received valid acceptances in respect of 185,960 shares (88.6 per cent) by 3 pm on May 23.

The offer has not been declared unconditional as to acceptances and has been extended until 3 pm on June 7.

### JAMES NEILL

Shareholders of James Neill Holdings were told at the AGM that sales during the first five

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## MINING NEWS

### Price caution at Gold Fields

BY KENNETH MARSTON, MINING EDITOR

"WE ARE as puzzled as everybody else," said Louise du Boulay, respected author of "Gold 1983" at yesterday's launch of this authoritative and comprehensive annual review of the gold market published by Consolidated Gold Fields.

This frank reply came to the inevitable question in many minds: "What are your views on the course of the gold price for the rest of this year?" At present it is marking time at around \$436 per troy ounce.

Many observers believe that it is consolidating prior to a fresh move forward to \$500 or so by the end of the year; others are not so sure and wonder why it is keeping up in the notable absence of demand, neither from the investment bulls or from the jewellers.

The fact is, as Gold 1983 points out, that investor sentiment in gold is bewildered by a number of conflicting factors. On the one hand, those looking for a higher price point to hopes of a fall in the value of the U.S. dollar and in interest rates fears of inflation resulting from government attempts to boost the economic recovery and the continuing concern for the world's financial system.

On the other hand, the bears look at the current falling rate of inflation and the continuing strength of the dollar and high real interest rates. They thus feel that there are better investment opportunities elsewhere.

Gold 1983 takes the view that the lack of physical demand for gold "must indicate caution" and see little reason for a sharp run-up in the price in the near term. It could even go lower, being influenced first one way and then the other, until its direction is dictated by firm developments on the economic and financial fronts.

revival of investment buying would easily mop up any surplus gold. But, the picture remains as confused as it has been for the past six months and, in the meantime, the market rests firmly in the hands of the speculators.

On the demand side, the total fabrication of new gold into jewellery, coins and industrial production increased by only 38 tonnes to 1,060 tonnes. This demand was checked in the second half of the year by the sharp rise in the price brought about by speculative buying.

However, the latter factor was reflected in increased buying of a record 294 tonnes of gold in the form of bars and bullion. Together, with the gold bought for fabrication, exceeded the year's supply by 242 tonnes and 1982 became the second year in which net investment holdings were reduced to supply these demands.

It is thought that there will be a small surplus of gold supply over demand this year. Mine production is expected to again increase by a small tonnage and the probability is that Soviet bloc sales will be increased to compensate for a fall in oil revenues.

So far, however, the Soviets have been in no hurry to sell bullion. This could mean either that their balance of payment position is better than has been thought, or that they are waiting in the hope of getting higher prices later in the year.

Meanwhile, the Soviets have been active in the gold bullion markets—they are no longer merely sellers. This is also true of China which remains a relatively small gold producer with an annual output believed to be around 40-50 tonnes.

Gold 1983 puts the total bullion supply to the non-communist world in 1982 at 1,122 tonnes, compared with 976 tonnes in 1981. Non-communist mine production rose by 157 tonnes to 1,013 tonnes, the first time it has exceeded 1,000 tonnes since 1973. Of this South Africa contributed 664.3 tonnes against 667.8 tonnes in 1981.

The accompanying table taken from Gold 1983 details the mine production picture. It does not include Soviet bloc output which is believed to be running at an annual rate of about 300 tonnes. Soviet sales to the west last year are estimated at 207 tonnes (compared with 180 tonnes in 1981) and this, less 98 tonnes purchased by central banks and other monetary agencies, leaves the total supply figure of 1,122 tonnes.

Non-Communist World Gold Output Tonnages

Country	1982	1981	1980
South Africa	664.3	667.8	667.8
Canada	62.5	63.0	62.5
United States	43.6	43.6	43.6
Chad	15.4	11.6	11.6
Other	15.0	12.0	12.0
Zambia	4.2	3.2	3.2
Brazil	34.5	35.0	35.0
Colombia	18.8	17.7	17.7
Dominican Rep.	1.8	1.8	1.8
Chile	18.9	12.2	12.2
Guatemala	9.8	9.8	9.8
Mexico	9.2	9.2	9.2
Nicaragua	5.2	5.0	5.0
Peru	12.9	12.9	12.9
India	2.2	2.2	2.2
Philippines	20.0	20.0	20.0
Thailand	3.8	3.8	3.8
Europe	3.8	3.8	3.8
Japan/New	17.8	17.2	17.2
Australia	22.4	15.4	17.0
Other	7.1	1.1	1.0
Total	1012.8	971.1	980.1

On the demand side, the total fabrication of new gold into jewellery, coins and industrial production increased by only 38 tonnes to 1,060 tonnes. This demand was checked in the second half of the year by the sharp rise in the price brought about by speculative buying.

### MMC sharply lower

DEPRESSED METAL prices and the severe export controls imposed under the sixth International Tin Agreement have brought about the expected sharp fall in profits of Malayan Mining Corporation (MMC), the country's biggest tin producer.

Attributable profits for the year to January 31 1983, were M\$39.15m (£20.9m), after an extraordinary gain of M\$12.3m arising largely from the sale by the wholly-owned subsidiary Southern Malayan Tin Dredging of its shares in MMC, reports Wong Seng in Kuala Lumpur.

This compares with M\$377.52m for the seven months ended January 31 1982, after extraordinary gains of M\$434.2m from the sale of certain shareholdings following the merger with Malayan Tin Dredging.

Earnings per share came out at 7 cents, against 10 cents in the previous period, and the final

dividend is 4 cents for a total of 11 cents for the year. This compares with a 7-cent total in the previous seven-month period. The export controls meant that MMC had to close seven of its 38 dredges, and tin production was only 55 per cent of a normal year's output.

Closing stocks of tin concentrate held by the group have been valued at production cost. Operating profits would have been about M\$15m higher if the valuation had been based on the prices subsequently realised.

MMC continued to diversify away from its dependence on tin mining during the year. It has achieved a considerable expansion in the engineering division, with a view to participating in the opportunities provided by the growing oil and gas industry.

In addition, the government has appointed MMC as the country's sole buying agent for coal, with imports of 2.5m tonnes

### SHARE STAKES

Beigra (Blackheath):—The following disposals of ordinary shares took place on May 11—Mr M. C. Pittaway 40,000 shares, Mr K. Pittaway 40,000 shares, Mr M. Moffett 10,000 shares and Godred Ltd 20,000 shares. After these disposals, Mr Pittaway retains an interest in 30,000 shares (2.67 per cent) and Godred retains an interest in 180,000 shares (6.0 per cent).

Lament Holdings—Mr Hugh T. O'Brien, director, has acquired 138,750 ordinary shares, and 150,000 in respect of his spouse.

Centenary Trust—Mr M. J. Wipley and associates have sold 45,000 ordinary shares.

Amalgamated Distilled Products—Globe Investment Trust has reduced its percentage holding from 10.03 per cent to 9.34 per cent.

Walker and Homers—Mr D. G. Johnston, a director, has purchased 96,730 ordinary shares.

Fitch and Co—Directors: R. Baker, J. Hampton, A. Mackinnon and C. Weddell acquired 20,000, 15,000, 20,000 and 27,000 shares respectively.

## BIGGEST ASSET INCREASE EVER FOR HALIFAX.

Mortgage lending increases by 38%...and sets a record of 163,000 new loans.



Sir Raymond Potter, Chairman

At the 130th Annual General Meeting of the Halifax Building Society held on 23rd May, 1983 the Chairman, Sir Raymond Potter, made the following points...

The Society's assets increased by £2,160 million to over £14,000 million. This was the biggest increase recorded in any one year in the Society's history.

Even more satisfactory is the fact that the Society lent £3,004 million, an increase of 38% on the total for the previous year, and incidentally one million pounds a day more to house-buyers than any other lending institution in the United Kingdom.

The number of new loans made was also a record at 163,000 and so was the number of further advances on existing mortgages, at 91,000. Never before has the Halifax been able to help so many people on the road to home-ownership or home improvement in a single year.

In our last financial year £299 million were lent on new houses and 49% of all the loans we made went to first-time buyers. Dwellings built before 1919 accounted for 29% of loans, which is in line with the strong support we have always given to older property in our lending programme.

1982 also saw a major extension of the number of special projects to encourage lending in housing action areas and on older property generally. Initiatives included support for 39 shared-ownership schemes, development finance for housing associations, young persons' schemes and self-build groups, and loans to over

16,000 council and new town tenants to enable them to buy their homes.

About 1,000 young people, who might not otherwise be home-owners, have so far taken advantage of the Society's new Low Start scheme for first-time buyers.

Our Home Improvement Low Payment Plan, launched last June and designed to provide interest-only loans to elderly home-owners, has also proved popular.

1982 was 'Information Technology' year, during which we completed the installation of our network of front-office passbook terminals. This has already resulted in an improved service for our members. Not only is the waiting time at the counter very much shorter but the new equipment has enabled us to extend the opening hours of our offices and to allow investors to pay in and withdraw at any of our branches just as easily as the one where they opened their account.

January 1983 also saw the completion of another major project: a fully computerised system for handling mortgage applications. This cost-saving development has enhanced what was already a highly efficient mortgage service.

All these technical changes have the desirable effect of releasing branch staff to talk to customers. In a world where financial options are more complex than ever before we must ensure that contact with our members is even more effective than it is already. We expect to devote considerable resources to this over the next few years.

## HALIFAX

The biggest building society in the world.  
Trinity Road, Halifax HX1 2RG

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## FRAMLINGTON GROUP plc

(Incorporated in England No. 1237167)

Authorised £625,000 Issued and fully paid £500,000

in Ordinary Shares of 25p each

In connection with the placing of 250,000 Ordinary Shares of 25p each at 400p per share by Laurence, Prust & Co., application has been made to the Council of The Stock Exchange for the grant of permission to deal in the whole of the issued share capital of Framlington Group plc in the Unlisted Securities Market. A proportion of the shares being placed is available to the public through the market. It is emphasised that no application has been made for these securities to be admitted to listing.

Particulars relating to the Company are available in the Exel Unlisted Securities Market Service and copies of the Prospectus may be obtained during normal working hours on any weekday (Saturdays and public holidays excepted) up to and including 8th June, 1983 from:

Laurence, Prust & Co.,  
Basildon House, 7/11 Moorgate,  
London EC2R 6AH.



## UK COMPANY NEWS

## Powell Duffryn rights and U.S. deal

**DIVERSIFIED INDUSTRIAL** holding group Powell Duffryn is turning to its shareholders for a \$14.9m cash injection to coincide with a \$22m (£13m) acquisition in the U.S.

Powell Duffryn is launching a one-for-four rights issue at 150p a share raising £14.9m after expenses. In the States the group has agreed to purchase a private fire protection equipment manufacturer, Hiller Investments, for \$20m in cash on completion with a further payment of \$2m in a year's time.

Along with the rights and acquisition the British group has produced estimated results for the year ended March 31, 1983. These show a marginal increase in pre-tax profits from £12.5m to £12.9m, despite a surprisingly poor performance from its engineering operations. When trading profits collapsed from £3.8m to \$0.2m after a half-time profit of just under £1m.

The final dividend is being held at 9.5p for an unchanged total of 14.25p for the year.

Over the year to March, net group borrowings have crept up from just under \$50m to \$52m. While shareholders' funds have barely changed at £13m. Since the year end, debt has increased even further and the rights issue is being launched to bring the company's capital gearing back below 50 per cent. The U.S. purchase is initially being funded with short-term U.S. borrowing and with assets of only \$6m it will involve an immediate goodwill write-off.

Powell Duffryn has been spending heavily in recent years. In the last five years some £10m has gone towards capital items, yield 2.3 per cent. After expenses, the total amount of new capital being raised by the company amounts to \$108,250, with the balance consisting of shares being sold by existing shareholders.

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

**TODAY**  
 Interim—Avon, Bata, J. A. Devenish, General Stockholders' Investment Trust, International Thomson, Kelsey Industries, Maffei Barina, Tite and Lytle.  
 Final—Allied Irish Banks, Broom, Capital and Counties, Cater Allen, Channel Tunnel Investments, Foster Southern Clothing, Jovir, London and Northern, M & G Second Trust.

**FUTURE DATES**  
 Eurochem International July 19  
 Heavies Brewery May 26  
 Hickox International June 2  
 Johnson and Firth Brown June 3  
 Law (Arthur) June 23  
 Leeds Group June 23  
 Martin The Newspaper June 6  
 Firms:  
 Broom's Group June 2  
 Broom's June 2  
 Electric and Gas Trust June 27  
 TTI Industrial and Gas Trust May 27  
 UBM June 2

\$64m of that overseas, and borrowings have increased by around \$50m. Mr David Hubbard, group finance director, said yesterday that the directors were "looking towards a consolidation of resources and to get the assets to work for themselves."

Expanding further on the U.S. purchase, Powell Duffryn says that Hiller's main area of operation is the Gulf States of the U.S., primarily in the marine market of fire protection equipment. It also serves the east and west coasts and has recently extended its services overseas. In 1982-83 Hiller's sales were \$22.6m and pre-tax profits amounted to \$3.3m. Owing to the British group's unrelieved loss in the U.S. it does not expect to pay tax on Hiller's figures for at least two years.

Powell Duffryn's £12.9m estimate of 1982-83 pre-tax profits is struck after a £1m rise in interest costs to £7.6m, but includes a

sharp increase in profits on asset disposals from \$0.4m to £1.6m. The group blames the virtual disappearance of its engineering profits on National Pump and Hammerby Engineering.

National Pump has been seriously hit by the deepening recession in the U.S. agricultural market, while at Hammerby, a sharp decline in demand since the early summer has resulted in a significant drop in profits. Hammerby will undergo surgery this year and the group is writing off \$2.6m of extraordinary items against its 1982-83 results in anticipation. In total, extraordinary charges are £3.1m against \$0.5m.

although they say that they believe there are grounds for cautious optimism.

They go on to say that they intend to maintain the rate of dividend of 14.25p per share on the enlarged capital.

The rights issue has been underwritten by S. G. Warburg and brokers are Hoare Govett.

**comment**  
 The market has taken a fairly relaxed view of Powell Duffryn's steadily rising borrowing ratios in recent years but another chunk of dollar debt, which could have lifted capital gearing to near three-quarters, might well have caused pause for thought. Hence the rights issue which more or less equates to a third of assets while fire protection equipment, incidentally a growth area in the States, loosely fits into the existing product and customer base. It all looks perfectly logical and acceptable. The only cloud to darken Powell's sky yesterday was the news that his engineering division had dropped into a loss in the closing six months. That was worse than the market had anticipated, but at least the management is getting to grips with Hammerby. Recovery at National Pump could be more elusive for U.S. farmers show few signs of bringing out their cheque books. Despite earlier hopes it now looks as if this year will not see the group breaking free of its profits plateau but with an ex rights yield of 9 per cent at 235p the shares are in little danger.

## Laurence Gould placing on USM

By Alison Hogan

**AGRICULTURAL CONSULTANT** Laurence Gould is placing 340,000 ordinary shares at 120p per share on the Unlisted Securities Market through stockbrokers Foster & Braithwaite.

The placing which represents 16.4 per cent of the increased issued share capital will raise £40,800 of new money to provide funds for expansion.

In 1978, Laurence Gould increased its issued share capital by 29.5 per cent.

The company has more than doubled its turnover since 1978 to £2.91m in 1982 and virtually doubled pre-tax profits which rose in the same period from £133,000 to £265,000.

Laurence Gould is capitalised at £2.48m at the placing price. It has forecast a net dividend per share of 2.97p which puts the company's value at £2.48m. The company says it is selling at the placing price on an historic P/E of 12 on the actual tax charge.

After the placing, directors will be interested in 42.2 per cent of the issued share capital, employees will hold 7.1 per cent and shareholders the remaining 50.7 per cent.

**comment**  
 The world of development consultancy is a competitive one, fraught with the problems of subsidised government agencies, and political uncertainty but Laurence Gould has established a firm position in the agricultural consultancy business, with contracts from the UK to the Far East. Through a cautious assessment of risks and the quality of currencies, and a high degree of front-end loading, it has managed to escape any serious losses on contracts. It saw a setback to its moderate profit growth in 1980 which it attributes to the sudden cut back in the UK Government's bilateral aid programme and strong sterling. Profits have a strong cyclical tendency because of the time lag between winning contracts, undertaking project costs and receiving payment. Since 1980, the company has secured its reliance on the Government's Overseas Development Agency and broadened its client base. The chairman Laurence Gould said in his annual report that there is an improvement in the farming market and overseas and the company has a strong order book worth approximately 75 per cent of its work sold forward. This is a USM stock to buy for quick and dramatic profits but is likely to continue the growth pattern of the last few years.

## Senior post at Thorn EMI

Mr Barry Dodd has been appointed finance and commercial director of THORN EMI information technology division from July 1. He is finance director of THORN EMI domestic appliances.

Mr David M. Bullough, managing director of Unigate Meat Holdings, has been appointed to the board of UNIGATE from June 1. Mr Bullough joined the Unigate Group in November 1981 from Aladdin Industries where he was managing director.

After an absence of 18 months, Mr David Cooper returns to ANDREWS INDUSTRIAL EQUIPMENT to accept a main board appointment as group marketing services director. Prior to his return to Andrews, he was marketing services manager for the Studio Press Print Group in Birmingham.

Mr Colin Hope of Dunlop has become president of the BRITISH RUBBER MANUFACTURERS' ASSOCIATION. He was appointed to the board of Dunlop Holdings in 1982. He succeeds Mr W. D. T. Tapley of BTR who has been president for the past two years.

Mr Paul Bloomfield has joined the board of DREWRY WARREN AND CO, Lloyd's insurance brokers, as a director responsible for all direct casualty and property business emanating from North America.

Mr Jeremy Beasley has been appointed chairman of EXPAMET INTERNATIONAL in succession to Mr Stanley Field who becomes a non-executive director. Mr Beasley currently chairman of Press BAT Holdings has been a director of Expamet International since 1979 when BAT became part of the Expamet group alongside The Expanded Metal Co.

Mr George Squair, deputy chairman of the SOUTHERN ELECTRICITY BOARD for the past five years, is to be Seaboard's chairman following the retirement of Mr Robert Reddie on June 1. Mr Squair was engineer, district manager and area manager before becoming an executive member of the board in 1976. He was appointed deputy chairman in 1978.

Two senior appointments have been made by the London based INTERNATIONAL GROUP of A L E G H E N Y INTERNATIONAL INC of Pittsburgh. The group has appointed Mr A. J. McCann president and managing director of Sunbeam Appliances International and Dr A. R. Gossard to be director of human resources for the International Group. Mr McCann, who was previously with

Black and Decker as executive vice president responsible for international business, will manage all Sunbeam operations outside the U.S. and Canada. Dr Gossard, who was managing director of Chloride Egypt, will be responsible for the personnel function throughout the International Group.

Mr N. E. Richards, managing director of the newspaper division, has been appointed sole managing director of ELECTRICAL PRESS and chairman of Burlington Publishing Company.

Mr Jasper Holman has been elected president of the COUNCIL OF FOREIGN BONDHOLDERS in succession to Lord Trevelyan, who has resigned. Sir Jasper has also succeeded Lord Trevelyan as chairman of the Chinese Bondholders' Committee and of the League Loans Committee (London).

Mr P. L. Hall, an adviser to Bank of England, has been elected a member of the Council of Foreign Bondholders in succession to Mr P. J. Bull, who has resigned. Mr Hall has also succeeded Mr Bull as secretary of the League Loans Committee (London). The British Bankers' Association has appointed Mr H. R. Hartman a member of the Council of Foreign Bondholders to replace Mr D. K. Anslow. Mr Hartman is director-general of the Accepting Houses Committee. Mr D. K. Anslow has been elected a member of the Council of Foreign Bondholders.

Mr Lawrence de V. Wragg has been appointed deputy chairman of CHARTERHOUSE JAPSEST (JERSEY).

J. H. MINNET AND COMPANY has made the following appointments to the board from June 1: Mr R. Beasley, Mr P. Euston, Mr M. J. Birch, Mr S. H. Gilbert, Mr N. A. Glenister, Mr P. J. Mill and Mr A. M. Pittaway. An executive committee has been formed of the joint deputy chairmen, Mr J. T. Gore and Mr E. J. Hayes, and newly appointed senior executive directors, Mr M. E. Brooks, Mr C. R. Dixey and Mr P. H. Foster and finance director, Mr M. R. Lawrence.

Having regard to the reduction in the percentage shareholding in EDMOND HOLDINGS of Thames Investments and Securities, Mr J. Benjamin has resigned as a director of Edmond Holdings.

HAWKER SIDDELEY made the following appointments: Mr G. Oldroyd to the board of Brook Motors, Huddersfield. Mr J. G. Lockie is appointed finance director. Mr R. F. J. Spier of London Merchant Securities joins the board as a non-executive director. Mr D. Statham joins the board of Framlington Administration Services.

ing managers (home and export) for the small industrial motor and small motors divisions of Brook Crompton Parkinson Motors respectively. Mr E. B. Mead becomes works director of Brush Transformers, Loughborough. Mr P. S. Maguire is made managing director of Crompton Electric, Tredgar, manufacturer of battery electric road vehicles.

Mr J. George Chapman and Mr Bob E. Ward have joined the board of PEARCE GROUP HOLDINGS, parent of the Pearce Signs Group.

Mr Marshall Thew, managing director of They's of Liverpool, has been elected president of the GUILD OF ARCHITECTURAL IRONMONGERS.

The board of LINREAD is being reorganised. With Mr MICHAEL HUGHES joining on June 1 as chief executive with overall operational responsibility in the UK and overseas, Mr David H. Probert, chief executive of the W. Canning Group, joins as a non-executive director. Mr Alan H. Lynam remains chairman, but he and Mr Donald G. Lynam, who also remains on the board, relinquish their positions as joint group managing directors.

Mr K. Gardiner of the Coalite Group has been appointed chairman of the COAL INDUSTRY SOCIETY and Mr J. M. Hann of the National Coal Board has become vice-chairman.

CONCENTRIC CONTROLS has appointed Mr Robert James as managing director. He was director and general manager of Alexander Controls, another Concentric group subsidiary.

AIR SEYCHELLES has appointed Mr Martin Marewood as vice-president, Europe, from June 1. He is currently British Caledonian's general sales manager market development, and will be seconded to Air Seychelles for an initial period of two years as part of a major co-operation agreement signed between the airlines earlier this month. Mr Marewood will be based in London.

Following flotation of FRAMLINGTON GROUP on the Unlisted Securities Market there has been a restructuring of its board. Mr W. R. Stutfield is chairman. Mr A. R. Milford is an investment director. Mr T. P. F. Miller is appointed managing director. Mr T. E. W. Locke is appointed finance director. Mr R. F. J. Spier of London Merchant Securities joins the board as a non-executive director. Mr D. Statham joins the board of Framlington Administration Services.

## Framlington places 250,000 shares on USM

By William Dawkins

Framlington is to become the first unit trust management company to be quoted on the Unlisted Securities Market, by way of a placing of 250,000 shares at 400p each, representing 12.5 per cent of the group's equity capital. At the placing price, Framlington is capitalised at £5m.

Since its foundation in 1969 by partners of Laurence Frost, the stockbrokers, the funds under management have grown continually to £151.1m, an estimated 1.41 per cent of the industry's total.

Pre-tax profits for the year to June 30 are forecast at £1.1m, against the previous year's £451,000, which was made on sales of £25,45m.

The directors expect to recommend an annual dividend of 6.5p per ordinary share, at which the placing price would

yield 2.3 per cent. After expenses, the total amount of new capital being raised by the company amounts to \$108,250, with the balance consisting of shares being sold by existing shareholders.

Following the placing, partners of Laurence Frost will retain 72 per cent of the shares and London Merchant Securities, which has long been a shareholder in Framlington, will hold 12.5 per cent of the equity.

Framlington manages nine unit trusts, the most recent of which is its Overseas Income and Growth Fund, the first offshore fund, which was launched earlier this month.

The placing is designed to assist the group in its plans to widen its range of products to include self-employed pension contracts, linked to units in its own trusts. To do this,

Framlington is setting up a life insurance subsidiary, which by law requires a minimum initial equity base of about £500,000, which will be provided from the proceeds of the placing.

Brokers to the placing are Laurence Frost, with Rowe, Pitman acting as advisory brokers. Dealings in the shares are expected to start on June 1.

**comment**  
 With more than £150m under management, Framlington is now looking for ways to attract further business. The group is not exactly starved of cash, but its arrival on the USM will give it valuable flexibility, particularly in planning its approach to the self-employed pensions market. The company is unusual in that it does not pay intermediaries the customary 12 per cent "marketing allowance"—a

policy which reduces the risk of large redemptions of units and allows the group to keep its own management charge 1 per cent below the going rate. However, Framlington admits that the perception of this benefit has yet to flow through fully to small investors. The sales rise it is forecasting this year is more based on the effect of the buoyancy of UK and U.S. stock markets on turnover. But around 30 per cent of the current year's profits will also come from profits on holding new units between the dates of their creation and sale. Framlington says this occurred during a period of exceptionally sharp equity price rises in the second and third quarters. Normally cautious over creating new units, the company keeps this figure to around 10 per cent of the pre-tax total in quieter years.

## French Kier—continued growth

Highlights from the circulated Statement of the Chairman Mr J C S Mott FENG FICE FISTRICT for the year 1982:

- \* Record levels of Group trading profit and turnover
- \* Further advance in profit contribution from 'Construction in Europe' on marginally lower turnover
- \* 'Construction overseas' advance in both trading profit and turnover and now accounts for more than a third of Group's business

- \* Extraordinary net provision of £3.8m made in respect of joint venture road contract in Iraq
- \* Net rental income from 'Property development and investment' at £1.2m exceeded £1m for the first time
- \* Investment property revaluation surplus at 31st December 1982 of £9.4m
- \* 1983 results expected to be not unsatisfactory

YEARS RESULTS		31st December 1982	1981	Increase
		£m	£m	%
Group turnover		257.0	237.0	8
Group taxable profit		12.4	11.3	10
Shareholders' funds		56.0	44.9	25
Dividend recommended per share		4.85p	4.25p	14

The above comprises an abridged financial statement. Full accounts for 1981, containing an unqualified audit report, have been filed with the Registrar of Companies.

Full accounts for 1982 contain a qualified audit report highlighting a material uncertainty concerning the provision for the road contract in Iraq. The auditors concur with the Directors' view concerning this. The 1982 accounts will be filed with the Registrar of Companies after the Annual General Meeting on 17th June 1983.

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Copies of the Report & Accounts may be obtained from:—  
 The Secretary  
**French Kier Holdings**  
 Public Limited Company  
 50 Epping New Road Buckhurst Hill Essex IG9 5TH



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**Save & Prosper—continued**

[illegible]

## LONDON TRADED OPTIONS

### Offshore and Overseas—continued

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## LONDON TRADED OPTIONS

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# International Arts Guide

The Financial Times International Edition publishes a comprehensive guide to all major artistic functions in Europe and North America every Friday.

The latest productions in the visual and performing arts are listed while Financial Times critics offer topical reviews of the most recent cinema premieres in London.

*The guide also appears in extended form daily with particular emphasis on music (concerts), opera and ballet (Tuesday), theatre (Wednesday) and*

\* *in situ*

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[illegible]



(Incorporated with Limited liability in the State of Victoria, Australia)

The directors of Australia and New Zealand Banking Group Limited today announced an unaudited, consolidated profit after tax, excluding extraordinary items, of \$A100,282,000 for the half-year ended March 31, 1983. This is an increase of \$A11,126,000 or 12.5 per cent. on the previous corresponding half year.

After including extraordinary items, consolidated after tax profit for the half-year was \$A102,977,000 compared with \$A90,953,000 for the 1982 half-year. The contributions to consolidated operating profits by each of the major companies were:

The directors commented that profitability of the domestic Australian banking operations had continued to be affected by pressure on interest rate margins and increases in operating costs. Combined profits of the trading and savings bank domestic operations in Australia for the half-year were virtually at the same level as for the previous corresponding half-year.

The dividend is payable on July 1, 1983 to shareholders registered in the books of the company at the close of business on June 9, 1983 and transfers must be lodged before 5.00 p.m. on that day (June 9) to participate.

Dividends payable to shareholders on the London and Wellington registers will be converted to local currency at the appropriate rate for telegraphic transfers on June 9, 1983.

Details of the consolidated result for the half year to March 31, 1983 are as follows:

### Issued and Listed Securities as at March 31, 1983

	Number Issued	Of Which Listed	Per Value	Paid-up Value
Preference Shares	NIL			
Ordinary Shares	209,347,986	209,347,986	\$A1.00	\$A1.00
Ordinary Shares	1,579,000	NIL	\$A1.00	10c
	<u>210,926,986</u>	<u>209,347,986</u>		
Of which issued during reporting period	206,890	206,890	\$A1.00	\$A1.00
	1,579,000	NIL	\$A1.00	10c
	<u>1,785,890</u>	<u>206,890</u>		
Convertible Notes	NIL			
Options	NIL			
		\$A000 $\frac{1}{2}$		
Debentures - totals only		1,680,646		
Unsecured Notes - totals only		583,189		

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See Prestel page 2510N4.

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Series	Aug.		Nov.		Feb.		Stock
	Vol.	Last	Vol.	Last	Vol.	Last	
GOLD C	\$425	1	31	4	48 A		\$487.25
GOLD C	\$430	24	19 A	4	33		
GOLD C	\$475	70	8	68	20		
GOLD C	\$500	29	5	66	18		
GOLD P	\$550	1	4	60	6		
GOLD P	\$400	1	9	22	11		
GOLD P	\$425	41	5	23	11	6	\$3.20
GOLD P	\$450	5	21 B	25	28		
		June	Sept.		Dec.		
SILV K	\$11	6	8 40	3	7	2.80	\$13.25
SILV K	\$12	1	1	7	7		
SILV P	\$13	1	1	7	7		
SILV P	\$14	1	12	1	7	1.60	
SILV P	\$15	10	0.10				
		July	Oct.		Jan.		
AKZO C	\$32	50	6.40	4	5.50	42	11 A \$58.80
AKZO C	\$60	869	1.30	25	6.60	20	
AKZO C	\$65	29	1.20	3	0.50	33	5.50
AKZO C	\$68	20	0.80	22	1.80		
AKZO C	\$75	38	1.80	33	2.20	20	3.80
AKZO P	\$80	40	4.50	3	8.20		
AKZO P	\$85	80	3.50				
KLM	\$108	23	5.40	5	10.30		F.144
KLM	\$110	14	3.90				
KLM	\$170	11	1.50				
KLM	\$180	13	1.50				
KLM	\$180	9	2.50				
KLM	\$140	31	7				
KLM	\$180	5	11.50 A				
PHIL C	\$30	15	16.50				F.46.70
PHIL C	\$32.50	—	—	5	14.80 B		
PHIL C	\$35	—	—	8	12.50 B		
PHIL C	\$36	7	3	8	1.90		
PHIL C	\$38	133	8.50	134	4.50	11	7.50
PHIL C	\$50	601	1.50 A	562	2.70	84	5
PHIL C	\$50	10	0.50	10	1.40		
PHIL C	\$40	168	0.60	10	1.40		
PHIL C	\$45	100	1.80	10	3	3.8	
PHIL P	\$50	25	4.50			8	2.70
RD	\$100	24	20	20	21.60		
RD	\$10	444	18	13	12.00	28	13 B
RD	\$120	680	4.30	456	8.20	12	10
C	\$130	477	3	380	8.10 B	45	6.50
C	\$130	27	0.30	15			
C	\$100	12	0.40	1			
C	\$110	52	1.10	152			
C	\$115	118	1.80	81	8.20		
C	\$130	2	1.5 A				
C	\$180	21	3.60	270	0.50 B	8	15
C	\$380	77	8	40	4.20	2	
C	\$400	20	0.40				
C	\$180	9	1.50	9			
C	\$190	4	4.00	9	7.50		
C	\$200	4	11.50	1	13.50		
C	\$350	2	81	8	30		
		May	Aug.		Nov.		
12% NL 81	\$7.51						
C	\$135	40	2				F.126.50
C	\$157.50	32	1.50 A				
C	\$180	2	0.50				

TICKER	1983			Stock	Closing 12/15/83	1 +/-	Net Div.	Yield	Payout Ratio	Dividend Growth	Dividend Yield						
	Annual EPS	Dividend EPS	Latest EPS														
			High	Low													
498	P.F.	200	103	60	3	Benetton Group SpA, Italy, B1											
499	P.F.	176	81	40	10	Benetton Group SpA, Italy, B1											
1210	P.F.	36	184	118	7	Bryant, Oxford, UK, 100											
12110	P.F.	216	79	105	10	Cable (E.S.), U.S.											
12111	P.F.	216	79	105	10	Cable (E.S.), U.S.											
1280	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12801	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12802	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12803	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12804	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12805	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12806	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12807	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12808	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12809	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12810	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12811	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12812	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12813	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12814	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12815	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12816	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12817	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12818	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12819	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12820	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12821	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12822	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12823	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12824	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12825	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12826	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12827	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12828	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12829	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12830	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12831	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12832	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12833	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12834	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12835	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.											
12836	P.F.	85	255	230	20	Chem. Ind. Am. Inc., U.S.			</								

Issue price	Amount paid up	Latest Renunc. date	1983 High Low	Stock	Growing price	+ or -	
85	F.P.	00/5	17/5	49	37	Arvill Pat. Exp.	40
12.44	Mil			74 1/2	70 1/2	1pm Salford Res.	70 1/2
13.00	Mil			80 1/2	79 1/2	1pm Midvale Gls	79 1/2
14.58	Mil			83 1/2	78 1/2	1pm CRA	80 1/2 + 3
78	F.P.		8/5			1pm Comb. W. 10p	80 1/2 + 2
78	Mil			1 1/2	9 1/2	1pm Courtside	11 1/2
129	F.P.			1 1/4	12 1/2	1pm Duffell Sp	12 1/2 + 1
129	Mil			1 1/4	12 1/2	1pm Duffell Sp	14 1/2
14	F.P.	23/5	13/5	15 1/2	12 1/2	Edmond Hale, 10p	14
14	Mil			10 1/2	10 1/2	1pm Protective 80.05	14
145	F.P.	23/5	15/5	12 1/2	15 1/2	15 1/2 GKN LK	12 1/2 + 2
140	Mil			22 1/2	15 1/2	6pm Hawley Grp	15 1/2
140	Mil			17 1/2	6 1/2	1pm Midvale Gls	6 1/2
140	F.P.	6/5	10/5	3/5	5 1/2	5 1/2 Mills & Allen	5 1/2
140	Mil			17 1/2	6 1/2	1pm Midvale Gls	6 1/2
1.25	Mil	18/5	24/5	21 1/2	14 1/2	1pm Field Bricks	14 1/2
15	Mil			17 1/2	12 1/2	10pm Rightwise 10p	10 1/2
178	F.P.			11 1/2	10 1/2	10 1/2 Field Bricks	10 1/2
178	F.P.			11 1/2	10 1/2	10 1/2 Sprax-Sarco	10 1/2 + 2
178	F.P.			10 1/2	4/5	4 1/2 Standard Chartered Bank	4 1/2
178	F.P.			10 1/2	4/5	4 1/2 Standard Chartered Bank	4 1/2

[illegible]

BY MARY ANN SIEGHART IN LONDON

IC INDUSTRIES, the U.S. railroad-based holding company, issued a complex bond-with-warrants deal on the Eurodollar bond market yesterday. Led by Orion Royal, together with Paribas, UBS and Merrill Lynch, the eight-year \$750m bond carries a coupon of 8 1/4 per cent at par.

Each bond carries 20 equity warrants and one option warrant. The warrants can be exercised at \$50 per share for one IC share each at \$50 per share. They expire in June 1988.

The option warrant can be exercised either into 20 shares for a total of \$1,000 or into an 11 per cent, 1981 bond, also costing \$1,000. The option warrant can be exercised until June 1984.

Market interest in the bond was muted at first, but picked up when IC's share price rose 5 1/4 to \$48 1/4.

Dealers suggested that the 200

per cent equity content (each \$1,000 bond carries warrants convertible into \$2,000 of equity) gave a considerable amount of gearing, which made the bond a good vehicle for speculation. The bond was quoted at around par in the pre-market.

Turnover was very low in the dollar secondary market, with many dealers preparing for today's Association of International Bond Dealers' meeting in The Hague.

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices which is published monthly. The following are closing prices for May 24.

[illegible]



## SECTION III CONTENTS

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# SECTION III - INTERNATIONAL MARKETS

## FINANCIAL TIMES

Wednesday May 25 1983

## WALL STREET

### Transport sector is a driving force

SHARES surged on Wall Street yesterday and the Dow Jones 1200 mark was left well behind again. Bonds were more cautious but the final hour brought a rally at the longer end, writes Terry Byland in New York.

At the close, stocks were sharply higher in heavy trading and the Dow Jones Industrial average was 18.48 ahead at 1219.04. Advancing issues exceeded 1,100, compared with some 450 declines and volume climbed to about 109m shares from Monday's 84.96m.

The market's fears of an imminent tightening of Federal Reserve credit policies seemed to have eased somewhat. The latest consumer price index was read as an indication that inflation remains under control, leaving the strength of the economic recovery to provide the fuel for a further advance in equities.

Share prices had been rising all day but the upturn gathered pace following the rally in bonds. In the transportation sector, railroad issues recorded substantial gains while other strong sectors included motors, chemicals, technology and paper industry shares.

Chemical shares, which have lagged behind the rest of the market, advanced strongly. Monsanto at \$84 put on \$2%, Union Carbide gained 5% to \$71.4 and Dow Chemical at \$32% and risen by 5%.

Motor shares improved, helped by the latest sales figures from the industry. General Motors stood out trading with a \$1 gain to \$67.4 and there were early gains of 5% in Ford Motor at \$49.6 and American Motors at \$9.4.

Among oil shares, which are back in favour now that world oil prices have settled down, Exxon put on 3% to \$34.4, Atlantic Richfield 3% to \$47.4 and Getty Oil 3% to \$67.4.

Consumer stocks, however, which are seen as vulnerable to any tightening of credit policies by the Fed, looked mixed. K-mart, the discount leader, put on 3% to \$31.1 but Sears traded 3% lower to \$30.4. A modest rise in profits in the first quarter left Toys R Us 3% off at \$56.

Litton Industries was strong at \$84.4, a net 3% up on good results for the third quarter. Other corporations reporting included Deere, for which a loss came as little surprise and took only 3% off the shares to \$36.4.

Gannett gained 3% to \$85.4 on its forecast of peak profits and a higher dividend, and Westvaco edged up to \$30.4, despite a small downturn in profits in the second quarter.

Credit markets opened firmly but quietened when the Federal funds rate remained firm at 8% per cent and retail buyers failed to make an appearance. Later, Fed funds eased up to 8% per cent where the rate remained despite a modest \$700m customer repurchase arrangement by the Federal Reserve.

Treasury bill yields were adjusted

higher to match the outcome of Monday's auction but topped off later, the three-month bills to 6.44 per cent and the six-month bills to 6.46 per cent. The benchmark long bond moved up to 97%.

But credit markets remained perturbed by the Senate's delay in raising the Treasury debt ceiling, which caused postponement yesterday of an auction of five year, two month notes.

In Toronto, shares were broadly higher as the market sought to catch up on Monday's Wall Street gains, made while the Canadian exchanges were closed for the Victoria Day holiday. All 14 of the major stock groupings advanced, with the strongest rises among metals, oils, golds and papers. Stocks also advanced in Montreal where, conversely, only metals trailed behind.

## LONDON

### A record and also a letdown

EQUITIES surged in London yesterday with the FT Industrial Ordinary share index teasing those optimists who were intent on seeing the measure close above 700 for the first time.

The index, more than 10 points up initially at 702.5, slipped below the psychological barrier in the afternoon, but seemed set to rebound thanks to strong Wall Street advances early yesterday. However, contrasting dullness in three constituent stocks prevented this and the index ended 7.4 up on the day at a new record high of 696.6.

U.S. influences were a major factor, with London impressed by Wall Street's performance on Monday.

UK investors committed funds to selected blue chip and other quality industrial shares with the result that 6m shares of Blue Circle were placed at around 410p each, without any difficulty. Blue Circle ended, however, 12p down at 425p.

P & O deferred was again the most active share, following the bid from Trafalgar House. It eased to 200p before rallying smartly to 220p and closing unchanged on balance at 215p, about 11p above the offer terms in anticipation of a vehement defence. Trafalgar fell 5p to 163p after 162p.

The pound's much improved trend revived enthusiasm for government securities and quotations soon moved higher. But interest subsided as index-linked gilts, out of favour since the rate of inflation fell to 4 per cent, came under further selling pressure.

Some sales obviously reflected switching to conventional issues, which finally gained some 1% on the day. These rises contrasted with falls ranging to 1% in index-linked stocks.

A promising opening by mining markets was stifled by the lack of follow-through buying of bullion. South African golds made rapid progress at the outset, reflecting bear closing and light support from Johannesburg, but encountered renewed selling and left the majority of stocks well below the day's best.

South African financials mirrored the trend in golds with Gencor 1% to the good at 110 1/2 and Gold Fields of SA 1% firmer at 107 1/2.

The good performance by overnight Sydney and Melbourne markets encouraged widespread, although generally modest, gains in Australian shares. The lead was highlighted by Gold Mines of Kalgoorlie, 10p firmer at 555p; CRA, 5p to the good at 280p; and MM, which added 1p at 257p.

Share information service, Pages 34-5

## AUSTRALIA

### Quick upturn

A SWIFT upward correction in Sydney followed Wall Street's unexpected resilience to the U.S. money supply bulge. Solid gains by leading mining issues were largely responsible for a 5.5 rise in the All Ordinaries index at 605.1 after Monday's dip fractionally below 600.

CSR added 15 cents to AS\$3.60 and Western Mining 10 cents to AS\$4.70. Golds diverged, with a fall of 15 cents for Emperor on its one-for-four rights issue and 10 cents for GML at AS\$8.80, but Poseidon jumped 16 cents to AS\$5.20.

ANZ Bank strengthened 20 cents to AS\$4.40 on its healthy results. Some 260,000 shares in Westpac changed hands at AS\$2.48 - a full 26 cents below its close at AS\$2.74, three cents firmer on the day.

## SOUTH AFRICA

### Golds firmer

SHARES recovered in Johannesburg following Monday's sell off in the wake of the Pretoria bomb blast and the subsequent action against Mozambique.

However, golds were unable to sustain the full value of early gains. Among heavyweights, Vaal Reefs rose R2.50 to R133.30 after peaking at R134. Randfontein R2 to R182 after R183 and President Brand R1.50 to R52 after R53.

Industrials were mainly steady with SA Breweries rising 15 cents to R8.35 and Sasol five cents to R4.50.

## FAR EAST

### Currencies dishearten Hong Kong

THE APPARENT inability of the Hong Kong authorities to shore up the local dollar - which weakened further yesterday against its U.S. counterpart to a record HK\$7.08% despite Friday's two-point prime rate rises - pulled stock prices there sharply lower for the second successive day.

The Hang Seng index closed below the 900 level for the first time since early February, losing 25.03 to 877.88 for a two-day fall of 64.37. Turnover increased somewhat to a moderate value of HK\$117.93m.

Brokers said the higher interest rates had added to the burden of financially troubled local companies, particularly in the property sector. But others noted a readiness among investors to return to the market as buyers once the currency shows signs of holding its ground.

Of the leaders, Cheung Kong shed 35 cents to HK\$7.35, Hongkong Bank and Hongkong Electric 15 cents a piece to a respective HK\$7.65 and HK\$5.5, Hutchison Whampoa 80 cents to HK\$10.80 and Jardine Matheson HK\$12.20.

Trafalgar Housing continued to trade as the exchanges and the company ignored a call by the Securities Commission for dealers to halt. Earlier he had said that creditors with shares as security against loans were starting to sell their holdings.

Trafalgar fell 10 cents to finish the day at just 20 cents.

A Tokyo upturn, prompted by Wall Street's better overnight showing, had the strongest effect among the blue chips and selected speculative counters but many in the broader market still trailed.

This was reflected in the performance of the Nikkei-Dow Jones market average, which more than compensated for Monday's 32.81 fall, ending 34.87 better at the day's high point of 8,583.52. The stock exchange index, by contrast, managed to recoup only 1.82 of a 2.70 downturn to finish at 630.85. Volume crept up from 190m to 230m shares.

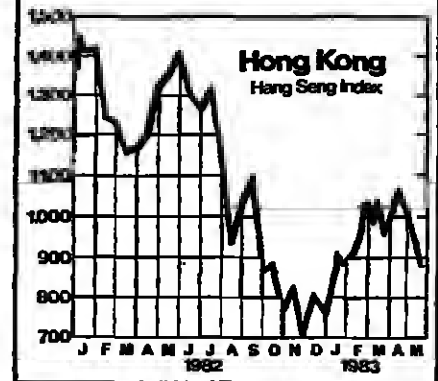
Toshiba rose Y10 to Y352 on company forecasts of improved earnings this year, but Sony came down the same amount to Y3,570. Breweries, among Monday's best, were quick to retreat.

Government bond prices eased after a firmer opening, but still trimmed some of the previous day's losses.

Fairly active Singapore trading left the Straits Times Industrial index 4.87 off at 913.30, with five-cent falls for Singapore Land at S\$7.65, Malayan Banking at S\$8.25 and Malayan Cement at S\$7.85.

Sentiment was helped by a Bank Negara denial that it had warned Malaysian brokers to curb margin trading on behalf of clients.

Money market rates survived a S\$6.15bn government bond issue little changed as liquidity was more than adequate.



## EUROPE

### Turnover down to a trickle

TURNOVER seldom reached more than a trickle on the European bourses yesterday as many investors afforded themselves an unofficial extension of the long holiday weekend, and price changes as a consequence were limited and rather unreliable as indicators of sentiment.

One Frankfurt broker went as far as to attribute most movements purely to chance. The Commerzbank index crept

down 2.1 from Friday to 930.1 but few clear sectoral trends were discernible.

Construction group Hochtief, which reported a slight profits decline but a bonus dividend, gained DM 8 to DM 524.

Public authority bond prices shed as much as half a point as the D-Mark weakened, with the Bundesbank required to take up DM 118.8m worth against Friday's DM 54.3m.

Dutch internationals drew the most Amsterdam interest, providing rises of F1 4.80 for Royal Dutch at FL 119.10 and F1 3 for Unilever at FL 192. Financials were unsettled by interest rate worries but, of the domestic leaders, publisher Elsevier shone with a F1 7.50 rise to F1 302.50.

Domestic bond prices steadied in slow trading.

A mixed to lower Brussels displayed weakness in steels. Clabecq shed BFr 48 to BFr 830 and Arbed BFr 12 to BFr 1,082, while wire maker Bekaert - reporting a strong profits advance, 1982 dividend boost and "excellent" outlook - held at BFr 2,650.

The start of a new Paris monthly account brought widespread but cautious gains. Valeo added FFr 22.50 to FFr 320, Imetal FFr 2.60 to FFr 55.70 and BSN Gervais FFr 16 to FFr 1,801. But Matra was one to slip FFr 35 to FFr 1,320.

A forecast by the Paris Chamber of Commerce, envisaging negative economic growth this year as a result of austerity, restrained enthusiasm.

Selling predominated in Milan, particularly in Fiat ahead of its results announced later, although these emerged ahead on the year. The car maker's stock had been sought over the past week but yesterday came back L103 to L2,747.

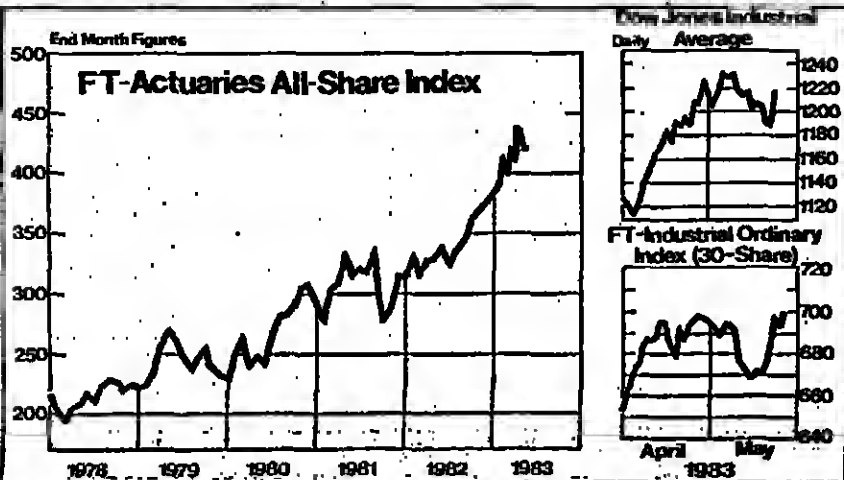
Among financials Generali - also later to report improved profits - slipped L1,475 to L130,000 and Banca Commerciale L550 to L29,000. Bond prices firmed in moderate activity.

Zurich business centred on last week's favourites, especially Saurer which ended a volatile day just SwFr 2 higher at SwFr 125. Nestle went ex-dividend to end at SwFr 4,075, off SwFr 90. Bonds were barely steady.

An uneven Stockholm pattern showed Alfa-Laval SKr 20 weaker at SKr 465 but Essolet SKr 10 at SKr 275. Volvo was off SKr 3 at SKr 505 ahead of today's annual meeting.

A similarly erratic Madrid left the major banks unchanged, Telefonica up Pta 130 at Pta 85 but Dragados down Pta 3 to Pta 145.

## KEY MARKET MONITORS



STOCK MARKET INDICES				
	May 24	Previous	Year ago	
NEW YORK				
DJ Industrials	1219.04	1200.56	836.38	
DJ Transport	553.23	540.77	390.6	
DJ Utilities	130.86	127.91	113.77	
S&P Composite	165.54	163.43	114.79	
LONDON				
FT Ind Ord	699.8	692.4	590.8	
FT-A All-share	425.94	422.88	332.54	
FT-A 500	464.16	459.38	363.25	
FT-A Ind	465.75	422.84	328.48	
FT Gold mines	642.5	638.5	231.6	
FT Govt sec	80.80	80.54	68.80	
TOKYO				
Nikkei-Dow	8563.51	8526.64	7489.28	
Tokyo SE	630.85	628.03	555.07	
AUSTRALIA				
All Ord	605.1	599.8	505.9	
Metals & Mins.	538.5	530.5	367.4	
AUSTRIA				
Credit Aktien	57.83	57.78	51.94	
BELGIUM				
Belgian SE	121.91	122.04	92.82	
CANADA				
Toronto Composite	2417.25	2389.2	1511.3	
Montreal Industrials	416.70	411.17	277.85	
Combined	400.00	385.47	260.71	
DENMARK				
Copenhagen SE	138.78	140.08	90.78	
FRANCE				
CAC Gen	124.3	123.8	108.5	
Ind. Tendence	127.7	126.7	121.0	
WEST GERMANY				
FAZ-Aktien	311.24	311.78	228.28	
Commerzbank	930.1	932.2	696.4	
HONG KONG				
Hang Seng	877.88	902.71	1353.93	
ITALY				
Banca Com	189.79	191.7	171.99	
NETHERLANDS				
ANP-CBS Gen	125.0	123.4	93.1	
ANP-CBS Ind	102.3	101.5	72.9	
NORWAY				
Oslo SE	186.51	189.81	111.76	
SINGAPORE				
Straits Times	913.39	918.26	759.95	
SOUTH AFRICA				
Golds	904.6	888.8	418.8	
Industrials	948.6	947.0	563.0	
SPAIN				
Madrid SE	118.31	115.8	121.27	
SWEDEN				
J & P	1435.81	1456.23	592.57	
SWITZERLAND				
Swiss Bank Corp	322.4	324.8	254.3	
WORLD				
May 23	175.8	175.6	136.0	
Capital Int'l				

CURRENCIES				
	May 24	Previous	May 24	Previous
U.S. DOLLAR				
£	1.5690	1.5560	-	-
DM	2.4900	2.4570	3.91	3.8700
Yen	236.30	235.75	371	367
FFr	7.4700	7.4725	11.7175	11.6250
SwFr	2.0790	2.0615	3.2650	3.2400
Quiliner	2.7975	2.7960	4.3900	4.3825
Lira	1478.00	1478.50	2320.50	2300
Rs	49.65	49.63	77.90	77.15
CS	1.23475	1.23475	1.9370	1.9300
INTEREST RATES				
	May 24	Prev		
Euro-currencies (three month offered rate)				
£	10 1/2%	10%		
SwFr	5%	4%		
DM	5%	5%		
FFr	13 1/2%	13%		
FT London Interbank lending (offered rate)				
3-month U.S.\$	9 1/2%	9 1/2%		
6-month U.S.\$	9 1/2%	9 1/2%		
U.S. Fed Funds	8%	8%		
U.S. 3-month CDs	8.85	8.80		
U.S. 3-month T-bills	8.44	8.38		
U.S. Treasury Bonds				
8 1/2% 1985	99 1/2%	97 1/2%	95 1/2%	95 1/2%
10% 1990	100 1/2%	104 1/2%	101 1/2%	102 1/2%
10% 1995	97 1/2%	105 1/2%	97 1/2%	105 1/2%
10% 2012	97 1/2%	107 1/2%	97 1/2%	107 1/2%

FINANCIAL FUTURES				
	May 24	High	Low	Prev
CHICAGO				
U.S. Treasury Bonds (CBT)				
8 1/2% 30yds of 100%				
June	76-15	76-18	75-30	76-08
U.S. Treasury Bills (TBM)				
\$1m points of 100%				
June	81.54	91.55	91.48	91.55
Cert Deposit (TBM)				
\$1m points of 100%				
June	91.70	91.11	91.03	91.11
LONDON				
Three-month Eurodollar				
\$1m points of 100%				
June	90.79	90.85	90.78	90.74
20-year National Gilt				
£50,000 30yds of 100%				
June	104-10	104-10	104-01	103-23
LONDON COMMODITY MARKETS				
	May 24	Prev		
Silver (spot fixing)	843.05p	819.20p		
Copper (cash)	£1115.50	£1113.00		
Coffee (May)	£1998.50	£1992.50		
Oil (spot Arabian light)	\$28.50	\$28.55		

U.S. Treasury Bills				
	May 24	Prev		
Average discount yield at auction				
6-Month Bill	9 1/2%	9 1/2%		
3-Month Bill	9 1/2%	9 1/2%		
1-Month Bill	9 1/2%	9 1/2%		



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## AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

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## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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## COMMODITIES AND AGRICULTURE

## Substantial petroleum exchange expansion likely

BY RICHARD MOONEY

ACTIVITY ON London's International Petroleum Exchange (IPE) is likely to expand substantially, according to a study published yesterday.

Trading in the IPE's gas oil futures market, which opened in April 1981, averaged 1,573 lots of 100 tonnes each between July and December that year and grew to an average of 4,550 lots a day in the first half of 1982.

But Joe Roebor Associates, which the IPE commissioned to make the market research

study, believes there is still good potential for growth.

Its report reveals that 50 per cent of trading has been on behalf of only 25 companies, the other half being shared between at least 135 companies and perhaps as many as 235.

The high concentration implies that there is a considerable potential for growth in the many small users who trade as much as the leaders," it says.

Most use of the oil industry is generated by the oil industry

itself with traders accounting for 80 per cent of this sector and most of the rest coming from distributors.

Refiners use, though increasing rapidly, still accounts for less than 2 per cent. Few oil users were found to be using the exchange.

UK business is still growing, the report shows, but as foreign interest increases it is declining as a proportion of the total.

In the first half of 1982, 48 per cent of users were UK-based, 30

per cent were in the Rhine basin, 12 per cent elsewhere in Europe and 10 per cent in the U.S.

Expected further growth in trading, and therefore in liquidity, will make the market more attractive to the larger companies, Roebor says. Its appeal will also be widened with the planned introduction of new markets including crude oil and petroleum.

Changes in the oil industry itself are also expected to boost

the market's activity. These include the development of more flexible free-market pricing and "arms length" trading.

The report sees good prospects for growth in futures trading in areas of the industry where the participants are by experience and temperament already equipped to see its relevance.

Elsewhere, growth will depend on slow changes in attitude and methods of operation.

## Poland to import anti-beetle pesticides

By Christopher Sobinski in Warsaw

POLAND is to import more pesticides for control of the Colorado beetles threatening the country's potatoes and tomatoes.

Last year's potato crop came to 30m tonnes, a disappointing yield given its crucial role in maintaining the pig population

## Crop fears sugar price highs

BY OUR COMMODITIES STAFF

EUROPEAN CROP fears remained the dominant influence on the world sugar market yesterday as values climbed to new two-year peaks.

The morning the London daily raws price was \$52, taking the rise so far this month to \$36. On the futures market, the October quotation ended the day \$5.75 higher at \$18.55 a tonne.

Wet European weather over an exceptionally long period has prompted serious doubts about prospects for the coming crop.

On Monday, British Sugar warned that the 7 per cent of planned area which had not been planted was "seriously at risk" and continental producers are also expecting reduced crops.

The recent rise has also been aided by the weakness of sterling, lack of new sales from India and the suspension of exports to the world market from the Dominican Republic.

Further bullish news came yesterday from Surva where the Fiji Sugar Corporation estimated that production this year would be 300,000 tonnes, compared with 250,000 tonnes in 1982. The Fiji crop has been hit by drought.

The rise in cocoa futures prices which had lifted the July position on the London futures market by \$50 over the previous three trading days was halted yesterday when the price ended \$10.50 down at \$1,416 a tonne.

Dealers put the fall down to long liquidation and belated hedge selling against recent physical purchases coupled with sterling's advance against the dollar. But traders Albrecht and Dill in Hamburg were reported to be forecasting continuing underlying bullish trend for cocoa because of gloomy political news from Ghana and worsening prospects for the Ivory Coast's 1982-83 crop.

Dock workers strikes in protest against the recent tough terms of a new contract for some 25,000 tonnes of sugar at the port of Tema, according to harbour authorities. Only about 11,000 tonnes of cocoa had been loaded at Tema in the past six weeks, Albrecht and Dill noted.

Meanwhile, the U.S. attaché in Abidjan has forecast that the Ivory Coast crop for 1982-83 will amount to only 345,000 tonnes compared with 380,000 tonnes estimated by London merchants Gill and Duffus in its latest market report.

## Rains damage soya bean crop

THREE WEEKS of heavy rains in southern Brazil have resulted in the loss of more than a million tonnes of soya beans, worth \$240m in export earnings, in Rio Grande do Sul state, the country's largest producer.

Feedgrain, the federation of wheat and soya co-operatives in the state, estimates the loss at \$240m, about 16 per cent of the previously anticipated drop of 6.5m tonnes.

However, if the rains continue this week, the losses could double. About two-thirds of the crop in Rio Grande do Sul had been harvested before the downpour began.

Further north, which is usually responsible for about a third of the Brazilian soya production, escaped the rains because of its earlier harvesting dates.

The rains have affected much of southern Brazil and northern Argentina.

Two weeks ago, estimates of this year's Brazilian soya crop by the U.S. Department of Agriculture put it at a record 15.5m tonnes, compared with last year's drought-hit total of 12.5m tonnes.

## Israeli exporters have grape expectations

IN THE decade since Britain joined the EEC, horticultural trading patterns in this market have changed markedly as members and associates of the Community take custom from traditional suppliers now outside its tariff walls.

A country which has gained much from Britain's realignment is Italy, whose table grapes are among numerous items with which it has penetrated the UK at the expense of other exporters, notably Spain.

Between 1976 and 1980, Italy's share of the British market for fresh grapes grew from 4.3 to 14 per cent, while Spain's during the same period fell from 41 to 34 per cent, though an expansion of the market itself meant that the shrinkage in tonnage was not of the same ratio.

Nonetheless, whereas Spain's deliveries to the UK fell from 35,500 tonnes in the seven years to 1973, in the seasons since then the average has fallen to below 30,000 tonnes, and Spain depends on the British market for the disposal of almost a third of its table grape exports.

Though up against the obstacles of the EEC, table grapes from Israel promise to make even more spectacular inroads into this market.

They are helped by the fact that geography and climate, not to

mention sophistication of marketing, enable deliveries to be fitted neatly between those of other suppliers, Chile's finishing just before Israel's begin and Cyprus's coming just after.

With production expanding

The British market for fresh grapes is growing rapidly. Our correspondent looks at the countries hoping to keep it supplied.

over much of Israel and virtually no competition on the UK market, the season starting at the end of May, to deliver 3,000 tonnes of special Perlet Seedless white grapes to Britain—an increase of 66 per cent on last year's quantity and expected to bring some \$5m.

Confidence on the score of price, which has lately ranged around \$7 a carton of 4 kg for comparable produce, stems from the virtual market monopoly, the knowledge that white grapes, and especially Perlet, command a premium.

Also, the British market for fresh grapes is about the fastest growing of any horticultural

crop, having risen from 50,000 tonnes in 1976 to last year's 72,720 tonnes, valued at \$44.25m. The growth looks like continuing.

Encouraged by EEC tariff protection and the benefits of the Common Agricultural Policy, Italy is extending her season of grape production with the use of plastic to provide cover at times of the year that are too harsh for plants in the open.

All things being equal, Spain would try to parry the Italian thrust by developing new varieties to match the large "Italia" grape, which commands a premium over the Spanish black and Napoléon black, but things are not equal, and until Spain can see Common Market membership

the industry is unwilling to make the investments such progress would require.

The Common EEC tariff against grapes is 12 per cent from November 1 to July 14, and 22 per cent from July 15 to October 31, the upper level thus catching Spain's peak months of October and September.

Here again Israel is relatively lucky, for its export season ends just as the period of maximum EEC tariff begins.

## U.S. farmland values down

By Nancy Dunn in Washington

U.S. farmland values fell an average of 6 per cent during 1982, the Department of Agriculture reported. It was the third successive year of declines, yet the latest values are 18 per cent below 1980 levels.

The largest declines were again in the major-producing States of Iowa, Indiana and Missouri.

Farmland values rose in Texas, California, Florida, North Carolina, Florida and New England, Texas, with a 3 per cent gain, showed the highest increase.

The decline, along with a 3 per cent rise in the cost of new construction, last year, implies an 8.74 per cent drop in the real value of U.S. farmland.

The growth in U.S. agricultural exports is likely to ease the pressure on the next several years because of weak foreign economies, large world grain supplies and a strong U.S. dollar.

Mr Mark Drabentz, a senior economist at the Federal Reserve Bank of St. Louis, says that the 1980s could be a reversal of the boom decade of the 1970s when U.S. farm exports rose from \$7.3bn to \$41.2bn.

## PRICE CHANGES

In tonnes unless stated otherwise

	May 24 1983	+ or -	Month ago
Metals			
Aluminium	2800		
Copper	1800/1550	+30	1780/800
Gold	1115	+3	1112/75
5 months	1114/35		1112/75
12 months	1114/35		1112/75
Gold troy	1117/75	+0.25	1116/75
5 months	1117/75		1116/75
12 months	1117/75		1116/75
Lead	2355/75	+0.25	2355/75
5 months	2355/75		2355/75
12 months	2355/75		2355/75
Nickel	2455/75		2455/75
5 months	2455/75		2455/75
12 months	2455/75		2455/75
Palladium	2131/00		2131/00
5 months	2131/00		2131/00
12 months	2131/00		2131/00
Quicksilver	285/25		285/25
5 months	285/25		285/25
12 months	285/25		285/25
Silver troy	1017/75	+0.25	1017/75
5 months	1017/75		1017/75
12 months	1017/75		1017/75
Tin	1867/75	+0.25	1867/75
5 months	1867/75		1867/75
12 months	1867/75		1867/75
Wolfram	224/10		224/10
5 months	224/10		224/10
12 months	224/10		224/10
Zinc	1430/75		1430/75
5 months	1430/75		1430/75
12 months	1430/75		1430/75

## LONDON OIL SPOT PRICES

CRUDE OIL—FOR 1000 barrels

	Latest	Change
Arabian Light	22.50	-0.05
Arabian Heavy	22.50	-0.05
North Sea Brent	22.50	-0.05
North Sea Brent	22.50	-0.05
Alaskan/Northern	22.50	-0.05

PRODUCTS—North West Europe CIF 100 (per tonne)

	Latest	Change
Premium gasoline	239.30	
Gas oil	181.75	
Heavy fuel oil	161.10	

## GOLD MARKETS

Gold rose \$3 to \$436.37 on the London Bullion Market. It opened at \$437.25 and was fixed at \$437.25 in the morning, and \$436.80 in the afternoon. The metal touched a peak of \$438.50, and a low of \$435.50.

In Paris 121 1/2 kilo bar was fixed at FF 105,000 per kilo (\$439.15 per ounce) in the afternoon, compared with FF 105,000 (\$439.15) in the morning, and FF 105,000 (\$439.15) Friday afternoon.

In Frankfurt the 121 kilo bar was fixed at DM 55,045 per kilo (\$437.90 per ounce), against DM 55,080 (\$440.56), and closed at \$436.47.

In Luxembourg the 121 kilo bar was fixed at 436.37.

## GAS OIL FUTURES

Prices were about \$2 lower on the opening, reflecting the New York close. Light selling put pressure on the market during the morning but it later moved up from the lows and traded in a narrow range for the rest of the day, reports Petroleum Club.

Month Year's day's + or - Business done

	5 U.S. per tonne	
May	240.50	1.50 242.00-42.50
June	239.50	9.50 240.76-54.50
July	259.00	2.50 248.00-58.00
Aug	241.00	2.50 242.00-58.76
Sept	242.75	2.76 244.25-41.76







## OIL AND GAS—Continued

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Albany Ins. Co.	20	61st	Nat. 94 1/2 84/89	1871
Balg'wtr. Est. 50p	260		Fin. 13% 97/02	1977
Craig & Rose	11	612	ALLIANCE Gas	103
Finlay Ship. Co.	50	36th	Armort	1850 + 50
Graig Ship. Co.	1	521	Carroll (P.J.)	107
Higgins Brew.	1	182nd	Concrete Prod.	52
Hynd / Incl 2%	913		Morton (H.M.)	11

[illegible]

Gen. Electric	22	Sears	9	Ultramar	48
Gleco	90	T.I.	16		
Grand Met.	32	Tesco	14	Miles	
G.U.S., A	55	Thorn EMI	50	Chatter Cons.	28
Guardian	42	Trusthouse	20	Cons. Cond.	50
G.K.N.	16	Tl. net & Newsh.	40	Lorhio	61
Hawthor Sidd	34	Unilever	82	Bis.T. 7m	85

Diamond and Platinum					
569	142	Ample-Am. Inv. 50c	160	0590c	2.3
595	382	De Beers DI. 5c	565	0371c	3.2
975	825	Do. 40c Pl. 5c	950	0200c	1.0
890	485	Impala Plat. 20c	835	+5 075c	2.1
450	245	Lydemburg 12c	420	+5 031c	1.0
620	352	Rus. Plat. 10c	600	+10 035c	8.9

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## FINANCIAL TIMES SURVEY

Malmö  
AND SOUTHERN SWEDEN

ON TOP of the remarkable medieval clock in Lund Cathedral two knights do battle every day at noon. Sporting the colours of Sweden and Denmark they deliver at many blows as the clock strikes, before making way for a quieter religious scene.

Lund, once the religious capital of a region stretching from Iceland to Finland, the nearby city of Malmö — the third largest in the country — and the surrounding towns and villages of Skåne (pronounced soon-shay) belonged for long centuries not to Sweden but to Denmark, and in many ways they are untypical of the rest of the country.

In contrast to the forests and mountains that cover much of Sweden the two countries of Malmöhuslän and Kristianstad, which make up the southernmost province of Skåne, are characterised by rolling fertile plains, sandy beaches, castles, manor houses and small medieval towns.

Distinguished in the past from the rest of Sweden by a different geography, culture and history, it stands out today as one of the regions most affected by the structural change that is overtaking the Swedish economy.

Outwardly the region still appears prosperous but, relative to the rest of the country, Skåne has come off badly during the last decade. Weaknesses in the region's economic structure have been harshly exposed by the recession and it now has one of the highest rates of unemployment in the country.

Only the traditional problem regions in the north of the country have been harder hit by rising unemployment, prompting one local banker to claim in exaggerated style that Skåne is becoming the "Sicily of Sweden." Such comparisons are misleading. The region can still count on a flourishing agricultural sector and a well-developed, expansive food processing and food tech-

nology industry to guarantee a certain economic stability.

At the same time the region boasts some of the country's most innovative and fastest-growing companies in certain high-technology sectors and with a thriving research and development environment emanating from the university in Lund, the largest institution for research and higher education in Sweden, there are positive signs as to how the economy in southern Sweden can be developed over the next decade.

**Despite its apparent prosperity Southern Sweden has fared badly in the last decade by comparison with other regions in the country.**

**However, some imaginative initiatives are now being taken to tackle its problems**

That said, however, Skåne is still confronted by the problems of dealing with structural change and above all with the decline of certain key industrial sectors, such as the textiles, shipbuilding, rubber goods and building materials industries.

Towering above the city the massive gantry crane at Kockums' shipyard close to the inner harbour of Malmö is a symbol both of the region's earlier prosperity and its current decline. In the early part of the 1970s the Kockums yard was turning out giant super-tankers with a speed and efficiency barely matched by any

other shipyard in the world.

Two oil shocks and the crisis in world shipbuilding brought that activity to an abrupt end. Kockums has still survived, although only as a part of the nationalised Swedish shipbuilding group, Swedyard, and the years of heavy losses and dwindling orders have meant a cut of one-third in its workforce.

A further reduction in its merchant shipbuilding capacity of 30 per cent is being implemented by the end of 1984. Its current order book will be exhausted by the first half of next

year and clearly a big question-mark still hangs over the future of Malmö's biggest employer.

A worse fate has already overcome the second largest shipyard in the region, At Landskrona, a few miles north along the coast from Malmö, the Öresundsvarvet, which once employed more than 3,000 people in a town of only 37,000 inhabitants, will finally close its gates in a couple of weeks' time. The blow has been alleviated by some imaginative initiatives undertaken over the past two years to attract new jobs to the town, but the closure of such a yard inevitably still has far-

reaching consequences for the surrounding economy.

The textiles and clothing industry was once an important activity in southern Sweden, but it has virtually disappeared with particular consequences for female unemployment. The rubber goods sector also ran into problems during the 1970s and the survivors in this branch have only come through the recession by reducing employment, cutting production capacity and rigorously changing their products in the direction of greater specialisation.

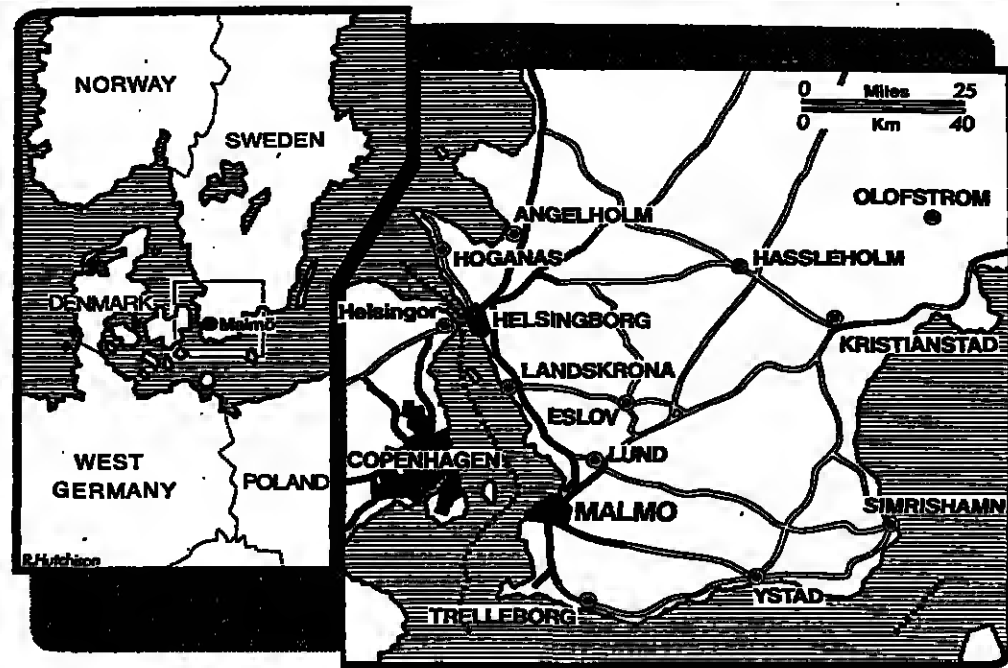
The building materials and construction sector, which established itself in Skåne towards the end of the last century because of the substantial local limestone deposits, has also run into difficulties because of the slump in new building in Sweden.

It is typical of Skåne industries which in the past have been dependent to an unusual extent on the home market — compared with the rest of Swedish industry — and which in the last ten years have been forced to seek their fortunes more and more in export markets.

Probably because of its agricultural history — with the rich soil as its most valuable natural resource — Skåne has tended to be more inward-looking than other parts of the country and its industry — lacking a big machinery sector — less export-oriented.

In addition there is a greater preponderance of large companies in Skåne than in the rest of the country, which has made the economy less flexible during times of recession.

The results are clear. In absolute figures the county of Malmöhuslän had the highest number of people out of work in February at 19,000 of any county in Sweden. Even in percentage terms at 4.05 per cent the labour market was in a worse state than all but some of the hardest-hit areas in the



This survey was written by Kevin Done, Nordic Correspondent, with contributions on energy by Hilary Barnes

north of Sweden. The national average was 3.2 per cent.

Several thousand more were only being kept in work by state-funded job creation measures and according to Mr Ulf Färnholm, regional economic planning director, real unemployment — namely those outside the normal labour market — was running more around 8 per cent.

According to Mr Hans Cavalli-Björkman, managing director of Skandinaviska Enskilda Banken, Sweden's largest bank which also has a major presence in the southernmost province, the way towards recovery in the region lies in changing the economic structure.

"We had forgotten the structures of business life here, which was laid down in the 1890s with shipbuilding, the cement industry and farming. We woke up too late at the end of the 1960s when we only started talking about restructuring."

"We have to establish new small industries. The only way to increase employment is to start new businesses. In the U.S. we have seen that 70 per cent of new employment comes from newly-started operations with less than 50 people employed. The big companies are

rationalsing and introducing new technologies and that makes it very difficult to generate new jobs."

#### Imposing

Happily there are several examples of enterprises in the region that have sprung up in recent years and with new ideas have shown that it is possible to build an imposing presence in world markets.

The resource that is most important for such enterprises is human and what they appear to have in common is that they have managed to make breakthroughs in areas of high technology and then exploit a highly educated local workforce in order to develop these products quickly for foreign markets. The major challenge facing such companies is often how quickly they can internationalise.

The pre-conditions for economic recovery in Skåne appear to be available. Geographically it is better placed than the rest of Sweden in terms of proximity to major European markets. Labour market resources are good and the infrastructure of the region is highly developed.

"In Skåne in the future we

have to concentrate on high technology industry," says Mr Nils Hörjel, the governor of Malmöhuslän county. "We have to specialise in electronics, chemistry, bio-technology and the food sciences."

In order to achieve such a development the region is planning great hopes on the exploitation of much closer links between industry and the university in Lund. Work has got under way this year to establish a science park next to the university, which it is hoped will act as a sort of "greenhouse" for new small companies setting up to exploit commercially ideas emerging as a "spin-off" from university research.

#### Commitment

At the same time established companies are being invited in to set up research and development operations in Lund in order to make use of facilities already in existence there and to take advantage of the wider flourishing research environment.

University research already has a substantial commitment to areas such as computer technology, electronics, bio-technology, chemistry and food

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## PET FOR EUROPE.

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PLM sees the development of total packaging systems as a key to continued success in the packaging market.

PLM is therefore exploring new opportunities partly through joint ventures with other leading packaging companies.

For example, with the Metal Box, Britain's biggest packaging company, PLM is developing PET technology for a variety of further applications. In many markets the material is ideal for packaging all kinds of soft drinks, beers and foodstuffs.

A new factory to produce two-piece beverage cans is being built in West Germany, together with the Ball Corporation, one of America's leading manufacturers of these products. The factory is scheduled to begin production in 1984.

PLM's resources and innovation will enable the company to contribute in large measure to new generations of popular packaging. There may be something in it for you.

**PLM**



## Malmö and Southern Sweden II

## Producing food for the rest of the nation

ALTHOUGH Sweden is not a predominantly agricultural country, it is self-sufficient in basic foods. A substantial share of production comes from just two counties in the south, Malmöhuslän and Kristianstads-län, which make the old province of Skåne (Scania), the granary of Sweden.

A glance at the map shows that the country as a whole is hardly typical farming country. About half the area is covered by forests and more than one-third consists of mountains, moorland and lakes. Less than one-tenth of the country's area is arable and pasture land and only 4.5 per cent of the gainfully employed population works in agriculture.

Skåne is different. Much of

the province is made up of beautifully fertile plains with some of the most productive agricultural land in the world. An advantage of being located so far north is that the country is free of many of the plant diseases and vermin found in more southerly countries. Skåne, however, the southernmost part of Sweden, still enjoys an average growing period of 240 days compared with only 140 days in the far north of the country.

With only 2.6 per cent of the land area of Sweden, Skåne provides about 16.5 per cent of the country's arable land and accounts for no less than 20 per cent of Swedish agricultural production.

As an immediate source of

employment, agriculture in Skåne and Sweden has been declining rapidly in common with all other developed countries as farms have become increasingly mechanised and productive. The land is still the province's most important natural resource, however, and it still provides the vital first link in a complex chain of industrial activity.

Not surprisingly most of the country's biggest agricultural co-operatives are based in the region covering livestock slaughtering and meat marketing, dairy production and crop marketing.

In addition, however, Skåne is the home of the country's sugar company—nearly all

Sweden's sugar beet is grown in the province—and some of the best-known names in food processing such as Findus, now part of the Nestlé group, and Felis.

**Processing**

The existence of a sizeable food processing industry also helps to explain why some of the country's biggest packaging companies have grown up in the south of Sweden. Around the university in Lund there is too a growing concentration of food science and technology activities.

Local industry in the shape of Tetra Pak, the liquid foods packaging company, and Alfa Laval, an important producer

of dairy equipment, have combined with the university authorities to promote the establishment of a chair in dairy technology, complete with what is claimed to be the world's first "milk professor."

Other areas of industrial activity that have grown naturally out of the province's involvement in agriculture include the breeding of improved varieties of seeds. The Swedish Sugar Company was reorganised in the late 1960s and under the umbrella of a new investment company, Cardo, this group now includes Hilleberg and Weibull.

Hilleberg is essentially engaged in the two product groups of sugar beet seed and silviculture. It runs an advanced genetics research programme where the work on tissue and cell cultures is a vital element. Such work is taking the company into the field of modern genetic engineering. Skåne, with Lund University in the foreground, is increasingly becoming one of the main centres in Sweden for bio-technology research and development. Weibull's operations are concentrated on the breeding and marketing of cereal seeds, as well as other agricultural seeds, and the group includes the UK's leading producer and marketer of consumer-packaged garden products, Fisons.

By and large Sweden's agricultural policy is aimed at self-sufficiency and the supply of basic products to the domestic market rather than to export markets. The development of advanced agricultural technologies opens access to important export outlets, too, however. Such opportunities range from the supply of turnkey plants and reforestation assignments to the establishment of complete farms and dairy complexes in developing countries.

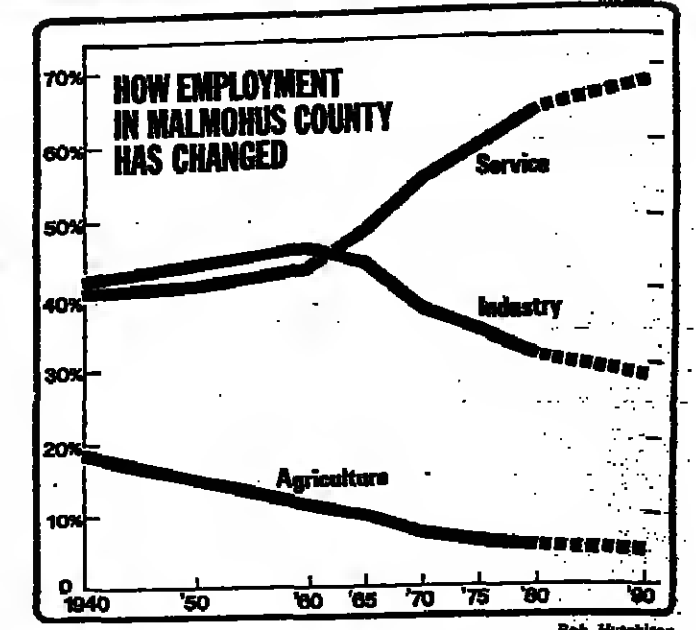
Of the more than 1.2m acres of arable land in Skåne about 29 per cent is used for barley production, 19 per cent for pastureland for milk production

and 14 per cent for growing wheat. The other main crops are oil seeds and sugar beet with oats, rye and potatoes playing a relatively minor role. Potatoes from Skåne are an important raw material for the country's best-known brand of vodka, Absolut, is distilled in the province from grain grown in the rich fields of southern Sweden.

The raw materials for three-quarters of the food consumed in Sweden are produced by Swedish farmers, with the remaining quarter consisting of fish, vegetables, fruit and produce which cannot be grown in Sweden.

Of the fruit and vegetables that are grown in the country, the lion's share comes from the southernmost province, including 50 per cent of all domestically produced vegetables, 85 per cent of fruit, and 25 per cent of flowers.

Of the average farmer's income from farm production about 39 per cent comes from milk, 36 per cent from meat and 20 per cent from grain and other vegetable crops. Some 5 per cent comes from eggs and poultry. With its close ties to Denmark, it is hardly surprising that Skåne is the main centre for pig farming in Sweden—indeed the 1.3m pigs outnumber the people—and the region accounts for 40 per cent of the country's pig production and for 16 per cent of its cattle.



Sweden how to raise pigs. The technical level is very high here. We are more steady and more open to new developments than the rest of Sweden. New impulses have often come first from Denmark. "Farmers further north have tough conditions, but the land is fantastically cheap. We can tell them that we have high yields and they think that nature is giving us so much. But we are more energetic and aware of diseases and the use of fertilisers than they are. If you have high yields you have to take care of far more details. There is no time for vacations." Some 13 per cent of the country's farmers are found in Skåne, and they are certainly among the most prosperous. "Farmers always say they are hard-pressed," observes Mr Bengt Rydell, managing director of Skåne's most important co-operative organisation in the south-east of Sweden. "They always say they have never been so pressed and that the future can only be darker, but I think it is not too bad."

He adds, however, that in recent years consumption of meat and other foodstuffs has been falling in Sweden as a result of the recession. As real incomes have fallen, so too has the consumption of meat with demand for pork and beef

dropping by 10 per cent between 1979 and 1982. Meat production, he says, is currently as much as 20 per cent above consumption and the surplus has to be sold on export markets at prices well below the protected price levels prevailing in Sweden.

Pork exports go to Japan, Korea and Singapore, while beef sales are more concentrated on the USSR, East Germany and to a small extent the EEC. Swedish access to foreign markets was much improved by outbreaks of foot and mouth disease in neighbouring Denmark last year which temporarily closed certain markets to the Danes, and it is only in recent days that Sweden itself has lifted its ban on the import of Danish meat products.

By international standards the agricultural co-operative movement in Sweden has taken over an unusually large proportion of the processing and marketing of agricultural produce. Dairy produce is refined entirely within the farmers' own co-operative organisations. Around 80 per cent of all meat production comes from co-operative slaughter houses, which are also trying to increase their share of the market for processed meat products. At present they meet about 40 per cent of demand.



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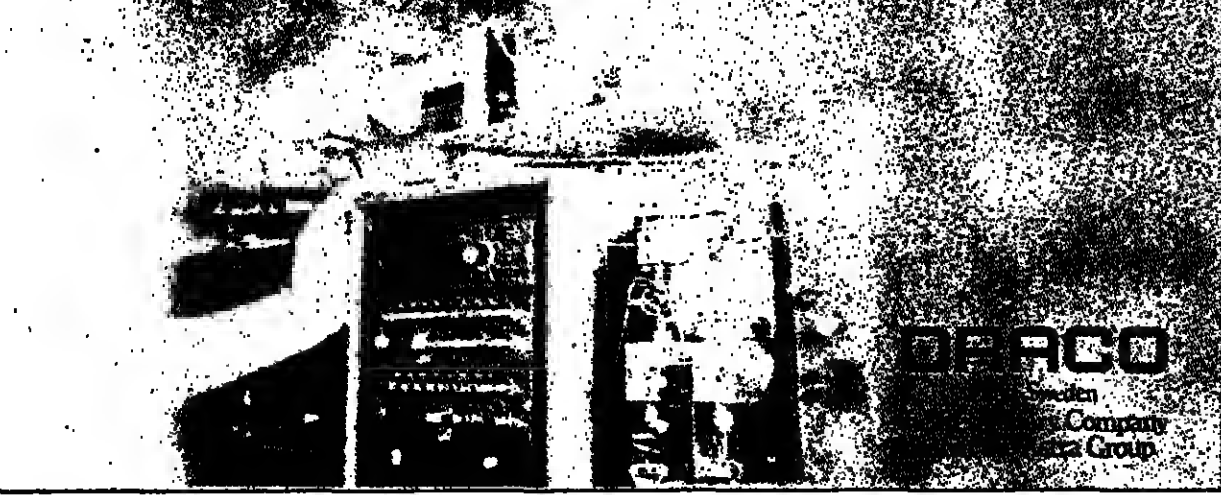
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## Astra Research on Drugs for Respiratory Diseases—in Malmö, Sweden



Nils Hörjel, Governor of Malmöhuslän which accounts for around three-quarters of the population of the province of Skåne, admits that it will take a long time to get the economy of the region moving again. "Right now we are trying to build a new Skåne, but it might not be till the end of the decade that it is in good condition again. The labour market is in a very bad state. It is one of the worst in the country."

Hörjel, a former head of the Swedish postal administration from 1965 to 1973 and a Social Democrat, is setting great store by the development of links between the university in Lund—the largest institution for research and higher education in Scandinavia—and industry as a way of regenerating industrial activity in the region. He is one of the prime movers behind the project to build a science park as a "breeding ground" for new small and medium-sized companies beside the university.

At the same time he is one of the most outspoken supporters of the controversial project to build a bridge across the Öresund, the straits dividing Denmark and Sweden, in order to improve the communications links between Malmö and Copenhagen.

It is a stance which is not appreciated in some parts of the region. Further north, especially in the city of Helsingborg, he is accused of being the



clearcut views on plan to build bridge to Denmark

Governor for the city of Malmö rather than for the country. Helsingborg, presently the main ferry link to Denmark for both rail and road traffic, fears greatly for its strategic importance in the region's transport network if a bridge were to be built from Malmö.

For Hörjel the case is clearcut, however. "A bridge is a more rational means of communication than a ferry. You don't refuse to put computers in an office just because some of the personnel will become unemployed. You profit from such a move in other ways."

"We will come closer to

Europe and it will be easier to export goods. We will only get the benefits if we are industrious and energetic. It is because naturally it would be easier for imports to come into the country."

"I was Under Secretary for Transport for seven years from 1968 to 1975 and have been chairman of many transport committees, among them committees on the Öresund, so I know the material. I am convinced that a bridge would help employment in Skåne."

Hörjel takes an active part in the economic life of the country and is chairman of a number of company boards. A lawyer and economist by training he is chairman of Ericsson Radio Systems, a subsidiary of L. M. Ericsson, the telecommunications and electronics giants. He is on the board of AB Aerotransport, the Swedish parent for SAS, the Scandinavian Airlines System, and he is also chairman of Linjeflyg, which handles secondary air traffic in the country.

interests at a national level. "It will be a long process to get economic improvement, he says. "It depends a lot on the world economy. If this expands it will be easier to get Skåne moving. There has been a high price for fighting inflation—no one earns much from unemployment."

He welcomes the recent low national wage settlements as a gesture of solidarity from the trades unions with the new Social Democrat Government, backing the massive devaluation last autumn and helping to regain a competitive edge for Swedish export industries.

He recognises, however, that the region around Malmö will be slower to benefit from an upturn solely of the export sector of the economy, as it tends to be more dependent on the domestic economy than the other most populous areas of the country around Stockholm and Gothenburg.

Equally the region has an above average share of large companies, which means it has been more hit by concerns having to rationalise and cut staff during the recession than is true of areas dominated by small and medium-sized industry.

"The only crisis industries we did not have were steel and mining," says Hörjel. "In the future we have to concentrate on high technology industry."

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## Malmö and Southern Sweden III

## University given a key industrial role

"IN SKANE in the future we will concentrate on high technology industry," says Mr Nils Hörjel, governor of the county of Malmöhuslän. "We will combine the research and development resources of the university in Lund with those of industry and it is in Lund that Skane's new industry will be born."

Lund University, founded in 1668, is the largest institution for research and higher education in Scandinavia with eight faculties and around 20,000 students. About 5,000 research projects are currently in progress, and it is from such work that the region is hoping for new ideas which will help to generate industry and commerce in the area.

Lund is already the location of some of Sweden's most innovative and internationally successful high technology companies in the shape of groups such as Tetra Pak in packaging, Alfa Laval in dairy equipment, Draco in pharmaceuticals and Gambrø in medical equipment. It is agreed that important reasons for their success lie in their proximity to the varied research environment offered by the university, and political, industrial and academic leaders in the region are now determined to foster the contact between industry and university in a much more systematic way.

## Co-operation

A co-operation project between the local authorities and the university was begun in 1978 with the aim of using the extensive R and D resources available in Lund to support and stimulate small and medium-sized industrial enterprises in the region. This work has culminated this year with the decision to establish a fully fledged Science Park in the town following the pattern of well-established research parks in countries such as the U.S. and the UK.

Lund, it is hoped, could develop into a Swedish form of Silicon Valley, specialising not only in electronics, however, but also in chemistry, biotechnology and food and nutrition sciences.

The first company to establish a development unit in the science park will be Ericsson Radio Systems, part of the Ericsson telecommunications and electronics group. It will start off with 40 researchers in September but is planning by the mid-1980s to increase its staff to around 500. The group

will be working, among other things, on advanced cordless communications systems.

Mr Nils Hörjel, the county governor, is also chairman of Ericsson Radio Systems—he was formerly the head of the county's postal administration—and he has clearly played an important personal role in persuading Ericsson to take the important first step to set up a research and development organisation at the Ideon science park.

According to Mr Åke Lundquist, managing director of Ericsson Radio Systems (ERA): "The creative atmosphere in Lund and the proximity to research are important for industrial development. The direct contact between research and industry is important, as is the possibility of shared time access to equipment, especially at Lund Institute of Technology." ERA also hopes to be able to engage technologists and doctoral candidates in development work and thus eventually gain some influence on both research and education.

The emphasis placed by the university on information technology and electronics will make Lund an important centre of computer and electronics development in Sweden. The arrival of a company such as Ericsson is also likely to stimulate new interest in the work of existing small electronics groups that have grown up around the fringes of the university, such as EGIL.

EGIL is a grouping of around 20 electronics firms and was formed to promote co-operation among innovative electronic and computer spin-off companies from the Lund Institute of Technology. Companies have so far worked in fields such as audio Hi-fi, medical electronics, automatic control, computer graphics, video technology, application oriented software and data communication. They reckon to produce around 45 new products annually and in many cases serve as suppliers or consultants to large Swedish concerns.

Industrial development work in the Ideon science park will not be limited to electronics, however, and the chemicals industry will be an equally important sector given the existence in Lund of the Kemteknisk, the largest chemistry research centre in northern Europe.

Pertorp, the Swedish chemicals and plastics group located

in Skane, has already made wide use of its contacts with universities, not just in Lund, but worldwide, but it too is hoping for new impulses from a closer proximity to this research environment offered by the emerging science park.

Mr Stan Nordberg, the company's research co-ordinator, has tried to build a very decentralised approach to research and development within Pertorp and the group has therefore been ready to contract out important parts of its research work. "It is very easy for controlled research to be in an ivory tower," he says, "it can be very inflexible and makes it difficult to be close to the specialised market niches in which we operate."

Pertorp is not interested in influencing a university's basic research, but in areas of ap-

plied research there are often opportunities for working together on common problems in areas where there is already a showed expertise. "We want to show our contacts, not just in chemistry but also in electronics, computer and mechanical technologies."

Nordberg also feels that the large concerns can play a role in encouraging "seed companies" where two or three people have come together to try to exploit an idea commercially. "They very quickly see that they need money and then they need marketing skills, especially internationally. If they are to grow they need management techniques. We hope to get close contact to such companies—for us perhaps in the instruments field—where we can co-operate and possibly participate."

Pertorp is one of the country's largest independent spenders of commissioned research. "Our commitment to analysis instruments is an example of the harnessing of chemistry, computers and electronics."

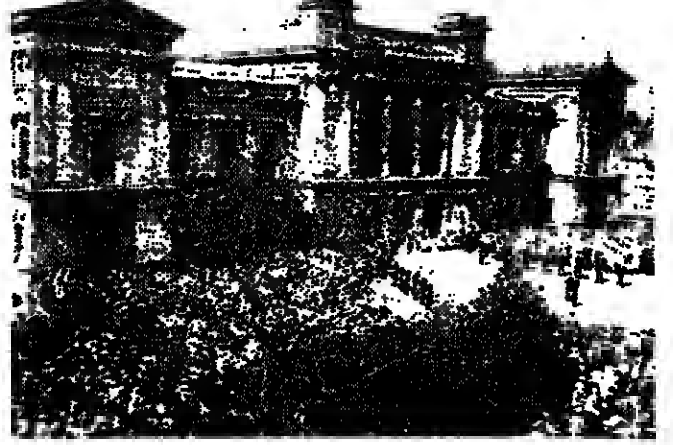
Ideon will surely function as a generator both for new ideas and for the development of new products, very largely thanks to the "spin-off" companies that flourish in the vicinity of active universities.

The most surprising part of Ideon is perhaps that it has taken so long for industry, political leaders in the region and the university authorities to take such an initiative. As Mr Sture Forsen, Dean of the Chemistry Section of Lund Institute of Technology points out: "The ancestor of today's science park or research park

is now 30 years old—Stanford industrial park spread over 750 acres in the immediate vicinity of Stanford University in California."

"Today it is difficult to believe that in the beginning of the 1950s California was industrially very underdeveloped."

Some of the explanation lies perhaps in the fact that the academic community in Scandinavia has in the past tried to keep its distance from industry and commerce. These barriers are increasingly being taken down, however, and Professor Forsen is convinced that a majority of the researchers, teachers and students in the faculties of mathematics, natural sciences, medicine and technology support the setting up of Lund's science park.



Lund University: Scandinavia's largest institute for research and higher education.

## Kidney dialysis company shows the way

THE COMPANY most often cited by business leaders in southern Sweden as the sort of high technology concern the region needs if it is to generate new growth is Gambrø, one of the world's leading producers of kidney dialysis equipment. The company only started life in the late 1960s, but by last year it had a turnover of nearly SKr 1m. It has a workforce of just over 2,000 of whom more than 700 are employed in Sweden in Lund.

From the outset it embarked on a determined course of internationalisation. Around 98 per cent of its sales come from markets outside Sweden. It has research centres in three countries—West Germany, the U.S. and Sweden—and production facilities in five countries including Japan, one of the few Swedish companies to have a manufacturing plant there.

The origins of the company go back to 1961 when Professor Nils Alwall of Lund University, one of the pioneers of the dialysis treatment of end-stage renal diseases, presented his ideas about disposable artificial kidneys. He made contact with Holger Crafoord, one of the leading Swedish entrepreneurs of the post-war period, in the search for financial backing.

Research and development continued during the 1960s and led to the production of the first prototype dialysis monitor

in 1966. Work was far enough advanced for a new plant to be built in Lund by 1968-70, when the company still had only 41 employees and a turnover of SKr 5.9m.

During the explosive growth of the 1970s Gambrø succeeded in financing its expansion through its own high level of profitability and borrowing, but by last year it was reaching the limits of such a process and needed to start to look for outside capital. In 1981 equity was accounting for only some 25 per cent of its capital compared with the 60-70 per cent enjoyed by its main international competitors.

## Public

Financing problems have been taken care of in three stages in the last 12 months, however, and the effort will culminate in the next few weeks when the company is launched on the OTC (over the counter) market in New York.

The first stage in the process was a private placement in Sweden which was subscribed to by domestic institutions and brought in SKr 225m in new capital. In the last couple of months it has also gone public in Sweden, an introduction that raised a further SKr 114.5m.

By the end of last year its debt/equity ratio had already been raised to 45 per cent. The search for international

capital was natural for a company almost entirely dependent on foreign markets for its sales and the choice of the U.S. was an obvious one.

America is Gambrø's biggest market. The company is planning further expansion in the high technology medical equipment field and much of the research in this area is going on in the U.S. By issuing shares there is hopes clearly to become better known and to ease the way for making acquisitions in the U.S.

In little more than a decade the company has established itself as the world leader in the manufacture and sale of blood dialysis and blood filtration products and systems. Its share is more than 30 per cent. Its biggest competitor Baxter Travenol Laboratories in the U.S. is the largest producer of dialysers in America, but Gambrø is the market leader in Europe.

Unlike its U.S. competitors and its main rival in Japan, Asahi Medico Co. Gambrø has specialised in producing all the three major elements for an artificial kidney machine: the filter, the control unit and pump, and the blood lines. It believes that its ability to sell complete systems has enhanced its position in foreign markets, giving it an edge in service and reliability.

The group's turnover has more than doubled in the last five years from SKr 472m in 1978 to SKr 989m last year. In the same period profit (before adjustments to untaxed reserves and taxes) has climbed from SKr 31m to SKr 110.7m. The return on capital employed has improved from 13.4 per cent in 1978 to 19.4 per cent in

1981 and 18.4 per cent last year. Until the private placement made last year virtually all the shares in Gambrø were held by family interests of the company's founder Holger Crafoord, who died last year. When the offer of shares is completed in the U.S. it is expected that about 78-79 per cent of the voting power in the group will still remain in the hands of individual family members or the Crafoord Foundation.

Improvement in its profitability in the last couple of years has stemmed from the productivity gains it has made by introducing computerised robots in substantial parts of its manufacturing operations. As a result the company's workforce has increased at a much slower rate than the volume of production.

In addition it has chosen to locate the manufacturing of control and monitoring units and capital equipment requiring skilled labour chiefly in Sweden and West Germany. Anders Althin, will also be chairman of the fund.

Reflecting the youth of the company, Gambrø top management is also still very young, some having joined the company in its initial stages during the 1970s. Most of the executive directors are still only in their 30s.

factory to manufacture kidney treatment systems for the Soviet market. Sales revenues from that deal amounted to around SKr 82m.

Gambrø's research programme is taking it towards the fields of bio-technology and towards links with the pharmaceuticals sector, although its activities remain firmly anchored in high technology medical equipment and the treatment of blood outside rather than inside the body.

In R and D it is concentrating on membrane technology and immunotherapy as well as the further development of electronic monitoring devices.

Contact with the R and D environment in Lund is still important, but Gambrø must clearly also tap much wider sources of knowledge. As part of this process it is investing \$2m in a venture capital fund in the Netherlands Antilles, which will invest principally in shares of companies engaged in research and development in the area of medical science.

The chairman of Gambrø, Anders Althin, will also be chairman of the fund. Reflecting the youth of the company, Gambrø top management is also still very young, some having joined the company in its initial stages during the 1970s. Most of the executive directors are still only in their 30s.

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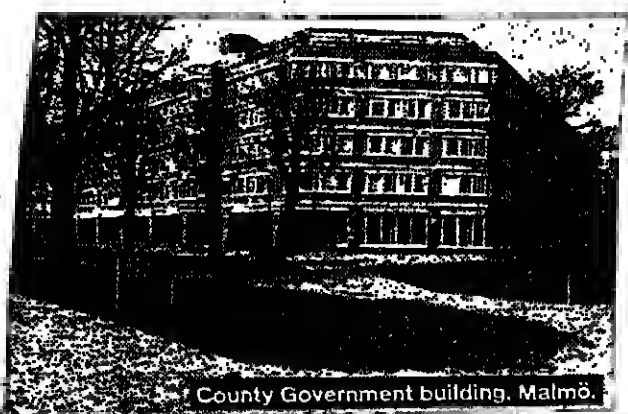
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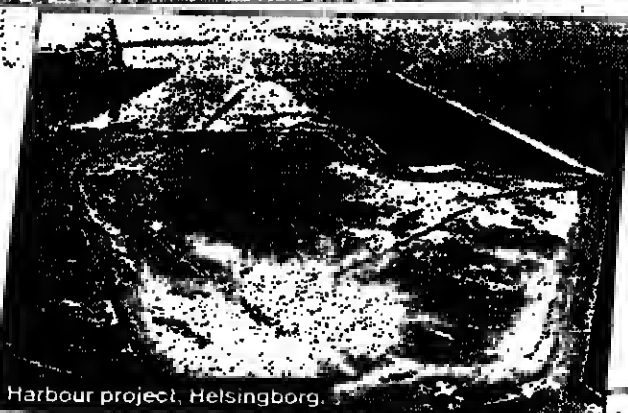
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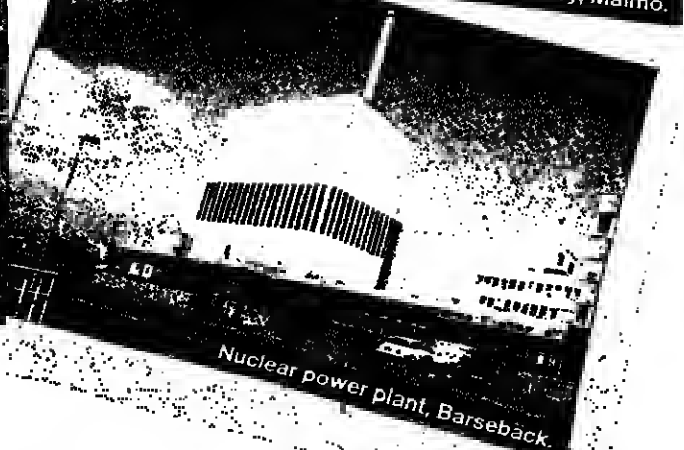
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Gylleröd housing estate, Mölle.



National Bank of Sweden, Malmö.



Packaging industry, Malmö.



Nuclear power plant, Barseback.



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## Malmö and Southern Sweden IV

### Shipbuilders fight for new orders



Kockums, the one remaining shipyard in southern Sweden. Despite recent cutbacks, it is still the region's biggest industrial employer.

THE CRISIS in world shipbuilding has had a painful impact on southern Sweden. One of the highest yards in the region in Landskrona is finally closing this summer and the one remaining major shipyard, Kockums in Malmö, faces a desperate fight for new orders if it is to survive beyond next year.

The closure of the Oresundsvarvet in Landskrona, which in 1977 had a workforce of 3,250 and less than a year and a half ago was still employing more than 2,000 is a result of the restructuring of the Swedish Group, Sweden's nationalised shipbuilding concern which was formed in 1977.

Faced by a need to dramatically cut capacity in order to bring facilities more in line with dwindling order books, the Swedish Parliament finally agreed reluctantly in June 1981 to discontinue shipbuilding operations in the town.

Assets at the yard have been transferred to a new investment company, Landskrona Finans, formed specifically to try to attract new activities to the region.

Kockums remains the biggest industrial employer in Malmö despite the drastic cutbacks of recent years. From a peak of 6,000 during the 1970s, the workforce has now fallen to 4,000 and a further cut of 80 per cent in the capacity for building merchant ships is to be implemented by the end of next year.

The giant 1,600-ton gantry crane—the largest in the world—which towers over the yard at the entry to the inner port of Malmö is the most potent symbol of the city, a mark both of its earlier prosperity and current decline. The crane was ordered less than two years before the first world oil crisis when the fortunes of the Kockums yard were riding high on the back of the boom in oil tanker building.

With a building dock with a capacity of 800,000 deadweight tons and an advanced conveyor system with trucks capable of carrying sections weighing as much as 700 tons, Kockums had become one of the world's leading builders of super tankers. As long ago as the early 1950s it had led the world in shipbuilding statistics, topping the league for new launchings and ships delivered.

At the turn of the year 1973-1974 the yard had the largest backlog of orders in the world amounting to more than 1.5 million dwt comprising four 255,000 and no less than 15 355,000 dwt super tankers. The yard was totally geared to turning out very large and ultra large crude carriers with impressive speed

and productivity. At its peak the yard delivered 40 such tankers reaching a rate of one every 40 working days.

The surge in oil prices and the resulting long-lasting crisis in the world oil tanker market hit at the very basis of Kockums' existence. It tried to tide its way over the mid-1970s by speculating heavily on a rise in the world liquefied natural gas market and in 1976 and 1977 it decided to build two LNG carriers—the largest hitherto built—for the shipyard's own account.

The financial fiasco resulting from these moves was only erased from Kockums' books in 1981 in the wake of its takeover by Swedavia and one of the gas carriers still lies at the quayside in Malmö beside the shipyard as a grim reminder of the folly of the 1970s. It has finally been sold to a West German shipping line, but that firm too is in financial trouble and there is no work for the vessel.

#### Survival

The traumas of the late 1970s plunged the yard deep into losses with deficits of SEK 47m in 1978, SEK 772m in 1979, SEK 855m in 1980 and SEK 601m in 1981.

That the yard still has a chance of survival is itself a striking testimony to the transition that is under way at Kockums and the changes that have already been pushed through. According to Mr Göran Herslow, managing director of the yard since June 1982, Kockums is pushing into new business areas away from series production of standardised vessels towards tailor-made special ships and integrated transportation systems.

Within the Swedavia group, Kockums work independently in building it has specialised in certain areas. In merchant shipbuilding, it has concentrated on chemical and gas carriers, cruise ships and passenger ferries, and roll-on/roll-off vessels. Despite attempts at diversification around 80 per cent of its work is still generated by merchant shipbuilding.

Strained without success to break into the market for building prefabricated industrial plants with tenders for ammonia/urea plants submitted in both Bangladesh and Tanzania.

Kockums management appears to be discouraged by its lack of success in this sector and it is likely that it will give up the effort during the summer. Its other activities are in underwater technology, and marine equipment and services through its mechanical engineering subsidiary, Kockums Verkstuder.

As a naval shipbuilder the yard has already produced 46 submarines and a further four are on order from the Swedish Navy for delivery in 1987/88. Rather belatedly Kockums' naval division is attempting to find new business opportunities in the offshore oil and gas industry by utilising its submarine technology for civilian applications. It has designed remote-controlled vehicles, deep-sea habitats, general purpose submarines and coast guard submersibles, but this sector is still to generate any significant volume of work.

In its recent years of painful transition Kockums has delivered a small number of chemical tankers, car carriers and ro-ro vessels, and it is in this last area that it is pinning its main hopes for future survival.

It is seeking to establish a new name as a leading builder of high technology ro-ro ships. Still on its order books are two of a four vessel order from the National Shipping Company of Saudi Arabia and this series will be followed by three advanced ro-ro container ships for the three Swedish members in the Atlantic Container Line (ACL).

During 1982 Kockums demonstrated its flexibility by acting as sub-contractor for another part of the Swedavia group for the fabrication of a semi-submersible accommodation platform for Consoff Offshore of Copenhagen.

The orders crisis is fast becoming acute. New work is needed by August/September is a slump in the workload of the engineering staff is to be avoided. The yard is already in the process of cutting its direct production capacity by 30 per cent with a reduction to 1,540 people by the end of next year from a present level of 1,940 engaged in fabrication. By then the yard's capacity will have been cut to 1,750 man hours a year, 70 per cent of today's level.

Hopes for new orders centre around discussions the yard is holding with potential customers in Europe for ro-ro ships and further afield for cruise ships and refrigerated vessels. Failure in these talks could jeopardise the whole tentative recovery shown in the yard's fortunes in the past 18 months.

According to Göran Herslow, Kockums managed to produce a small profit of SEK 50m in 1982 and despite the financial pressure that will result from cutting capacity believes the yard could remain marginally above the break-even point this year. The apparently dramatic recovery from the SEK 601m loss in 1981 is partly explained because the yard was still burdened in that year with the interest costs of financing the two LNG carriers built for stock. In addition it had to take currency losses and an extraordinary write-down on fixed assets.

The recovery is also due to the restructuring measures, however, which give some hope for the future, and to better average prices achieved on recent orders. In the latter part of the 1970s Swedish yards were taking new building orders at prices which only covered 70 to 80 per cent of production costs.

Mr Herslow insists that productivity at Kockums has been improved by 10 per cent in the past 12 months.

Competing

Kockums' managing director maintains that the yard "can compete on costs with the Japanese, but the point is that we are not competing with Japanese costs but with Japanese prices. We cannot meet Korean costs, but we have better quality and we are investing to keep the distance between us."

The issue now facing the yard is whether this new-found productivity can be put to use and whether it can deal with new orders to bridge the gap to the mid-1980s when Herslow sees better times ahead for world shipbuilding. He left an apparently comfortable job with the steel industry and you get used to struggling to survive from day to day.

Research is intensified in the chemicals and pharmaceuticals sector

## Move towards high technology

SOME OF the origins of the chemicals industry in southern Sweden go back to the exploitation of abundant local raw materials, such as the beech woods, which were used in the distillation of acetic acid. But today the major resource for both chemicals and pharmaceuticals companies is people, as concerns in this sector concentrate more and more on high technology products.

Perstorp, for instance, located in northern Skåne and operating in chemicals, plastics and laminates, has resolutely followed a policy in recent years of seeking out particular niches in the market in which it can have the potential of being a world leader—of necessity this requires a high degree of specialisation.

Substantial investments have been directed towards high technology activities in fields such as laminates for the electronics industry, colour additives for plastics, systems for chemical analysis and carbohydrate gels for pharmaceutical use.

"I have tried to get Perstorp from a low technology to a high technology company," says Karl-Erik Sahlgren, chief executive. "Everything I do is to try to increase the technical content of our products."

#### Convinced

Such an approach has certainly helped to convince financial markets in Sweden that the company is being radically changed and in the past eight months the Perstorp share price has shot up by more than 130 per cent, as investors have become increasingly convinced that Perstorp is overhauling its product mix.

Last year the company had sales of SEK 2bn up from SEK 1.7bn in 1981 with a 53 per cent increase in operating profits to SEK 194m. Perstorp has a workforce of just over 4,000 of which some 2,300 are in Sweden.

Perstorp was founded as long ago as 1881, but it is only in the past couple of decades that it has grown to be much more than a local company. As a

leader in formaldehyde production technology it still has close links back to its origins in the beech woods of southern Sweden, but its current business has developed to include poly-alcohols—used in the production of alkyds for the paint industry and resin used in the forestry industry—mounting powders used as plastic raw materials, plastic laminates and plastic products.

The company's basic business philosophy, says Sahlgren, is to "identify and develop products based on our speciality chemicals, laminates and plastics technology and to achieve market leadership in these products." Such an approach requires a far-reaching commitment to research and development along with a growing international production and marketing base.

The group now has production facilities in Brazil, the U.S., the UK, France, Austria, Italy and Finland and it recently added a new subsidiary in West Germany, its first acquisition in the Federal Republic.

Apart from Brazil, where Perstorp began operations in the early 1950s, this drive into foreign markets has been achieved solely during the 1970s with all foreign production facilities acquired since 1973.

Sales outside Sweden now account for 77 per cent of total turnover and exports from Sweden for 83 per cent.

Perstorp has set itself the ambitious corporate goal of increasing turnover by an average of 20 per cent a year. Over the past five years it achieved a growth rate of 17 per cent.

During the period 1979-1982 more than 40 per cent of total capital expenditure of SEK 510m was made outside Sweden. The main projects have included the building of new plants in Ayelife in the UK for producing resins, phenol and amine moulding compounds. In 1976 Perstorp acquired the Waverite plastic laminates business in the UK from Bakelite Xylonite. In addition the group has invested SEK 64m in the decorative and industrial laminate sectors in Brazil.

In the U.S. it has acquired the National Plastics Corporation, while in Italy it has purchased an amine moulding compound plant from Montedison.

#### Acquisitions

Over the coming five-year period, Karl-Erik Sahlgren expects the group's investment in total around SEK 700m covering development projects, new manufacturing facilities and company acquisitions both at home and abroad.

Such a spending programme would clearly have stretched the group's financial resources, so in recent months it has made two share issues, first in Sweden followed by a private placement a few weeks ago in London. Each share issue raised around SEK 100m.

The move to raise funds on the foreign capital markets was a logical step in Perstorp's policy of internationalisation and Sahlgren sees the London issue as a useful way of increasing the company's international recognition. The start made in London has also opened channels to U.S. investors and about 30 per cent of the institutions subscribing came from the U.S. with 70 per cent from the UK.

With its increasing emphasis on high technology Perstorp is becoming growingly aware of its proximity to the research and development facilities of Lund University. The existence of a creative R and D environment has also been decisive in attracting the pharmaceuticals industry to southern Sweden.

Most of the concerns are small by international standards, but companies such as Draco in Lund, Leo in Helsingborg, and Ferrosan and Ferring in Malmö play a substantial role in the context of Sweden's growing pharmaceuticals sector.

Draco is a subsidiary of Astra, Sweden's biggest pharmaceuticals group. According to Mr Carl-Gustaf Johansson, Draco managing director, 25 years ago, located in Lund was a conscious decision by the Astra concern to encourage

research co-operation between industry and the university.

The research areas of the drug group tend to be complementary rather than competitive. With most important export products belonging to different therapy areas, companies tend to co-operate rather than compete in promoting preparations in the international medical care market.

Leo, based in Helsingborg, has major product and research lines in anti-cancer drugs, antidepressants, hormone preparations, diet supplements and analgesics, and anti-smoking agents. It has introduced a preparation that is claimed to reduce the desire to smoke, especially of chain smokers.

In recent years research in the hormone sector—where the beginning of the 1980s—has been concentrated more and more on anti-neoplastics, which have provided the company with preparations for treatment of cancer of the prostate and for the treatment of certain forms of leukaemia. In 1981 Leo had pharmaceutical sales of SEK 250m of which 35 per cent went abroad.

#### Financial problems

Ferrosan, the Swedish part of the former Nordic Ferrosan conglomerate that was split up in 1978 between the shareholders in Sweden and Denmark, has about 80 per cent of its sales in pharmaceuticals for human and veterinary use.

The main research activity since the late 1950s has been in the psychopharmacological field. Other research projects have resulted from the study of agents to inhibit the growth of dental plaque, and from work on drug delivery systems.

The company ran into serious financial problems in the late 1970s, but following a financial reconstruction new management has been brought in—recruited from Astra—and profitability has begun to recover.



## Malmö and Southern Sweden V

# Promising start for scheme to attract new jobs

THE DECLINE of traditional industries is forcing southern Sweden to improvise and innovate in the effort to create new sources of employment. The biggest single blow in the region came two years ago with the decision to close down the shipyard in Landskrona. The yard, Oresundsvärket, with a workforce still in 1981 of 2,400, was by far the biggest industrial employer in a town of only 37,000 inhabitants.

Activity officially ceased at the yard in a couple of weeks when a line is drawn under more than 60 years of ship-building. On the same site, however, around 40 new companies have now moved in. Most of them are entirely new, and many have been established by former employees of the yard.

The organisation that stands behind the drive to bring new business to the area is Landskrona Finans, a unique experiment by Swedish standards. Landskrona Finans is a financing and development company that was established shortly after the Swedish Parliament finally decided to shut down the yard. It received SKr 100m from the state as starting capital and was assigned the assets at the yard for a nominal SKr 1 along with the task of developing new enterprises in the region.

The ownership of the company was planned so that it could include a combination of shareholders representing Government and the local community as well as local private sector interests. The final structure, however, is unusual for Sweden. Private capital has been given 56 per cent of the voting power, although it represents only 11 per cent of the total shareholding, so that state interests have only a minority influence.

## Initiative

The first initiative was taken by the trade unions at the yard, but instead of calling for state aid they turned to the private sector for help and primarily to a leading banker in the area, Mr Hans Cavalli-Björkman, head of the regional office of Skandinaviska Enskilda Banken, the country's leading bank.

After the decision to close the yard "the place was shell-shocked," he says. "People stood there and did not know what to do. It was very important to come up with new ideas and concepts. Landskrona Finans is a new venture capital operation. I stole the idea from the U.S."

yard was a disaster, but it was also good because it made people focus on the problems in the area. Having secured the structure of the financing company to his liking—with majority private-sector influence—Cavalli-Björkman set about trying to find new business activities for the yard, starting logically among the workforce of the shipyard itself.

"I thought there must be 20 entrepreneurs among a workforce of 2,500, but such people need risk capital. We found people who were interested in setting up new ventures, carpenters, painters, computer operators, every discipline in the shipyard has its own company today, and these companies are supported by Landskrona Finans."

## Specialist

The managing director of the finance company, Hans-Erik Leufstedt, was brought in from the leading companies in the region. Cards, where he had been running the Swedish Sugar Company. "It was an exciting chance for the private sector to show what it could do," he says. "Normally it would be the Government in Sweden taking this kind of initiative."

Along with four public sector shareholders, Landskrona Finans has 15 private sector shareholders including companies such as Tetra Pak, Cardo and Johnson Construction. "If we want a specialist for marketing or production we can go to them and get their help free of charge," says Leufstedt.

Landskrona Finans can give loans, take minority shareholdings or give loan guarantees. "We cannot give away money just to have a company running to create employment, but we can take a very high risk if we believe in a product or a company. We do not invest in projects which we do not believe will be profitable. We must not hand out direct subsidies which is quite common in Sweden. This is a great advantage to us, as we will not come under pressure to invest in short-term projects only to keep employment up."

The most important tool available for Landskrona Finans is venture capital. "Our financial stake is usually rather insignificant, but it is often crucial to the financing of a project. Naturally we will lose a bit of money, but that has been anticipated. In the long-term, however, we expect to recover the capital we have invested. It is a prerequisite if we are to survive."

Besides we are required to operate on a commercial basis and make a profit," says Leufstedt.

It is still too early to judge the durability of the venture, but the achievement to date has been significant. Nearly 40 companies are today operating from the premises of the old shipyard employing around 750 people. Leufstedt estimates that in about a year employment could have risen to as many as 1,100, which will exhaust the stock of inherited buildings. To date around SKr 60m of Landskrona Finans' starting capital has been invested in new ventures.

In the initial stages several of the new companies were helped on to their feet by orders from the existing shipyard operation, which still had work to complete. Gradually this support has disappeared, however, and they have been forced to find new markets for products and services to survive.

According to Landskrona Finans most of the new companies have at least three things in common:

- They broke away from the organisation of Oresundsvärket at an early stage and were turned into private companies.
- They had a favourable start thanks to orders from Oresundsvärket which needed the new companies in order to be able to complete contracts for ships already ordered when it was decided to close the yard.
- Most of the companies work as sub-contractors or within the fields of service and maintenance.

The early stages of the Landskrona venture chiefly involved the reorganisation of existing operations in the shipyard's production organisation into new companies with new outside customers.

According to the financing company: "The normal procedure in those cases was that two or three entrepreneurs in leading positions within one of the shipyard's skilled labour shops such as carpentry, piping, rigging, sheet metal and steel construction, formed a new company and hired part of the personnel working in the shop."

That phase has been completed, however, and Landskrona Finans has now moved firmly into a period of trying to attract new ventures, products and ideas. It has taken as its symbol the Japanese sun and started its nationwide advertising campaign with the slogan: "We promise to cut the labour costs of your products."

Certainly labour practices at the yard have been transformed

since the closure became a reality. One of the largest of the new companies, with around 125 employees, is based on the former hull-manufacturing unit of Oresundsvärket. It now makes heavy steel structures, such as ship sections or sections for offshore rigs and platforms. The productivity of this operation has shot up by 25 per cent, while absenteeism has fallen from more than 20 per cent to less than 5 per cent. The new company has gone back to piece-work rates—piece-work rates which had been abandoned during the 1970s in favour of a monthly salary for all employees.

Landskrona Finans' biggest investment to date has been made to attract a new company to the shipyard site, Scan Dust Of a SKr 73m starting capital. It is subscribing SKr 25m or 33 per cent. The money is being used to get a new plasma technology of the ground to be used in recovering metals from the dust that collects in the gas filters of iron and steel plants. The technology is still untried at Landskrona, but Leufstedt is convinced that it is precisely this sort of risk that the development company should be taking.

## Unusual

The other shareholders are Udeholm, the heavily loss-making steel group, SKF Steel, which has developed the process, and a private businessman.

Leufstedt admits that the chief reason SKF Steel came to Landskrona was the high level of equity finance available. "There was no possibility of making a profit if they had had to borrow the money. SKF was searching for shareholders or institutions to take part in the project."

"It is unusual that you can work with such high risks as we do. We are working with all the normal institutions to get money before we use our own, but the banks always need some guarantee, we don't."

The Landskrona experiment is being watched closely by politicians in Sweden and has already attracted attention in the neighbouring countries of Denmark and Norway, where traditional shipbuilding operations are also under threat.

The venture is an unusual combination of state finance, private sector management and close co-operation with the trades unions. "I think it is a good combination," says Cavalli-Björkman, "a sort of Japanese model, a very good cocktail."

Profile: Hans Cavalli-Björkman, head of the regional Malmö office, Skandinaviska Enskilda Banken

## Leading light in the life of the region

"I THINK I have sent people to prison for two to three years. It's awful to think of it now." Frothing as a judge on the local district court circuit in Skane, Hans Cavalli-Björkman has come a long way. He is now one of Sweden's leading bankers and a dominating figure on the public stage in the southern province of the country.

Despite the fact that in Malmö he is head of the smallest of the three regional offices—the other two are Stockholm and Gothenburg—of Skandinaviska Enskilda Banken, Sweden's largest bank, Cavalli-Björkman still contrives to be chairman of the five-man executive committee of managing directors at the top of the bank. Attempts to lure him to Stockholm have been made but he has always resisted. In the smaller pool of southern Sweden he is decidedly a much larger fish and he feels too at home in Malmö to move.

## Tradition

Cavalli-Björkman, 54, started university with the intention of following a career in law. "My father and grandfather were both doctors, there were many other doctors in the family and they all expected me to follow this tradition. As a young man I rebelled against the idea. My mother's father was a lawyer, one of the first authorised advocates in the country so in 1947 I decided to study law."

He is a large man with energy to match, rarely sitting still for long. His breathless way of talking that suggests the next appointment is pressing.

"I liked the atmosphere, it was very intellectual, you were using your brain all the time," he says now of his time as a judge in Malmö for five years. "But I wanted to get out into contact with more ordinary people. I went into the bank as a lawyer dealing with arguments between businessmen. The institution he joined first was the Skandinaviska Banken

in Malmö in 1957. He rose rapidly to the post of managing director 10 years later, five years before the merger with the Wallenberg dominated Stockholm Enskilda Banken, a fusion he clearly supported. Although still in his early 50s Cavalli-Björkman is one of the longest-serving bank board members in the country.

"I was lucky when I joined," he says. "They had not recruited properly and the management was old. They had no choice, they had no other people."

The informality and dynamism of Cavalli-Björkman's style has more in common with a shirt-sleeved American executive than the sort of manoeuvre reserve usually associated with European bankers. He brings a politician's conviction and commitment to the causes he espouses.

Such a cause is precisely the region of Malmö and southern Sweden, an area he has refused to leave for the capital. "I had to stay here to tell the politicians we had the wrong economic structure and that we had big problems to change it. At the end of the 1960s people were scared this area might be expanding too fast."

They were talking of Greenland (the straits separating Sweden and Denmark) like a lake with a bridge across it. It was science fiction, I couldn't understand it. It is not a problem that activities and people were becoming too concentrated here around Malmö and Copenhagen, but rather that we are becoming a sort of Sicily in Sweden."

"We had forgotten the structure of business life here. It was a structure that was given in the 1890s; the shipyards, the cement industry and farming and the food industry. With the rubber industry and the textiles industry we had a very good development for about 60 years, but now we need new structures."



Cavalli-Björkman: brings a politician's conviction to the causes he espouses.

small industries; the only way to increase employment is to start new business. I come from Småland (a province in central Sweden) and there they have a very different structure. It is based on small and medium-sized industry."

There is no wonderful soil or natural resources. They only had stones but they started building small companies between these stones. They have not had such problems ruining the recession because the structure is healthier. We have to learn from Småland."

Commensurate with his position at S-E Banken, Cavalli-Björkman himself is inevitably on the board of some of the country's largest companies, such as Saab-Scania and Udeholm, but in the south of Sweden he is a leading light in new organisations aimed at encouraging small business such as Landskrona Finans—formed to bring new jobs to the area hit by the closure of the Oresundsvärket—and SUN, a foundation formed to promote co-operation between

industry and the university in Lund.

The extrovert banker is also clearly visible locally as the chairman of Malmö football club—a permanent hangs rather lop-sidedly from the corner of one of the modern paintings in his office.

"I sat there with Franz Josef (Strauss)," says Cavalli-Björkman. "We were the dark horses, that little city from that little country, but we advanced to the final. When I think of that match now, I think to hell with it, we had to play with our reserves because of injuries."

"For a moment Malmö was on the map. That was wonderful for me. Wherever I went around the world staying in an hotel when they found I was president of Malmö football club, they discovered I was in the wrong room and gave me a better one."

# Sweden's largest commercial bank is even larger in Southern Sweden

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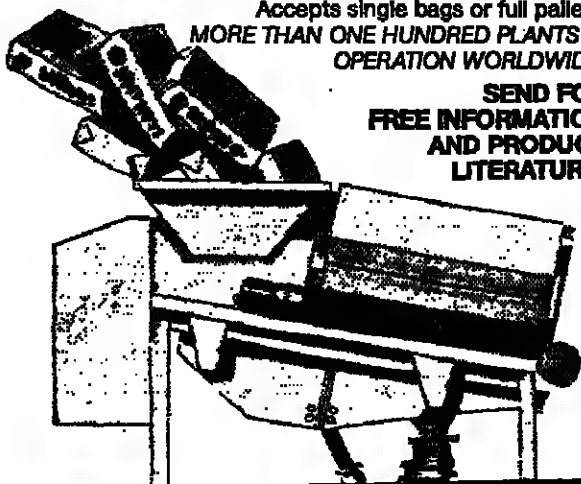
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## Malmö and Southern Sweden VI

Decision to abandon nuclear energy presents major challenge

# Search for alternative sources

ENERGY supply in south Sweden is synonymous with Sydkraft, the power utility, which is Sweden's second largest power group after Vattenfall, the National Power Board. Although Sydkraft supplies only 10 per cent of Sweden's geographical area, it supplies about 20 per cent of the population.

Sydkraft was formed at the beginning of the century as a unique — at the time — co-operation between private industry and six local authorities. This ownership combination has lasted until today.

The local authorities hold about 60 per cent of the voting rights, the metals company Boliden has 25 per cent and almost 4,000 shareholders make up the balance.

### Diversification

Originally Sydkraft was exclusively an electricity supply company, but in 1975 the company articles were changed to enable it to become an energy supply company. Since then it has begun to diversify into district heating, heat pumps, natural gas, wind power and biomass. However, electricity is and will remain its main area of operation.

National energy policy faces Sydkraft with two priority tasks. The first is the reduction of the country's dependence on oil, both by encouraging a switch away from oil into other forms of energy for home heating and by developing alter-

native sources of energy. The second is the planning for the day when Sydkraft can no longer utilise nuclear energy as a result of the national policy, confirmed by a referendum in 1979, to run down the nuclear energy programme and phase out the country's 12 nuclear reactors altogether by 2010.

As about 70 per cent of Sydkraft's own energy production comes from nuclear reactors, the challenge facing the group is enormous.

Given the long time between the 1979 decision on nuclear energy and its implementation, many people believe that in the end the government of the day will come round to the view that the country cannot afford to abandon its nuclear resources. Sydkraft's staff are among the sceptics.

"The nuclear power policy is unrealistic, that's obvious," says President Göran Ekberg. Unrealistic or not, the policy is already impinging on Sydkraft's investment planning.

The increase in power consumption in coming years — and electricity consumption is expected to rise by about three per cent a year until 1990 and two per cent a year thereafter — will have to be met by installing non-nuclear capacity. For all practical purposes the only serious alternative is coal.

Approval is expected in the autumn for a 300 MW coal-fired plant and planning applications are being prepared for two 600 MW plants. Permission to build the latter two will not be given before 1985 at the earliest, as in that year the Government is due to present a revised energy programme for the 1990s, which will be the next major step in Sweden's energy policy development.

In addition to coal, the other main new source of energy in south Sweden in coming years will be natural gas. In 1980 the Government signed a contract to buy 440 mcm of natural gas from the Danish sector of the North Sea. Deliveries will start in late 1985 and the gas will be supplied to households and industries in the region of Malmö, Lund and Helsingborg.

The gas will account for about 10 per cent of south Sweden's energy and replace some 25 per cent of the region's oil consumption, mainly by replacing oil-fired central heating systems.

SWEDEN'S need to diversify out of nuclear energy and into coal over the next 20 years has placed it in the forefront of international efforts to improve coal-burning technology, and power production companies in southern Sweden are heavily involved.

For Sydkraft, the south Sweden power utility, three basic options have been identified for the coal-fired power stations which it is planning: conventional coal-burning and the use of sulphur scrubber to remove the sulphur emissions; liquefied carbon technology, by which coal is mixed with water and injected into furnaces on the same principle as in oil-firing; or a completely new technology, still in the development stage, pressurised fluidised bed combustion (PFBC).

Two of the three companies in Sweden which are developing liquid carbon technology are based in southern Sweden: Fluid Carbon, a subsidiary of Sonesson, in Malmö; and Carbogel, a Boliden subsidiary, in Helsingborg. But it is the PFBC technology which is causing most interest at Sydkraft, because it has both the highest energy conversion factor and the lowest environmental impact.

Stal-Laval, the Swedish turbine experts, have worked together with American Electric Power and Deutsche Babcock for the past decade to develop PFBC. Together with Asea-



Sydkraft president Göran Ekberg: "The nuclear power policy is unrealistic."

Sydkraft will be responsible for installing and operating the natural gas system. The project has two disadvantages from Sydkraft's point of view. The gas is a direct competitor with district heating, which is cheaper; and the gas project will land Sydkraft with a loss, at least in the initial years of the project.

The previous non-socialist Government promised Sydkraft that the Government would bear any losses on the project in excess of SKr 50m (on an accumulated basis). The Social Democratic Government which took office last year was not very keen to meet this commitment, especially as it began to look as if the Government might have to foot a substantial bill.

### Obligations

There was some discussion in the winter of discontinuing the gas project altogether, but as the contractual obligations to the Danish Government made this a financially even less desirable option than stopping the project, it is now going ahead — while the Government and Sydkraft continue to negotiate over the share of the losses.

Meanwhile, Sydkraft remains dependent on hydro and nuclear power. The latter comes from two reactors at Oskarshamn (where a third reactor is due

for completion in 1985), in which Sydkraft has a 38 per cent share, and from two wholly-owned reactors at Barsebäck near Malmö. The reactors are of the boiling water type and were built by Asea-Atom with turbines delivered by Stal-Laval.

Sydkraft is very happy with its reactors, and so, it seems, is the population of Malmö. In the 1979 referendum the vote was 80-20 against the nuclear dismantlement programme.

Sydkraft's satisfaction springs from the efficiency of its reactors. "While the energy supply factor in the 300 reactors in operation around the world is about 60 per cent, in Sweden it is 78 per cent, and at Barsebäck last year (when there were no stoppages to change fuel elements) it was 93 per cent and at Oskarshamn 83 per cent," says Mr Ekberg.

Sydkraft's involvement in the more marginal forms of alternative energy supply, such as wind power and biomass experiments, is taking place with the aid of government money, but Sydkraft itself is pushing ahead with district heating and heat pump systems.

Given the small size of the population, the scope for district heating outside the Malmö city region is not very great. Sydkraft's main efforts are therefore being made in relatively small-scale systems utilising heat pumps, including heat from untreated sewage in the village of Skurup, heat from industrial waste water at Perstorp and heat from sea water at Oskarshamn.

Financially Sydkraft is in good shape, with an equity to assets ratio in 1982 of 25 per cent in spite of heavy investments totalling over SKr 1bn in new plant and SKr 950m for the acquisition of roller-bearing group SKF's share in the Kvaerner Power Utility.

Group sales revenue last year was SKr 3,00m, an increase from SKr 2,7m in 1981, while earnings before allocations and tax declined from SKr 625m to SKr 435m, mainly as a result of an increase in realised and unrealised exchange rate adjustment losses from SKr 85m to SKr 173m. Group assets at the end of last year were SKr 7,2bn. Shareholders' equity was SKr 1,0bn, plus SKr 700m in untaxed reserves.

## Three ways to improve coal-burning techniques



Coal has found a new way to Sweden. Halmstad port can now handle large quantities of bulk goods through its new bulk harbour.

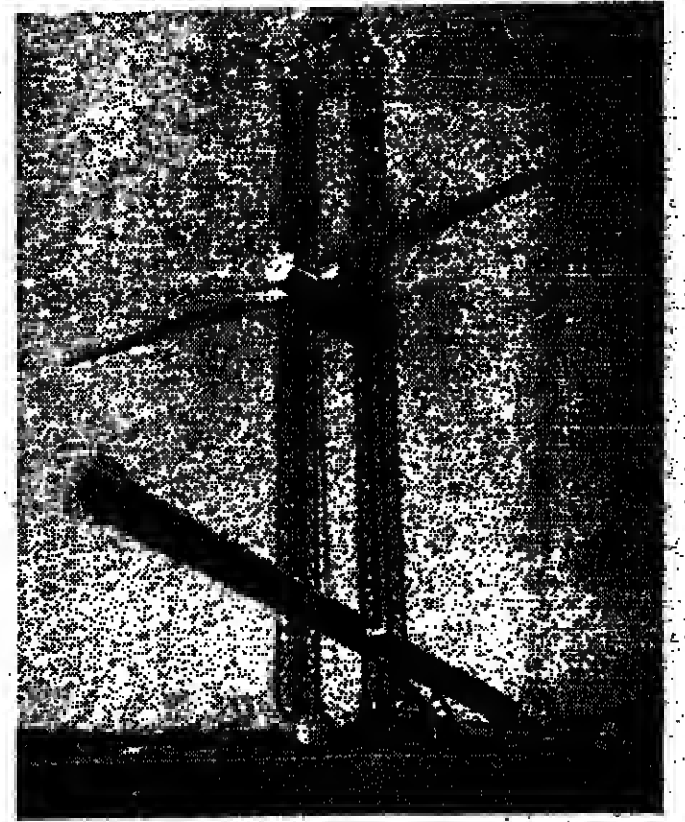
Atom (which like Stal-Laval is a subsidiary of the Asea electrical engineering plant) it has set up a full-scale component test facility for Sydkraft in Malmö.

This is the final development stage before building a commercial-sized power plant. "The results are promising so far," says Mr Ingvar Larsson, Sydkraft's coal combustion expert.

In a PFBC plant, a "bed" of sulphur absorbents, limestone or dolomite, mixed with a small amount of coal, is "fluidised" or made turbulent by an upward stream of air and brought to combustion at 800-900 degrees centigrade. Gases from the combustion process are used to drive turbines and the heat can be used simultaneously for heating water (for district heating). Almost 100 per cent of the sulphur is absorbed in the combustion process.

Sydkraft will be taking the risks associated with all innovations if it chooses the PFBC technology for its planned 300MW coal-fired power station. However, as Mr Larsson points out, the company has taken these risks before — with the introduction of Asea-Atom's boiling water nuclear reactors — and survived.

One of the other risks associated with PFBC is that a plant can only use coal and cannot be converted in an emergency to oil. This is one of the advantages of liquid carbon, which is



The Maglarp prototype under construction: symbol of Swedish ingenuity

## Making use of the wind

WITH propeller blades spanning 78 metres, perched on top of a 70-metre tower, the wind power plant at Maglarp near Trelleborg, on the west coast of Sweden, is a symbol of Swedish ingenuity in developing alternative energy systems.

The Maglarp plant, a prototype financed by the Government's National Board for Energy Source Development and developed by Swedwind Wind Turbine Systems Corporation, is one of the two largest wind power plants in the world. The other is at Medicine Bow, Wyoming, the U.S.

Maglarp was erected last summer and is still undergoing tests. It is a 3 MW plant which under the wind conditions prevailing on the site should be able to develop about 8m kw a year, enough to supply 2,000 families.

If successful, the prototype could lead to the serial production of wind power plants for a major wind power programme. The board reported last year that up to 10 kw of wind energy could be introduced into the power system at moderate extra costs. This would require well over 1,000 plants of the Maglarp type.

The Government will decide the future of the wind power programme together with its overall energy programme in 1985. Developing the WTS-3 plant, as Maglarp is known, was a complex task involving excursions into unknown technical territory and the project has not been without its problems.

Workshop tests revealed a number of problems, which were solved in the workshops but delayed the programme. The plant was due to be handed over to its owner, the National Board, in February, 1982, but the board now expects to take delivery in June. The plant will be operated by Sydkraft.

Since being erected, however, the plant has completed almost 400 hours of operation, including a 100 hour non-stop test, and the board is confident that the plant will function according to specifications. The wind plant consists of three sections, the steel-

cylinder tower, the rotor blades, and the nacelle, which is the housing at the top of the tower for the gearbox, generator and transmission shaft.

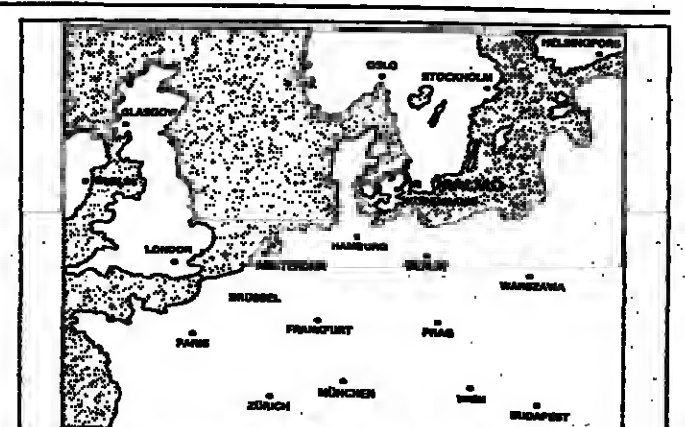
Facing the lee side of the tower, in contrast to the blades of an old-fashioned windmill, the rotors (of fibreglass reinforced with epoxy plastic, delivered by Hamilton Standard, a subsidiary of the American United Technologies) lean downwind at an angle of six degrees. When they begin to rotate the centrifugal force pulls them towards the vertical, and, because they lean downwind, this tendency counters the pressure of the wind and reduces pressure on the blades themselves and on the tower structure.

### Automatic

The rotor starts to turn at a wind speed of 6m per second and obtains maximum output at 14 m/s, cutting out (by a mechanism which feathers the blades edge-on to the wind) at 21 m/s. The rotors rotate at 25 revolutions per minute, and the gearing steps this up to 1,500 rpm.

The plant is designed for fully-automatic, unattended operation. The nacelle houses a sophisticated computerised system responding to sensors which provide information about wind speed, rpm, hydraulic pressure and other factors. The process control unit monitors and activates the start, cut-in, and cut-out functions.

Group turnover in 1982: SKr 3,00m. Earnings (pre-tax): SKr 399m. Return on capital employed: 11 per cent. Dividend: SKr 9 per share. Earnings per share: SKr 31. Assets: SKr 8,36m. Equity: SKr 1,0bn. Ownership: six South Sweden local authorities, 62.7 per cent of voting shares; Boliden 27.6 per cent; others 9.7 per cent. Number of shareholders: 4,000. Power assets: 4,186 mw. Total power supplied: 16,374 GWh. Own production: 15,440 GWh (nuclear 11,123 GWh, hydro 4,146 GWh).



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Terminals: At production facilities, and in Lidköping, Norrköping and Trelleborg.

Turnover 1982: SEK 1,600 million. Overall production capacity: 1.4 million tonnes.

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— The straight fertilizers contain either nitrogen (N) or phosphorus (P). In some cases with additional plant nutrients. Examples are calcium ammonium nitrate and Ne-saltpeire (Na) (20 % N).

— The complex fertilizers comprise three main groups: NP fertilizers containing nitrogen and phosphorus, PK fertilizers containing phosphorus and potassium (K), and NPK fertilizers containing both nitrogen, phosphorus and potassium. Supra also resales agricultural lime.

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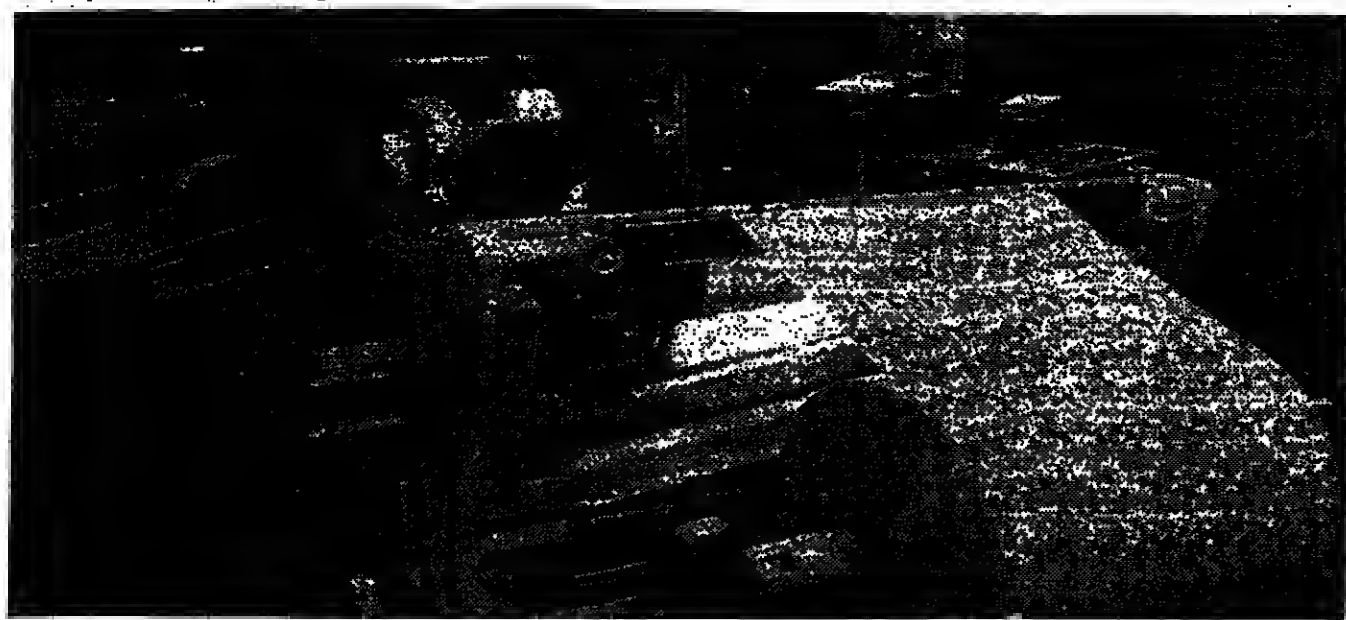
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## Malmö and Southern Sweden VII



Tetra Pak machinery at work. By the end of last year the company had 4,550 machines installed or under production.

## Packaging industry has strong trio

COMPANIES from southern Sweden have built up a substantial presence in the European packaging industry. In Tetra Pak the region has produced one of Sweden's fastest-expanding companies of the post-war period, which has grown to be the largest packer of liquid foods outside North America.

Still a privately owned company, Tetra Pak is hardly a household name in Europe, but its innovations have had a profound impact on the packaging and distribution of liquid foods, chiefly milk and milk products. It did not begin operations on a commercial scale until 1952, but in the space of 30 years it has grown to a turnover of SKr 9.3bn.

Last year it produced more than 34bn packages — roughly six per inhabitant of the world — for a sales network that is now operating in 88 countries. It has long time since outgrown its original parent company, Akerlund and Häusling, which is itself still a substantial Swedish packaging company operating chiefly in the non-liquid foods sectors and owned now by Swedish Match.

The trio of Skane companies in this sector is completed by PLM, a concern which also ranks as one of the largest European packaging companies with sales last year of SKr 2.8bn. After a number of lean years, PLM has restructured its activities, cutting out certain loss-making operations, and is moving on to the offensive with ambitious plans for expansion abroad.

## Vivid contrast

The two groups Tetra Pak and PLM provide a vivid contrast in corporate strategies and management styles. With Tetra Pak wedded to the idea of dominating the world market in a very specific narrow segment, while PLM has tried to spread its risks with investments in a far wider range of activities, it is also one of the largest European companies in waste handling and even ventured into the scrap metal business in Sweden during one stage of the 1970s.

Tetra Pak has made an obsession of specialisation. As the company declares: "There are two ways of running a business. One is to have a wide manufacturing programme, to produce many different things.



Ulf Laurin, managing director of PLM, moving on to the offensive with plans to expand abroad.



Hans Rausing, chairman of Tetra Pak, seeking world domination in narrow segment.

In this case you hedge your bets, but you also have to cope with short series, and run the risk of not being really good at anything.

"The other is to make just a few products, to be strictly specialised, to know a great deal about a little. This gives long runs and puts you in a position to become so good at a few products that you can make an international impact." It takes around 10 years and an investment of as much as \$50m to develop and market a new type of package, claims Tetra Pak, so there is little room for failure in such a specialised approach.

Indeed the gilt on its success story has become a little tarnished in recent months when the company was forced to give up one of its forms of packaging, a paper and plastic bottle for carbonated drinks, chiefly beer, which it introduced more than 10 years ago.

This product was abandoned when Tetra Pak had to accept that the plastic raw material had simply become too expensive to support the package. But it showed too that even Tetra Pak could slip up when it strayed from its strict line of no diversification.

For the moment, at least, it has been forced to give up the carbonated drinks market. The company has built its worldwide presence on developing packages for non-carbonated drinks, chiefly milk and juice. The company took its name

from the shape of the original container developed during the late 1940s, a tetrahedron (the shape formed by four equilateral triangles) which is still used today often in small sizes for products such as cream. More than three-quarters of the packages produced today, however, are the brick-shaped Tetra Brik first introduced into commercial use in 1963.

The idea on which the company is based is that of forming a package from a continuous roll of plastic coated paper. The paper is formed into a tube and the beverage is poured into the tube. The tube is sealed below the level of the liquid resulting in cartons that have no air space. The process is continuous and offers certain advantages for hygiene, which make it relatively simple to construct filling machines that operate under completely sterile conditions.

Shock-sterilised milk (UHT processed) can be packed aseptically so that it will keep for several months without refrigeration, offering obvious cost-savings for distributors and retailers. It is such a process for packaging long-life milk that Tetra Pak is now using to spearhead its campaign to build a bigger presence in the U.S. market.

Tetra Pak today comprises a worldwide network of conversion plants producing packaging material for dairies and other customers selling liquids, which range from fruit juices to wine, mineral water and edible oils. The packaging material is delivered in rolls for use in filling machines which are also supplied by Tetra Pak. The system is supported by a network of service stations. The group has 22 factories around the world, three of which are used for assembling machines. By the end of last year Tetra Pak had 4,550 machines installed or under production.

## Long-life packages

Based on the number of packages Tetra Pak has still around 63 per cent of its sales in Europe, with 22.3 per cent in Asia, 6.5 per cent in the Americas and 4.8 per cent in Africa. Italy, Japan and West Germany are the largest national markets. It claims to pack no less than 40 per cent of all the milk and milk products consumed in Europe. About half of its volume is accounted for by long-life packages.

Tetra Pak was founded in 1951 by Dr Ruben Rausing, one of Sweden's most successful post-war entrepreneurs and it is still owned by him and his two sons, Hans and Gad Rausing. The corporate headquarters has been transferred to Lausanne, Switzerland, but the technological heart and the service centre of the company is still in Lund. Around 2,000 of a 6,800-strong workforce are employed in Sweden.

By contrast to Tetra Pak's explosive growth in international markets, the Malmö-based PLM group did not venture abroad at all until 1959. In the space of three years it made three acquisitions in West Ger-

many, Denmark and the Netherlands, all vital moves given the subsequent deterioration in the Swedish market, where PLM has a virtual monopoly in glass and metal containers.

"We used the 1970s to get acquainted with new markets and to build up our organisation for working in four countries," says Mr Ulf Laurin, managing director. "We jumped into three countries and looking back this was asking a bit too much," he admits, "but the opportunities were there."

The Swedish market has developed badly. Over the past 10 years the market for non-beverage metal and glass containers has virtually halved under the varied pressures of substitution through other materials, the development of frozen foods and changing consumer habits.

Under the continuing problem of poor profitability PLM has been forced to restructure its domestic operations with closures and disposals, while at the same time facing major investments in new plant in order to keep abreast of changing technology. By 1983 it is employing 1,500 people less in Sweden than in 1970. Only one of three glassworks remains and two of five can plants.

"We went abroad looking for size," says Laurin, "all our competitors around the world are much bigger. We needed a bigger base because this means a lot for the size of development effort you can sustain for new products. We have tried to place ourselves in a few small segments of the packaging market internationally where we see the best chances for growth."

## Home investment

At the same time PLM has had to invest heavily at home to protect its canned drink market. Around SKr 230m was spent on a new aluminium can plant in Malmö, an essential step to stop the brewing industry from increasingly looking to imports to meet its packaging needs. This plant was a heavy burden on earnings in 1981, but last year with full operations it already began to pay handsome dividends.

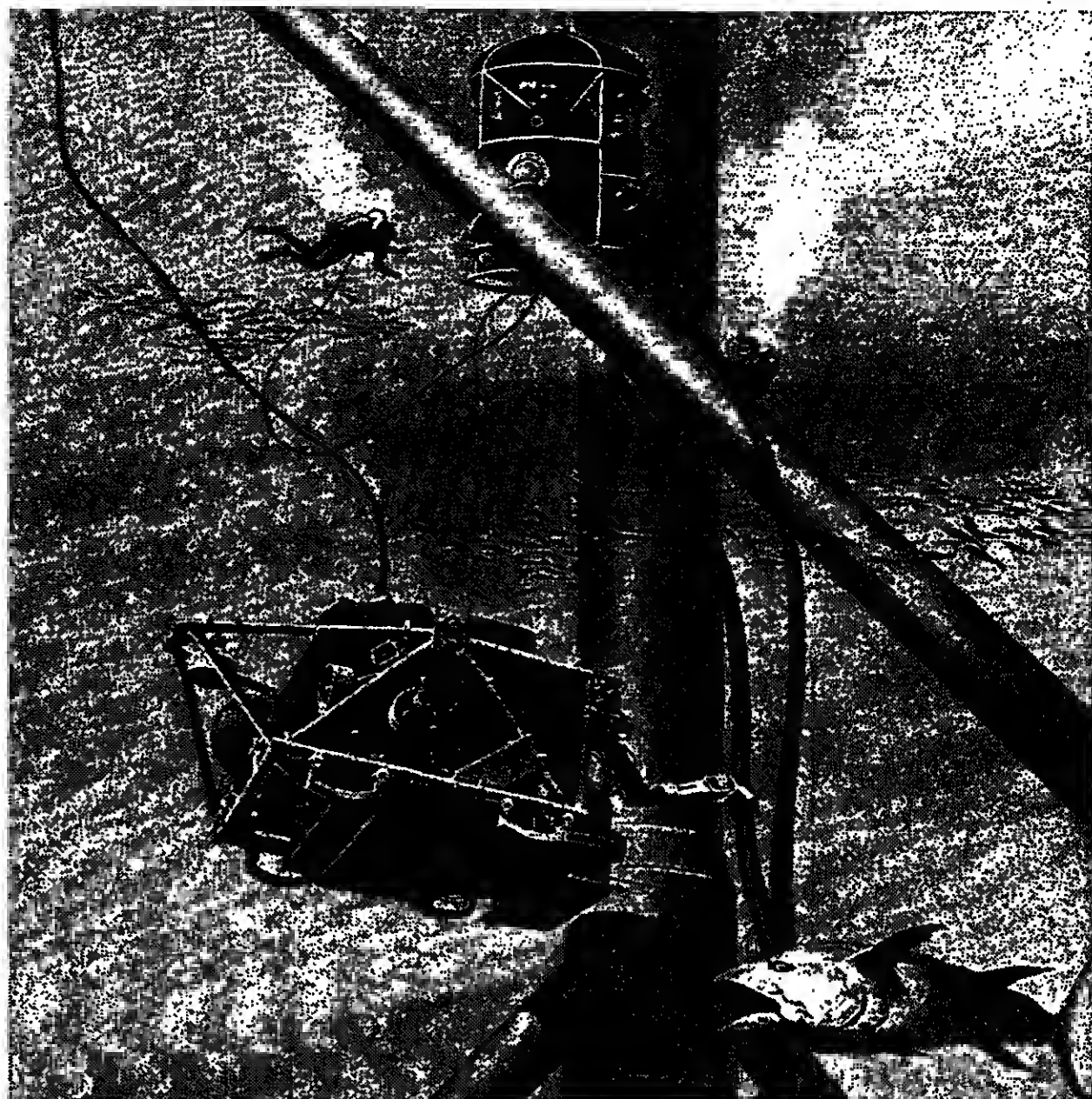
The "two-piece" can technology employed at the plant has been acquired under licence from the Ball Corporation of the U.S., with which PLM is enjoying increasingly close links, even to the extent that Ball has acquired a 7 per cent equity stake in the company.

Ball is also PLM's partner in a joint 50/50 venture to build a two-piece can plant in West Berlin. The project is based on a long-term supply agreement with some leading West German brewers and soft-drinks manufacturers. The DM 130m plant will have a capacity for producing 500-600m cans a year and will start production at the end of 1984. PLM has been opening up the West German market in the last couple of years with cans supplied from its Malmö plant, but these deliveries will be taken over by the new production unit in West Berlin.

In Sweden the future of PLM's aluminium cans had appeared to be under threat from the environmental movement, but the problem seems to have been removed by an agreement with the brewers and retailers to set up innovative recycling system. Cans will carry deposits—much like many other shops will be equipped with automatic recovery machines which crush the cans into bales and also give a refund to customers. The costs of the system should be covered by the scrap value of the recycled aluminium.

PLM is also setting great store for the future by the development of other packaging forms in plastic. It is already yielding some dividends from a research project to develop a large polyester bottle for carbonated soft drinks, and it has brought Metal Box of the UK into an allied scheme to develop more conventional sized polyester bottles for drinks and for wider applications in the food industry.

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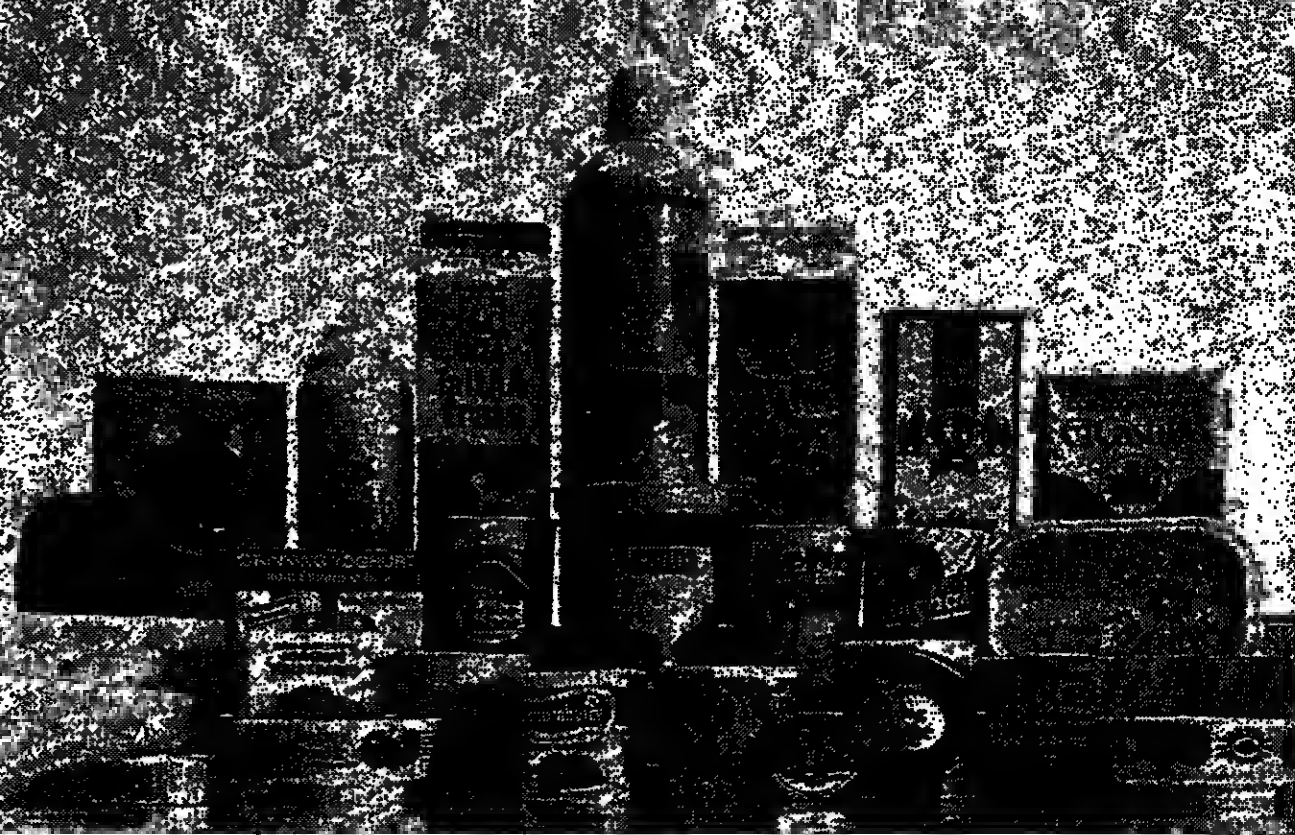
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**SYDKRAFT**

## Malmö and Southern Sweden VIII

Intense rivalry provoked by plans  
to build a bridge across Öresund

### Communications causing controversy

ON THE face of it communications to and from Skåne for both the businessman and tourist are no great problem. Surrounded on three sides by water Sweden's southernmost province has a great abundance of ferry links connecting it to Poland, West and East Germany as well as its closest neighbour, Denmark.

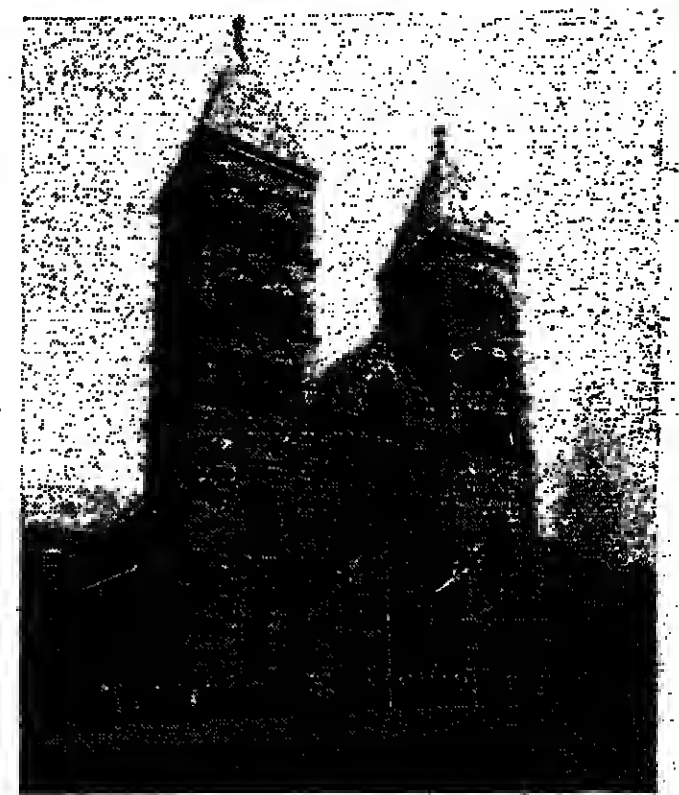
Skåne's main city Malmö is separated only by the narrow straits of the Öresund from the Danish capital and in some respects — particularly entertainment and nightlife — Malmö functions almost as a suburb of Copenhagen. Hydrofoil services link the centre of the two cities in a journey lasting around 50 minutes and it is perfectly feasible to go over to Copenhagen for dinner if you are staying in Malmö on business.

Further north, ferry services from Helsingborg to Helsingør — Hamlet's Elsinore — provide the main trade links between southern Sweden and Denmark for both road and rail traffic with services every quarter of an hour and the journey lasting only some 20 minutes.

For air travel Malmö does have its own airport, Sturup, which is located rather a long way from the city and of course there is Copenhagen's international airport on Kastrup, the centre for air communications in Scandinavia. But that is where controversy over the region's transport communications begins.

Kastrup is tantalisingly close for the business community in western Skåne, but there is still no quick way of getting there except by private helicopter, a means used by some of the biggest companies and banks in the area. There is a shuttle service from Sturup, Malmö's airport but that journey is lengthened by the 30 to 40 minutes it takes to get out to Sturup from Malmö city centre.

Sturup itself has no international services apart from the shuttle to Copenhagen — and serves in fact only as a terminus for flights to and from Stockholm. Even air communications between the country's second and third cities — Copenhagen and Malmö — have to pass through Stockholm or Copenhagen.



Lund Cathedral: one of the region's major tourist attractions.

Pressure on SAS, the Scandinavian airline system is about to yield a few hovercraft services operating direct from Malmö city centre to Kastrup, but the service will not be operational before May next year.

The most obvious solution to communications problems between Skåne and Copenhagen would be to build a bridge across the Öresund, but this project is one of the longest running controversies in the region, provoking intense rivalries between different cities. Discussions seemed doomed never to reach a conclusion. "You could build a bridge just with the paper the project has generated," says one jaundiced observer.

Discussions

Plans have been under discussion for at least 80 years. For many in the business community such a bridge would be welcomed because of the boost it is believed it would bring for export industries in the area. For some politicians the SKR 6bn project offers the promise of badly needed jobs during the construction phase and jobs too in the new industry that might be expected to set up in the region because of the improved communications.

Even among those who are for a fixed connection to Denmark there is disagreement, however, on where a bridge or tunnel should be built — rivalry being most intense between Helsingborg and Malmö — and there is plenty of opposition, chiefly from the environmental and agricultural lobbies. There are others who ask pointedly, what is the purpose of building a bridge just to an island?

Copenhagen after all is on the island of Zealand and in Denmark itself there is just as much controversy about whether a bridge should be built across the Big Belt dividing the main Danish islands from Jutland and continental Europe.

A bridge across the Öresund appears to be just as possible a project to realise as a tunnel under the English Channel. "Skåne has a marvellous position as a stepping stone to Europe, but this is not really exploited," says Bo Ahnebrink, a bank executive and former transport specialist at the Skåne chamber of commerce. "People have a feeling that Europe is drifting away from us. I think we will have a link eventually, but eventually can very well be the year 2,000."

Helsingborg: ferry services from the city provide the main trade links between southern Sweden and Denmark.

Action taken to compensate for dwindling domestic market

## Constructors expand abroad

AMONG THE most important natural resources available in Skåne are large deposits of limestone. The deposits, which are still worked today, provided the early starting point for the construction and building materials industries.

Since 1969 the Swedish construction market has slumped uninterruptedly. In 1970 Sweden had 24 cement kilns, but today two are enough. The number of housing starts has fallen from 107,000 in the peak year of 1968 to fewer than 40,000 last year.

The cement industry was the second largest Swedish industrial sector after the textiles industry to be forced to make drastic structural changes. "It happened in the beginning of the 1970s, before the Government began to dole out subsidies to industries that faltered," says Mr Sten Lindh, until last year chief executive and now chairman of the Euroc group, Sweden's largest building materials concern and its only cement producer.

Dependant

During the last 10 years, the previously totally Swedish-based and Swedish-oriented Euroc has been developed into an international industrial and trading group.

People ask me what Euroc would be like financially if we had the same structure today that we had in 1973," says Lindh, formerly Sweden's ambassador to the European Community in Brussels. "I say that with the same structure as in 1973, we would never have lived to see 1981. We would have disappeared or fallen apart long ago."

It is still dependent on building materials for around 45 per cent of turnover — sales of the group reached SKr 4.2bn last year — but this is a far cry from the end of the 1960s when this sector contributed around 75 per cent of sales. At the same time the growing internationalisation of the company — a trend shared by so much of Swedish industry — has pushed sales abroad to around 52 per cent compared with only 25 per cent in 1969.

The picture is very different today. All but two of the cement plants have been closed or sold, as have all but one of the aerated concrete plants in Sweden, the prefabricated buildings plant, concrete plants and asbestos cement factories.

In addition, however, it took the big step in 1981 of moving into the U.S. cement market with the acquisition of Continental Cement — a 51 per cent share — bringing it a 600,000 tonnes a year cement plant in Hannibal, Missouri, along with terminals on the Missouri and Florida's Atlantic coast.

Alongside Euroc in southern Sweden is Skanska Cement, the country's biggest construction group of Sweden's most profitable enterprises with a growing portfolio of interests that often make it look as much an investment company as a building group.

Skanska is another example of a child outgrowing its parent. It was founded in the late years of the last century as a building group, the Euroc group, but Skanska is now nearly three times larger. In the beginning of the 1970s Euroc owned a one-third stake in Skanska, but today the roles are reversed with Skanska owning around a quarter of Euroc.

Skanska had a group turnover last year of SKr 11.7bn, compared with SKr 1.2bn in 1981, but profits (before transfers to unlisted reserves and tax) of SKr 1.25bn, a dramatic jump on SKr 559m in the previous year.

The company's earnings performance tends to be uneven because of the irregular timing of major construction projects, and last year's figures were boosted by the booking of a large volume of foreign assignments.

The result for Euroc was that it embarked on a big investment of around \$150m in a new cement plant on the island of Gotland, from where it is now capable of meeting much of the Swedish market's demands with production of more than 2m tonnes.

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The group has expanded overseas significantly in the past 12 years. Around a quarter of its building volume now comes from foreign contracts.

Other major projects include a \$300m hotel and tourist village complex in Libya, outside Sweden, Libya is Skanska's biggest market — a hydroelectric scheme in Sri Lanka and irrigation and hydro electric schemes in Peru. Like its competitors in Europe, Skanska is being affected by the fall in work available in the oil producing countries, but it is finding new work in the Far East with Indonesia opening up as an interesting market.

Together with Balfour Beatty of the UK Skanska has won a \$500m contract to build a hydroelectric scheme at Africa in Indonesia.

Skanska chiefly competes from its home base in Sweden in foreign markets but it has bought two substantial minority stakes in North American companies in the last three years to help it compete in the U.S. and Canada. A year ago it purchased a 49 per cent stake in the New York company Foundation. Together with Foundation it has since a joint venture in British Columbia.

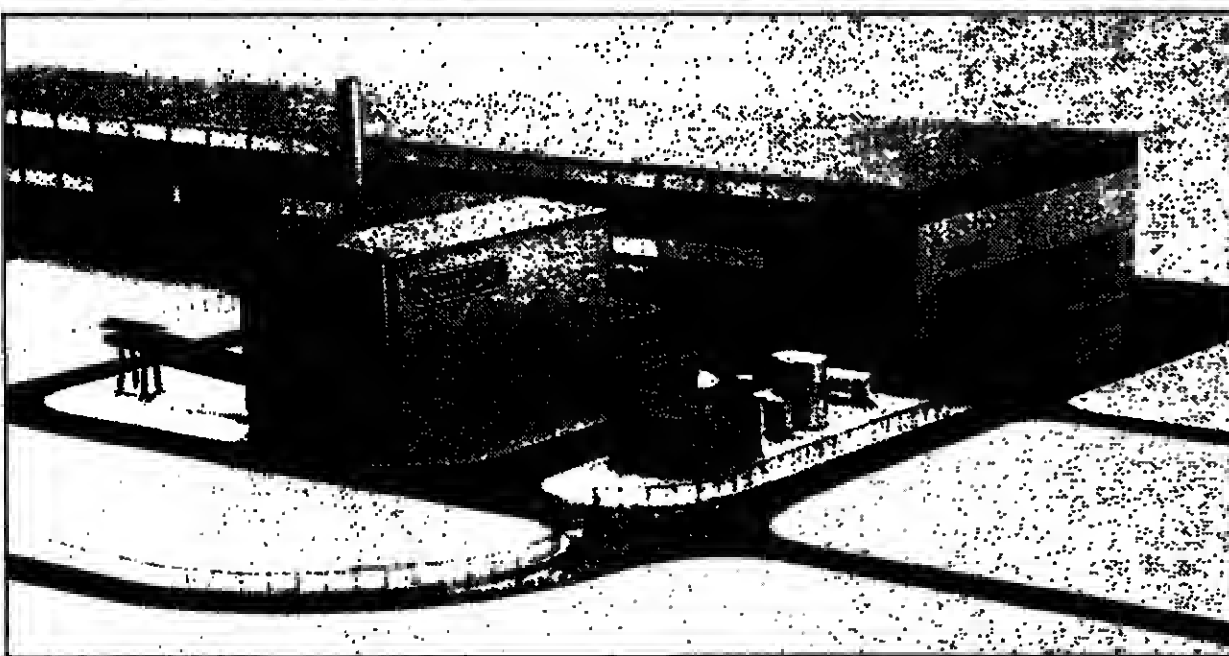
Big profits

The pattern of work overseas appears to be changing more towards basic projects such as harbours and power plants and away from schemes such as hospitals and hotels but the work remains highly profitable. Where there are big profits there are also big risks and if you make a mistake the losses can be too big," says Helmer, head of Skanska's international division.

In the home market you are fighting to survive. You have to cut all you can to bid, because you have capacity that must be used." In Sweden the biggest jobs are the SKr 1.5bn rebuilding of the Swedish Parliament building in Stockholm and construction work for the final reactors in the Swedish nuclear programme.

The average contract in Sweden is only SKr 5m, however, and Skanska is willing to take on very small jobs in order to keep its worksites. Skanska has invested a lot of the surplus profits from its construction activities in property and in a growing share portfolio which includes sizeable stakes in groups such as SKFM and Sandvik as well as Euroc. "Even though we have some traces of being a bank, we are still contractors fighting for a small job trying to get one krona out of it," insists Mr Olsson, director for operations. "We will never lose our feel for where the money comes from."

## SKF STEEL ENGINEERING. THE COMPANY THAT IMPROVED METALLURGY AND THE ENVIRONMENT.



### THE FIRST COMMERCIAL PLASMA DUST PLANT IN THE WORLD.

After more than a decade of research SKF Steel Engineering has developed a new generation of metallurgical processes based on plasma technology. The PLASMA DUST process has reached its commercial breakthrough. A PLASMA DUST plant — the first of its kind, will be built for Scan Dust in Landskrona in southern Sweden. The plant will recover valuable metals from waste oxides collected in steel mill exhaust filters. A serious environmental problem will be solved by eliminating the risk for contamination of the ground water. The Swedish Environmental Board has granted 25 million SEK to the project. The Scan Dust plant will have a capacity of 70,000 tons of dust annually. The recovery is 36,000 tons of metal. The construction of the plant has already started and the plant will begin operations in 1984.

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